The Association of the United States Army Institute of Land Warfare Army Installation Management Hot Topic A Professional Development Forum

"Installations of the Future"

23 March 2017
AUSA Conference and Event Center, Arlington, VA

NOTE: All participants/speakers are on an invited basis only and subject to change

0700 - 1630 REGISTRATION

0700 - 0800 COFFEE SERVICE

0800 - 0805 SYMPOSIUM ADMINISTRATION, SAFETY, SECURITY

Mr. Michael Scanlan
Director, Industry Affairs

Association of the United States Army

0805 - 0815 INTRODUCTION

GEN Carter F. Ham

United States Army Retired

President

Association of the United States Army

0815 – 0915 KEYNOTE SPEAKERS

Installations 2035

J. Randall Robinson

Acting Assistant Secretary of the Army (Installations, Energy & Environment)

United States Army

Challenges and Opportunities for Installations in the Future

LTG Gwen Bingham

Assistant Chief of Staff for Installation Management

United States Army

0915 - 1015 PANEL DISCUSSION

What Will the Future Look Like?

Panel Chair:

MG Theodore "Ted" C. Harrison

Director of Operations

Office of the Assistant Chief of Staff, Installation Management

Panel Moderator:

Geoffrey Prosch

Director, Federal Government Relations Johnson Controls Federal Systems, Inc.

Panel Members:

Barbara Humpton

President and Chief Executive Officer Siemens Government Technologies, Inc.

Fred Meurer

Consultant

Booz Allen Hamilton

Kylee Anastasi

Director

US Capital Projects and Infrastructure

PwC

1015 - 1045 BREAK

1045 - 1200 PANEL DISCUSSION

Mission Capacity & Readiness for the Future Force

Panel Chair:

John E. Surash

Acting Deputy Assistant Secretary of the Army (Energy and Sustainability)

Panel Moderator:

Dr. Craig College

Senior Vice President

Strategy Development

Calibre, Inc.

Panel Members:

Norma Jean Mattei, PH.D, P.E. F SEI, F.ASCE

President

American Society of Civil Engineers

Pamela Maines

Executive Director

Federal Energy Efficiency

Constellation, an Exelon Company

BG Michael A. Stone

Assistant Adjutant General for Installations

Michigan Army National Guard

1200 - 1330 LUNCH

1330 - 1400 PRESENTATION

Soldiers - what will they need in 2035?

SMA Daniel A. Dailey

Sergeant Major of the Army

United States Army

1400 - 1500 PANEL DISCUSSION

Reshaping Installation Services of the Future

Panel Chair:

Stephanie L. Hoehne

Director, Family and Morale, Welfare & Recreation, G9 United States Army Installation Management Command Panel Moderator:

COL R. David McNeil

United States Army Retired

CEO/President

Hannah Solar Government Services LLC

Panel Members:

Holly Dailey

Army Family Member

Dr. Carra S. Sims

Senior Behavioral Scientist

RAND Corporation

CSM Melissa A. Judkins

United States Army Installation Management Command

1500 - 1530 BREAK

1530 - 1630 PANEL RESPONSE DISCUSSION

The Garrison Commander Perspective

Panel Chair:

Davis D. Tindoll, Jr., SES

Director, IMCOM Sustainment Directorate

United States Army Installation Management Command

Panel Moderator:

COL Thomas W. "T.W." Williams

United States Army Retired

Eaton, Inc.

Panel Members:

COL Patrick M. Duggan

Garrison Commander

Joint Base Fort Meyer – Henderson Hall

COL Angelia K. Holbrook

Garrison Commander

Fort Belvoir

COL Edward D. "Deacon" Maddox

Garrison Commander

Letterkenny Army Depot

COL John D. Lawrence

Garrison Commander

Fort Riley

1630 - 1640 CLOSING REMARKS

LTG Gwen Bingham

Assistant Chief of Staff for Installation Management

United States Army

1640 – 1645 **GEN Carter F. Ham**

United States Army Retired

President

Association of the United States Army

1645 DEPARTURE

BIOGRAPHY

General Carter F. Ham, U.S. Army, Retired

General Ham is the president and chief executive officer of the Association of the United States Army. He is an experienced leader who has led at every level from platoon to geographic combatant command. He is also a member of a very small group of Army senior leaders who have risen from private to four-star general.

General Ham served as an enlisted infantryman in the 82nd Airborne Division before attending John Carroll University in Cleveland, Ohio. Graduating in 1976 as a distinguished military graduate, his service has taken him to Italy, Germany, Kuwait, Saudi Arabia, Macedonia, Qatar, Iraq and, uniquely among Army leaders, to over 40 African countries in addition to a number of diverse assignments within the United States.



He commanded the First Infantry Division, the legendary Big Red One, before assuming duties as director for operations on the Joint Staff at the Pentagon where he oversaw all global operations. His first four-star command was as commanding general, U.S. Army Europe. Then in 2011, he became just the second commander of United States Africa Command where he led all U.S. military activities on the African continent ranging from combat operations in Libya to hostage rescue operations in Somalia as well as training and security assistance activities across 54 complex and diverse African nations.

General Ham retired in June of 2013 after nearly 38 years of service. Immediately prior to joining the staff at AUSA, he served as the chairman of the National Commission on the Future of the Army, an eight-member panel tasked by the Congress with making recommendations on the size, force structure and capabilities of the Total Army.

He resides with his wife, Christi, in Arlington, Virginia.

Mr. J. Randall Robinson Acting Assistant Secretary of the Army for Installations, Energy and the Environment



Mr. J. Randall Robinson is the Principal Deputy Assistant Secretary of the Army for Installations, Energy and Environment (PDASA IE&E), assuming duties as of June 1, 2012. He provides strategic guidance, supervision, and oversight of policies, plans, and programs under IE&E's purview. This includes Resource Management, Business Transformation, Planning, Programming, Budgeting, and Strategic Planning of IE&E's \$16B annual program. He also serves as the Project Executive Officer (PEO) for the National Museum of the U.S. Army (NMUSA), overseeing all aspects of the NMUSA Development and Operation Plans. On 20 January, 2017, Mr. Robinson was designated the Acting Assistant Secretary of the Army for Installations, Energy and Environment.

Mr. Robinson has held a variety of leadership and management positions throughout his career to include: Director, Installation Management Command, Central Region; Region Director, IMCOM, West Region, Fort Sam Houston, Region Director, IMCOM, Northwest Region; Chief of Staff, Southeast Region, Installation Management Agency; Chief, Installation Management Support Division, U.S. Army Forces Command, Fort McPherson, Georgia; Fort Hood Deputy Garrison Commander, Fort Hood, Texas; XVIII Airborne Corps and Fort Bragg Garrison Plans and Operations Officer, Fort Bragg, North Carolina; Command Program Analyst/Executive Officer, Army Materiel Command-Saudi Arabia; Administrative Officer and Command Program Analyst/Executive Officer for the Program Manager, Saudi Arabian National Guard Modernization Program; and Budget Analyst, Belvoir Research, Development, and Engineering Center, Fort Belvoir, Virginia.

Mr. Robinson's awards include the 2007 Presidential Meritorious Rank Award, Department of the Army's Decoration for Exceptional Civilian Service Award, Secretary of the Army's Award for Outstanding Achievement in Equal Employment Opportunity, Meritorious Civilian Service Award (3), Superior Civilian Service Award (2), Desert Shield/Desert Storm Civilian Achievement Medal, and the Kingdom of Saudi Arabia Service Medal.

A native of Virginia, Mr. Robinson earned Bachelor of Science Degrees in Economics and Business Management from Carson-Newman College and a Master's of Public Administration from Shippensburg University. He is a graduate of the Army Management Staff College and the Army War College.



Lieutenant General Gwen Bingham

Assistant Chief of Staff for Installation Management

LTG Gwen Bingham is the Assistant Chief of Staff for Installation Management. She assumed these duties on June 30, 2016.

LTG Bingham graduated with a General Business degree and as an Army ROTC Distinguished Military Graduate from the University of Alabama in 1981. She was commissioned a Second Lieutenant in the Quartermaster Corps. She holds Masters Degrees from Central Michigan University and the National Defense University.

Her military schooling includes the Quartermaster Officer Basic and Advanced Courses; Combined Arms and Services Staff School; Army Command and General Staff College; the Army Inspector General Course; Industrial College of the Armed Forces and the CAPSTONE General and Flag Officer Course.

LTG Bingham has served in a myriad of staff and leadership positions throughout her career from Platoon Leader to Two-Star Commanding General. She has deployed in support of Operations Iraqi Freedom and Enduring Freedom, and has served in assignments both in CONUS and overseas. LTG Bingham served as the 51st Quartermaster General of the United States Army and Commandant of the U.S. Army Quartermaster School, Fort Lee, Virginia; Commanding General, U.S. Army White Sands Missile Range, New Mexico, and Commanding General, Tank-automotive and Armaments Life Cycle Management Command, Warren, Michigan.

LTG Bingham is the recipient of numerous military awards including the Distinguished Service Medal (with 1 Oak Leaf Cluster); Defense Superior Service Medal; Legion of Merit (with 2 Oak Leaf Clusters); Defense Meritorious Service Medal (with Oak Leaf Cluster); Meritorious Service Medal (with 3 Oak Leaf Clusters); Joint Service Commendation Medal; Army Commendation Medal (with Oak Leaf Cluster); Army Achievement Medal and numerous campaign and service medals.



MG Theodore "Ted" C. Harrison

Operations Director

Major General Theodore "Ted" Harrison III became the Director of Operations for the Assistant Chief of Staff for Installation Management on October 9, 2015.

As the Director of Operations, General Harrison is responsible for overseeing the development and coordination of program requirements, strategy, and policies pertaining to facilities, military construction, energy, real property asset management and BRAC properties that support Army objectives and improves the quality of life for Soldiers, Civilians, and Families.

General Harrison was commissioned as a second lieutenant in Air Defense Artillery after graduating as a distinguished military graduate from Virginia Tech in 1980. He has served at various levels of command and staff positions throughout his career. Most recently, he served as the commanding general of the U.S. Army Contracting Command from October 2, 2013 to August 19, 2015.

He is a graduate of the Senior Service College Fellowship Program at the University of Texas, Austin. He holds a masters degree in Business Administration from Frostburg State University, MD., and a Bachelor of Science in Marketing Management from Virginia Tech. He is a graduate of the Air Defense Artillery Basic Course, Aviation Officer Advance Course (with honors), Defense Program Managers Course, and Command and General Staff College. General Harrison is Defense Acquisition Workforce Improvement Act Level III certified in both contracting and program management.

Early in his career General Harrison served as a Hawk Platoon Leader in the Republic of Korea and as a Vulcan and Stinger Platoon Leader in the 82nd Airborne Division, Fort Bragg, NC. After completing Rotary Wing Flight Training he served as an Aero Scout Platoon Leader, Flight Operations Officer, and Air Cavalry Troop Commander in 4th Squadron, 12th U.S. Cavalry, Fort Polk, Louisiana.

General Harrison's acquisition career began at Letterkenny Army Depot, PA, where he served as a contracting officer and Executive Officer to the depot commander. He also served as Director of Contracting, Osan Air Base, Korea; Weapons System Manager for Aviation Ground Support Equipment, U.S. Army Aviation and Troop Command; and as Army Section Chief, Office of Defense Cooperation, U.S. Embassy, Rome, Italy. His acquisition command assignments include Commander of Lima Army

Tank Plant and Defense Contract Management Agency, General Dynamics Land Systems; Commander, 410th Contracting Support Brigade, Joint Base San Antonio-Fort Sam Houston, Texas; Commanding General, Expeditionary Contracting Command, Redstone Arsenal; Commanding General, U.S. Army Contracting Command, Redstone Arsenal. Other key assignments include Chief of Staff, Joint Contracting Command (Iraq/Afghanistan); Director, Procurement Operations for Iraq and Afghanistan, Deputy Assistant Secretary of the Army (Procurement); and Director of Contracting, U.S. Army Corps of Engineers.

General Harrison's military decorations include: the Distinguished Service Medal, Defense Superior Service Medal, Legion of Merit (two oak leaf clusters), Bronze Star Medal (one oak leaf cluster), the Defense Meritorious Service Medal (one oak leaf cluster), the Meritorious Service Medal (three oak leaf clusters), the Army Commendation Medal (one oak leaf cluster), the Army Achievement Medal (one oak leaf cluster), the National Defense Service Medal, the Korea Defense Service Medal, the Southwest Asia Services Medal, the Global War on Terrorism Expeditionary Medal, the Global War on Terrorism Service Medal, Army Aviator Wings, the Ranger Tab, and the Parachutist Badge.



Mr. Geoffrey G. Prosch
Director, Federal Government
Relations
Johnson Controls Federal Systems



Geoff Prosch joined the Johnson Controls, Inc. (JCI) Government Relations Office in June, 2009. JCI is a global diversified technology and multi-industry company with over 160,000 employees in 150 countries. He is the senior JCI agent to represent the corporation's interests to U.S. Federal Government agencies—with a focus on the Departments of Defense, Energy, and Veterans Affairs.

Mr. Prosch was a White House Presidential appointee June 2001 – April 2009 serving as Principal Deputy and Acting Assistant Secretary of the Army, Installations and Environment. He was responsible for policy development, program oversight and coordination for the design, construction, real estate, operations, maintenance and management of Army installations; privatization of Army family housing, utilities, lodging and other infrastructure programs; base realignment and closure (BRAC); environmental conservation, compliance, clean-up and site disposal programs; the Army's safety and occupational health programs; and management of the Army energy program. During his watch, he organized and led: the establishment of the Installation Management Command composed of over 110,000 personnel and the Army Senior Energy and Business Efficiency Councils; coordination and execution of the 2005 Army's \$19B BRAC, and the growth of the Army Installations budget from \$9B to \$25B. He represented the Secretary of the Army on the West Point Board of Visitors 2005-2009. He was awarded the Department of the Army Decoration for Distinguished Civilian Service by Secretary of the Army Pete Geren.

He began his public service career as an Army officer after graduation from the U.S. Military Academy (USMA) at West Point in June 1969 with a Bachelor of Science degree in Engineering. A decorated Vietnam and Desert Storm veteran, Colonel (Retired) Prosch served 31 years as an Infantry officer including over 12 years of command of installation, special forces, and infantry organizations. His awards include the Legion of Merit (3 awards), the Bronze Star for Valor, and the Purple Heart.

He has extensive federal and private industry senior level experience in all facets of: Congressional relations, commercial and military facility operations and security, privatization of DOD installation housing and utility systems, negotiation of large contracts, business transformation, and construction program management. During his garrison command, Ft. Polk won the Vice President's Hammer Award for streamlining efficiencies and implementing over 100 installation reengineering initiatives.

Mr. Prosch earned a Master of Science degree from Long Island University and is a graduate of the US Army Command and General Staff and War Colleges. He is a life member of the Association of the US Army, Army War College Foundation, Army Engineer Association (Board of Directors), West Point Society of DC (Board of Governors). He and his wife of 43 years, Kappy, raised their two children, Kathryn and Bo (Army 82d Airborne Division infantry officer combat veteran -- Afghanistan and Iraq) on military installations worldwide.

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Barbara Humpton
President & Chief Executive Officer
Siemens Government Technologies, Inc.

Barbara Humpton serves as President and Chief Executive Officer of Siemens Government Technologies, Inc., a federally-compliant U.S. organization and leading integrator of Siemens' innovative products, technologies and services for programs and requirements at federal government agencies and departments in the areas of energy generation, transmission, distribution and efficiency, infrastructure modernization, industrial applications and healthcare. Mrs. Humpton is also an Officer/Director member of the Board of Directors of Siemens Government Technologies, Inc.

Prior to joining Siemens, Humpton served as a Vice President at Booz Allen Hamilton where she was responsible for program performance and new business development for technology consulting in the Department of Justice and Department of Homeland Security. Earlier, Humpton was a Vice President at Lockheed Martin Corporation with responsibility for Biometrics Programs, Border and Transportation Security and Critical Infrastructure Protection, including such critical programs as the FBI's Next Generation Identification and the TSA's Transportation Workers' Identification Credential.

Ms. Humpton is a graduate of Wake Forest University with a degree in Mathematics. She serves on the Government Contracts Advisory Board of the George Washington University Law School.

MR. FRED MEURER

Mr. Meurer graduated from the United States Military Academy at West Point in 1966. He was commissioned as a Corps Engineer Officer. Mr. Meurer received graduate degrees from Stanford University in Water Resources Planning and Civil Engineering in 1971. He had overseas assignments in Germany, Viet Nam and Korea. He also served as the Test Director for the operational test of the Apache Helicopter and the Hellfire Missile Systems. His final tour of active duty was as



Director of Public Works and Housing at Fort Ord. During his time at Ft. Ord, he pioneered the idea of the Army recapitalizing its family housing inventory through public-private partnerships. His concept was ultimately embraced by all of the Services as a very rapid and cost effective way of providing quality family house for America's warriors. Mr. Meurer retired from the Army as a Colonel in 1986.

Mr. Meurer was hired by the City of Monterey in 1986 where he served as Public Works Director for five years until his appointment to City Manager in July 1991. As City Manager, Mr. Meurer was instrumental in developing working relationships between businesses and residential neighborhoods, as well as with City Hall. He led the development of the City's neighborhood improvement, neighborhood policing, and waterfront acquisition and tourism development programs. He also was the catalyst for creating Intergovernmental Support Agreements and partnership agreements between the Cities on the Monterey Peninsula, Monterey County and the State of California for shared serviced services. He also developed partnerships with the private sector to augment City services and recapitalization of infrastructure needs.

Building on the City to City partnerships, Mr. Meurer led the effort to develop cooperative relationships between the City of Monterey and the Department of Defense (DoD) activities in Monterey. This effort focused on further increasing DoD mission effectiveness while reducing their operating costs. His goal was to provide the same high quality municipal services to DoD activities and personnel as the City provides its civilian neighborhoods. He has been successful in obtaining language in several defense authorization bills to demonstrate the viability of Public-Public partnerships. This concept was embraced by the Secretary of Defense as a model for Community-Installation Collaboration and led to legislation in the FY 13 and FY15 National Defense Authorization Act. This legislation authorized Service Secretaries to enter into Intergovernmental Support Agreements (IGSA) with local governments when in the best interest of the services to do so.

Mr. Meurer retired from the City of Monterey in December of 2013. He now works for the Panetta Institute in Monterey and as an independent consultant to Booz Allen Hamilton.

> Mr. Fred Meurer Meurer Municipal Consulting, LLC. 135 W. Franklin St. Suite 1 Monterey, CA 93940 meurer@meurermuni.com



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Kylee Anastasi is an infrastructure finance professional with over 15 years' experience working in the US and globally. She has deep experience providing policy, procurement, financial and commercial advice to public and private sector clients in the infrastructure sector. She specializes in strategy, analysis and development of projects utilizing innovative procurement and financing mechanisms, such as Public Private Partnerships (P3 or PPP) and privatizations.

Kylee is a key member of PwC's Capital Projects & Infrastructure (CP&I) practice, working with public and private sector clients to support project strategy, selection, development and procurement of infrastructure projects. She has also worked with US and international investors on public infrastructure transactions and investment strategies, primarily in the transportation and energy sectors. She is also a PPP Subject Matter Specialist for the US Public Sector Practice as well as the UN and World Bank Group accounts, focusing on infrastructure and PPP programs and projects. Kylee was also recently appointed to the Secretary of State's advisory sub-committee for infrastructure partnerships.

Kylee has contributed to several of PwC's thought leadership pieces on the topic of private investment in infrastructure. For example, she is currently leading a PwC effort examining infrastructure spending initiatives under the Trump Administration and recently led a review of the US PPP market and future opportunities. She also developed a global survey of best practices for establishing infrastructure investment frameworks and using Value for Money (VfM) analysis, and she contributed to a PwC global publication on the role of non-bank finance in infrastructure transactions.

Prior to joining PwC, Kylee supported international development agencies such as the World Bank Institute, OECD and the Asian Development Bank with their global contracting and PPP capacity building efforts. She also has extensive experience working in Australia, where she focused on developing and delivering critical transportation, energy and urban infrastructure projects utilizing public and private finance.

Kylee received a Bachelor of Commerce, Economics from the University of Melbourne in Australia and a Post-Graduate Diploma in Applied Finance and Investments, Corporate Finance from the Financial Services Institute of Australasia.



J.E. "Jack" Surash, P.E. Acting Deputy Assistant Secretary of the Army (Energy & Sustainability)

Mr. J. E. "Jack" Surash became the Acting DASA (E&S) in September 2016. In this position he is responsible for overall program direction, establishment of policies, development and refinement of strategies, and oversight for implementation of all programs and initiatives related to Energy Security and Sustainability within the Army. As the Army's Senior Energy Executive, Mr.

Surash coordinates and integrates both installation (traditional as well as expeditionary) and operational energy programs and strategies.

He comes to the Pentagon from duties as the Senior Project Management Advisor at the Department of Energy's Office of Environmental Management



(EM). Prior to that, he was the Deputy Assistant Secretary for Acquisition and Project Management. In that position, he led efforts for EM's \$6 billion per year portfolio, served as EM's Head of Contracting Activity, oversaw procurement planning, contract management, and provided project management support. A native of Charlotte, North Carolina and raised in Rochester, New York, Jack has served the nation in key positions around the world.

Mr. Surash joined the Department of Energy as a member of the Senior Executive Service in 2005 as Director, Office of Infrastructure and Facilities Management at the National Nuclear Security Administration. He was also the Business Development Manager for Johnson Controls Inc., a Fortune 100 company, and Chief Business Officer for Miami-Dade County Public Schools, the 4th largest K-12 public school district in the U.S., where he was responsible for facilities planning, design and construction, maintenance, food service, and school bus transportation.

During a twenty-seven year distinguished Navy career, Mr. Surash served in a broad range of increasingly responsible facilities management, design, construction, contracting, and "Seabee" (Construction Battalion) assignments around the world. He commanded Naval Mobile Construction Battalion Seven and Navy Public Works Center San Diego. In an earlier assignment, he led a Seabee detail that supported the Army's 3rd Battalion 319th Field Artillery Regiment, in Honduras during Operation Ahuas Tara II. Mr. Surash retired at the rank of Captain from the United States Navy's Civil Engineer Corps.

Under his leadership, Navy Public Works Center San Diego received the California Eureka Award for Performance Excellence, Vice President Gore's Hammer Award, and the President's Quality Award for Quality Improvement (Malcolm Baldrige criteria). For actions during the California electricity crisis, his Navy Region Southwest Regional Energy Team received a Presidential Award for Leadership in Federal Energy Management, and numerous other recognitions including an Energy Leadership Award from the San Diego Regional Energy Office and an Excellence in Energy Award from the San Diego Business Journal. In addition, Mr. Surash was presented the Department of Energy's Louis R. Harris Award for establishing one of the Federal Government's first resource efficiency management programs.

Mr. Surash holds a Bachelor of Science degree in Mechanical Engineering from the University of Rochester and a Master of Engineering degree in Mechanical Engineering, specializing in energy management, from Texas A&M University. He completed the Advanced Management Program at Duke University, Fuqua School of Business and the Executive Certificate in Management and Leadership Program at the MIT Sloan School of Management. Mr. Surash is a registered professional engineer.



Dr. Craig E. College Senior Vice President, Strategy Development

As Senior Vice President, Strategy Development for CALIBRE, Dr. Craig E. College will be responsible for industry analysis, developing strategies for service offerings, and leading customer development across the company.

Dr. College joined CALIBRE in October 2012 after 34 years of government service as a military officer and civil servant. Prior to joining CALIBRE, he was the Deputy Assistant Chief of Staff for Installation Management, Department of the Army. His previous SES assignments have included Deputy Assistant Secretary of the Army (Infrastructure Analysis), Assistant Deputy Chief of Staff for Programs (G-8), and Deputy Director, Program Analysis and Evaluation. Dr. College began his service as a Senior Executive in the Office of the Secretary of Defense where he served as Director, Economic Analysis and Resource Planning Division from April 1991 thru March 1995 and from March 1995 thru March 1996 as Director, Force and Infrastructure Cost Analysis Division.

Prior to joining DoD, he was an Associate Professor, Department of Social Sciences, United States Military Academy, and served as a Commissioned Officer, Field Artillery, United States Army.

A recipient of the Presidential Rank Awards of Distinguished Executive (2001 and 2007) and of Meritorious Executive (1998), Dr. College received a BS from the United States Military Academy at West Point, and an MA and PhD in Economics, both from Stanford University.



Norma Jean Mattei, PH.D., P.E., F.SEI, F.ASCE 2017 ASCE President University of New Orleans Department of Civil and Environmental Engineering 2000 Lakeshore Drive New Orleans, LA 70148

Norma Jean Mattei, Ph.D., P.E. is professor and past chair at the University of New Orleans' (UNO) Department of Civil and Environmental Engineering. She has been active in ASCE for more than 20 years in local, regional and national leadership roles.

President Mattei sits on the executive committee of ASCE's New Orleans Branch SEI/Structures Committee. The former Region 5 Director has served on ASCE's Committee on Diversity and Women in Civil Engineering and the Committee on Licensure and Ethics. ASCE has drawn on her expertise for a number of media relations activities, including an interview with National Public Radio's "Morning Edition" on post-Hurricane Katrina conditions. Recently, she was spokeswoman for "Raised Floor Living," a commercial that aired in the New Orleans' region promoting elevation of residential structures above the flood plain.

In 2012, President Obama named Mattei one of three civilian members of the Mississippi River Commission, which researches and provides policy and work recommendations covering flood control, navigation and environmental projects. In that capacity, she helped oversee a drainage basin that covers 41 percent of the nation. The governor of Louisiana appointed her to the state's licensing board for professional engineers, LAPELS. She also serves on the board of directors for both the Louisiana Transportation Research Center Foundation and the Louisiana Technology Council.

Before her academic career, Mattei worked for more than 10 years for various New Orleans area consulting firms as a project engineer. Those firms include Guillot-Vogt Associates Inc., Linder & Associates and Modjeski & Masters Bridge Engineers.

Mattei earned a bachelor's degree in civil engineering in 1982 and a doctorate in 1994, both from Tulane University.



Pam Maines

Executive Director, Federal DE Sales

Pam is the Executive Director of Federal Energy Efficiency at Constellation, an Exelon subsidiary. The Federal business within Constellation holds IDIQ contracts with GSA, DOE and Army Corp as well as numerous implementation contracts with utilities for GSA area-wide energy efficiency work across the continental United States. Pam has nearly 25 years of energy industry experience with the Exelon family where, for the past 16 years, she has specialized in the competitive energy side of the business. As a result of the merger between Exelon Corporation and Pepco Holdings, Inc. earlier in 2016, Pam's Federal team was integrated into Constellation's. Earlier in her career, Pam supported the launch of the Pepco Energy Services' competitive electricity supply business and led the company to the 4th largest supplier position in the country with over \$1 billion in annual revenues. Pam also managed the reliable operation and eventual decommissioning of the company's two oil-fired power plants with over 800 megawatts of peaking generation located in the District of Columbia. Most recently, Pam oversaw the development and award of numerous Federal energy efficiency contracts; included among these are Naval Air Station Pensacola, Naval Station Great Lakes, Unites States Department of State, and National Institutes of Health.

Pamela earned a Bachelor of Science in Engineering from SUNY Stony Brook, as well as a Master's degree from George Mason University.



BRIGADIER GENERAL MICHAEL A. STONE

Assistant Adjutant General - Installations, Michigan National Guard

Brigadier General Michael A. Stone is the Assistant Adjutant General for Installations, Michigan Army National Guard and serves as Michigan's Dual Status Commander for domestic response situations. He is responsible for Army armories and installations and strategic level cyber.

General Stone was commissioned as a Second Lieutenant in 1989, designated as the Distinguished Military Graduate, through the University of Detroit Reserve Officer Training Corps program. He possesses a Bachelor of Arts degree in History, cum laude, from the University of Detroit, where he attended on a full academic scholarship. He also possesses a Juris Doctorate, cum laude, from the Detroit College of Law (now Michigan State University School of Law) as well as a Master of Science, Strategic Studies from the United States Army War College. He is a former trial attorney and corporate general counsel. General Stone previously commanded the 1776th Military Police Company in Taylor, Michigan, the 1-182nd Field Artillery Battalion in Detroit, Michigan, and served as the Deputy Brigade Commander for the 177th Military Police Brigade. General Stone also served as the Director of Joint Staff for the Michigan National Guard.

He has deployed three times as a member of the National Guard; serving as a Military Police Officer in Iraq during Operation Desert Storm, in support of Operation Joint Endeavor and most recently in support of Operation Iraqi Freedom.

Sergeant Major of the Army Daniel A. Dailey

Sergeant Major of the Army Daniel A. Dailey was sworn in as the 15th Sergeant Major of the Army on January 30, 2015. Dailey has held every enlisted leadership position during his career, ranging from Bradley Fighting Vehicle commander to command sergeant major.

As sergeant major of the Army, Dailey is the Army chief of staff's personal adviser on matters affecting the enlisted force. He devotes the majority of his time traveling throughout the Army to observe training and talk to Soldiers and their families. He sits on a wide variety of councils and boards that make decisions affecting enlisted Soldiers and their Families and is routinely invited to testify before Congress. Dailey is the public face of the U.S. Army's noncommissioned officer corps, representing the corps to the American people in the media and through business and community engagements.



A native of Palmerton, Pennsylvania, Dailey enlisted in the Army in 1989 and attended Basic Training and Advanced Individual Training as an 11B (Infantryman) at Fort Benning, Georgia.

In addition to four tours in support of Operations Iraqi Freedom and New Dawn, Dailey deployed in support of Operation Desert Storm and Desert Shield. He was decorated with the Bronze Star with Valor for his leadership during the 4th Infantry Division's 2-month "Battle for Sadr City" in 2008. During his career, Dailey has served with the 1st, 2nd, 3rd and 4th Infantry Divisions stateside and overseas. In March of 2009, Dailey was selected as the 4th Infantry Division command sergeant major, where he served as both the command sergeant major of Fort Carson, Colorado, and U.S. Division-North, Iraq. In 2011, Dailey was selected to serve as the command sergeant major of the United States Army Training and Doctrine Command.

Dailey's military and civilian education includes all levels of the Noncommissioned Officer Education System, the Bradley Master Gunner Course, the Force Management Course and the Keystone Course. He is a graduate of class 54 of the U.S. Army Sergeants Major Academy and the Command Sergeants Major Course. Dailey holds a Bachelor of Science (summa cum laude) from Excelsior College.

Dailey's awards include the Distinguished Service Medal, Legion of Merit (2nd Award), Bronze Star Medal with Valor, Bronze Star Medal (4th award), Meritorious Service Medal (2nd award), Army Commendation Medal (7th award), Army Achievement Medal (10th award), Good Conduct Medal (8th award), National Defense Service Medal (2nd award), South West Asia Service Medal (two bronze service stars), Iraq Campaign Medal (one silver and two bronze service stars), Global War on Terrorism Expeditionary Medal, Global War on Terrorism Service Medal, Korea Defense Service Medal, NCO Professional Development Ribbon (4th award), Army Service Ribbon, Overseas Service Ribbon (6th award), Kuwait Liberation Medal (Kuwait), Kuwait Liberation Medal (Saudi Arabia), Drivers Badge (wheel), Ranger Tab, Expert Infantryman's Badge, Combat Infantryman's Badge, The Order of Saint Maurice (Centurion), and a member of the Distinguished Audie Murphy Club.

Dailey and his wife Holly have one son, Dakota.



Biography

Department of the Army





Stephanie L. Hoehne

Director, Family and Morale, Welfare & Recreation G9, Installation Management Command Joint Base San Antonio Fort Sam Houston, TX



Selected to the Senior Executive Service in August 2005, Ms. Stephanie Hoehne serves as the Director, Family and Morale, Welfare & Recreation Directorate, G9, Installation Management Command. In this capacity, Ms. Hoehne directs and oversees the delivery of Army F&MWR Programs, supporting Soldiers and Families in garrisons across the US and overseas. Her span of control includes developing, monitoring, coordinating, and resourcing Army Soldier and Family Programs worldwide. She is responsible for a budget of \$2.4B and oversees over 28,000 Appropriated Fund and Non-Appropriated Fund employees.

CAREER CHRONOLOGY:

- Mar 2014 Present: Director, Family and Morale, Welfare & Recreation, IMCOM Headquarters, JBSA Ft. Sam Houston, TX
- Jul 2005 Feb 2014: Deputy Chief of Army Public Affairs and Director of the Soldiers Media Center
- Dec 2002 Jul 2005: Strategic Planner, L3 Communications, Arlington, VA
- Mar 2001 Nov 2002: Deputy Chief for Army Public Affairs, Headquarters, Department of the Army, Washington, DC (Retired at rank of Colonel after 26.7 years of active service.)
- May 2000– Mar 2001: Director, Public Affairs, Armed Forces Inaugural Committee, Washington, DC
- Jun 1998–Apr 2000: Special Advisor for Public Information to Supreme Allied Commander Europe (NATO), Belgium
- Jan 1996 May 1998: Chief of Media for the Supreme Headquarters Allied Powers Europe, NATO Headquarters, Belgium
- Jan 1993
 Dec 1995: Media Relations, Office of the Secretary of Defense for Public Affairs, Washington, DC
- Oct 1986 Jul 1989: Journalism Instructor, Defense Information School, Fort Benjamin Harrison, IN

• Jun 1976 – Jan 1993: Military Police Officer, (platoon leader, company commander, battalion executive officer), various commands and locations

COLLEGE:

- MA, Journalism, University of Texas, Austin, TX, 1986
- MA, Public Administration, Jacksonville State University, Jacksonville, AL, 1984
- B.A. Psychology, University of Virginia, Charlottesville, VA, 1976

SIGNIFICANT TRAINING:

- Joint Professional Military Education II, *Joint certified Additional Skill Identifier
- Command and General Staff College

AWARDS AND HONORS:

- Defense Superior Service Award
- Legion of Merit
- Meritorious Service Medal (3 awards)
- Army Commendation Medal (3 awards)

PROFESSIONAL MEMBERSHIPS AND ASSOCIATIONS:

- Association of the United States Army
- Military Officers Association of America

COL R. David McNeil

United States Army Retired
CEO/President
Hannah Solar Government Services LLC

Colonel (Retired) Dave McNeil is the President and CEO of Hannah Solar Government Services LLC based in Charleston, South Carolina. Hannah Solar Government Services LLC is a VA certified Service Disabled Veteran Owned Small Business that Dave founded 7 years ago after serving 30 years in the US Army. Dave is a degreed Electrical Engineer and a NABCEP certified Solar PV Installer.

The first half of his Army career was focused on Infantry and Special Operations assignments with assignments in the 20th Special Forces Group, 2d Infantry Division, 82d Airborne Division, Joint Security Area-Panmunjom and the 75th Ranger Regiment. The second half of his career focused on Installation Management, Training Support, and Mobilization including assignments as the Deputy Garrison Commander of FT Polk, LA.; Assistant Chief of Staff 3rd US Army/CFLCC and as the Installation & Garrison Commander of Fort Dix, New Jersey. His final Army position was the Director of Installation Management, US Army Reserve.

Hannah Solar Government Services LLC performs solar engineering and construction work for both commercial and government clients. The company has performed work all over the US including Hawaii and Puerto Rico. In South Carolina, the company has recently installed several commercial solar installations including seven Target stores in the state. Government clients include the Army, Navy, Air Force, Marines, and the Reserve Components of those services. Additional government clients include the VA, the FAA, the National Park Service, NASA and the Centers for Disease Control & Prevention.

Hannah Solar Government Services was designated by South Carolina Business News as the fastest growing small business in the state of South Carolina for 2016.



OBJECTIVE ANALYSIS. EFFECTIVE SOLUTIONS.



Carra S. SimsSenior Behavioral and Social Scientist
Washington Office

Education

Ph.D. in industrial/organizational psychology, University of Illinois, Urbana-Champaign

Carra S. Sims is a senior behavioral and social scientist at the RAND Corporation working primarily in Project AIR FORCE and Arroyo Center on U.S. Air Force and U.S. Army manpower and wellness. Her current and past research includes investigating the effects of workplace stressors (including military deployment, discrimination, and sexual harassment) on job attitudes and performance; assessing quality of life issues faced by wounded warriors, military families, and caregivers; evaluating employee selection systems, including the use of the Air Force Officer Qualifying Test in the Air Force officer selection system; exploring the effects of organizational climate and culture on job attitudes and behaviors, and how best to change organizational climate and culture; and determining the knowledge, skills, and abilities required for success in various military and civilian jobs. Prior to joining RAND, Sims examined issues of climate, stress, and morale for the Army Trends Analysis Research Unit at the U.S. Army Research Institute for the Behavioral and Social Sciences. She has published several RAND reports and her work has appeared in the Journal of Applied Psychology and Personnel Psychology, among other venues. She received her Ph.D. in industrial and organizational psychology from the University of Illinois at Urbana-Champaign.

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Command Sergeant Major Melissa Judkins

Command Sergeant Major, Installation Management Command (IMCOM)

Command Sergeant Major Melissa Judkins is a native of Westlake, Louisiana. She enlisted in the United States Army in July 1987 as a Personnel Information Systems Management Specialist.

Command Sergeant Major Judkins has served in numerous leadership positions from Squad Leader to Command Sergeant Major. Her assignments include the Personnel Information Systems Management Specialist, 5th Personnel Services Company, Fort Polk, LA; Personnel Information



Systems Management Specialist, 510th Personnel Services Company, Vicenza, Italy; Personnel Information Systems Management Specialist, Headquarters Company, 306th Military Intelligence Battalion, Fort Huachuca, AZ; Personnel Information Systems Management Supervisor, Bravo Company, 509th Personnel Services Battalion, Camp Casey, Korea; Platoon Sergeant, Bravo Company, 5th Personnel Services Battalion, Fort Polk, LA; Personnel Services Noncommissioned Officer, United States Army Intelligence and Security Command-Direct Support Element, Washington, DC; Combat Development Directorate Sergeant Major, United States Army Office of Military Support, Washington, DC; Aviation Branch and Maneuvers and Fires Division Sergeant Major, Human Resources Command, Alexandria, VA; Battalion Command Sergeant Major, 94th Brigade Support Battalion, Fort Polk, LA; Battalion Command Sergeant Major, Headquarters and Headquarters Battalion, XVIII Airborne Corps, Fort Bragg, NC; Garrison Command Sergeant Major, United States Army Garrison, Rock Island Arsenal, IL; IMCOM Central Region Command Sergeant Major, Fort Sam Houston, TX.

Command Sergeant Major Judkins participated in SFOR, IFOR, Operation Iraqi Freedom and Operation Enduring Freedom.

Command Sergeant Major Judkins earned numerous awards and decorations during her military career. Her awards include the Legion of Merit, Bronze Star Medal (2nd Award), Defense Meritorious Service Medal (2nd Award), Meritorious Service Medal (4rd Award), Army Commendation Medal (5th Award), Joint Service Achievement Medal, Army Achievement Medal (12th Award), Army Good Conduct Medal (9th Award), National Defense Service Medal (2 Bronze Service Stars), Armed Forces Expeditionary Medal, Afghanistan Campaign Medal (2 Bronze Service Stars), Global War on Terrorism Expeditionary Medal, Armed Forces Service Medal, Non Commissioned Officer Professional Development Ribbon (Numeral 4), Army Service Ribbon, Overseas Service Ribbon (Numeral 3), the NATO Medal and the Parachutist Badge. Her unit awards include the Joint Meritorious Unit Award, Army Valorous Unit Award, and the Army Meritorious Unit Commendation (2nd Award).

Her military education includes the Executive Leaders Course, Garrison Leaders Course, Brigade and Battalion Pre-Command Sergeant Major Course, and Command Sergeant Major Development Program, United States Army Sergeant's Major Course, Force Management (AFMA) Course, Manpower and Force Management Course, Battle Staff Course, Basic Airborne Course, Senior Leaders Course, Advanced Leaders Course, and Warrior Leaders Course.

She also holds an Associate's Degree and Bachelors of Science Degree in Business Management from the University of Maryland.

Command Sergeant Major Judkins is married to William Dempkowski, Jr. of Shelton, Connecticut. They have three children: DJ Judkins, Katelyn Dempkowski, and Sean Dempkowski who is a Specialist in the U.S. Army.



Biography

Department of the Army





Davis D. Tindoll, Jr.

Director, IMCOM SUSTAINMENT
U.S. Army Installation Management Command
Joint Base San Antonio
Fort Sam Houston, TX



Mr. Dave Tindoll was selected to the Senior Executive Service in December 2004 and serves as the Director, Atlantic Region, US Army Installation Management Command. As Director, he is responsible for management and execution of all installation management programs at twenty-eight active and reserve component US Army installations, Joint Bases, and Army Support Activities located in fifteen states and Puerto Rico.

CAREER CHRONOLOGY:

- Nov 2016 Pres: Director IMCOM SUSTAINMENT
- Jul 2013 Oct 2016: Director, Atlantic Region, US Army Installation Management Command, Joint Base San Antonio-Fort Sam Houston, TX
- Aug 2011 Jul 2013: Director, Atlantic Region, US Army Installation Management Command, Fort Eustis, Virginia
- Jun 2007 Aug 2011: Director, Southeast Region, US Army Installation Management Command, Fort McPherson, GA
- Oct 2004 Jun 2007: Deputy Region Director, US Army Installation Management Agency, Seoul, Korea
- Aug 2004 Oct 2004: Chief of Staff, US Army Installation Agency, Fort McPherson, GA
- 1974-2004: United States Army, Active Duty Commissioned Officer

COLLEGE:

- MS, Command and General Staff College, Fort Leavenworth, KS
- BS, Eastern Kentucky University, Richmond, KY

SIGNIFICANT TRAINING:

- School of Advanced Military Studies
- Army War College

AWARDS AND HONORS:

• Meritorious Civilian Service Award

- Legion of Merit (2 Oak Leaf Clusters)
- Meritorious Service Medal (9 Oak Leaf Clusters)

PROFESSIONAL MEMBERSHIPS AND ASSOCIATIONS:

- Association of the United States Army
- International City Manager's Association
- Army Aviation Association of America



Background/BIO COL (Ret) TW Williams

USMA Top of the Line 79 Graduate- Go Army!!

MS in National Security Policy - National Defense University

Bachelors of Science Aerospace Engineering - USMA

28 years Active Duty in the Army

Installation Commander Fort Belvoir 2002-2005

Director of Operations (G-3) Installation Management Command 2005-2007

Executive Assistant to the Assistant Chief of Staff Installation Management (ACSIM)- 2000-2002

Missile Defense Policy Planner Joint Chiefs of Staff 1997-1999

Currently Eaton Army Agency Account Manager April 2016 - Present

Federal Account Manger Johnson Controls 2010-2016

Senior System Analyst-ITT/CAS – 2007-2010

Married with two kids and four grandkids

Lives in "Skin Country"—GO Skins!



COLONEL PATRICK M. DUGGAN JOINT BASE COMMANDER JOINT BASE MYER-HENDERSON HALL



COL Patrick Duggan is the Commander of Joint Base Myer-Henderson Hall in Washington D.C. He is a career Special Forces Officer, participating in both invasions of Afghanistan and Iraq, and commanding combat and operational deployments across the Middle East and Asia. COL Duggan is a Certified Information Systems Security Professional (CISSP), Information Systems Security Management Professional (ISSMP), Certified Cloud Security Professional (CCSP), and Certified Ethical Hacker (CEH).

He has authored numerous articles about Cyber-Special Operations in *Joint Defense Quarterly, Special Warfare Magazine, Small Wars Journal, Army.mil,* and *The Cyber Defense Review,* and is the recipient of the 2015 Chairman of the Joint Chiefs of Staff Strategic Research and National Security Award for his paper, "Strategic Development of Special Warfare in Cyberspace." He is 2+/2+ Arabic speaker with varying proficiency in Tagalog, French and Spanish.





Colonel Angela Holbrook Garrison Commander, Fort Belvoir

Colonel Angelia "Angie" Holbrook, a native of Little Rock, Ark., is a 1991 graduate of Texas Christian University in Fort Worth, Texas, where she graduated with a bachelor's degree in journalism. She was commissioned a branch-detailed officer in the Air Defense Artillery Corps.

2nd Lt. Holbrook's first posting was as a HAWK Missile Platoon Leader, C Battery, 1/52nd Air Defense Artillery Battalion, Fort Lewis, Wash. With the inactivation of her battalion in 1993, 1st Lt. Holbrook was reassigned back to her basic branch, Adjutant General Corps. She has been stationed around the world in a wide variety of human resources assignments, from the Republic of Korea to two combat postings in Iraq. She has served with distinction from the platoon level to battalion command and numerous other strategic, enterprise-level postings, including Headquarters, Department of the Army and Army Human Resources Command. Col. Holbrook also served as the Deputy Executive Officer to the 39th Army Chief of Staff.

Her military education includes ADA Officer Basic Course; AG Officer Advanced Course; U.S. Army Command and General Staff College; and senior service college at The Eisenhower School, National Defense University. She also holds a master's degree in National Security and Resource Strategy from The Eisenhower School, National Defense University, Washington, D.C. and a master's in Human Resource Management from Webster University.

Her awards and decorations include the Legion of Merit; Bronze Star Medal (with 1 Oak Leaf Cluster); the Meritorious Service Medal (4 OLC); the Joint Service Commendation Medal; the Army Commendation Medal; the Army Achievement Medal (5 OLC); the Army Service Ribbon; the Korean Defense Service Medal; the National Defense Service Medal (w/1 star); the Iraqi Campaign Medal (w/3 stars); the Global War on Terrorism Service Medal; the Overseas Ribbon (3); the Joint Meritorious Unit Award; the Army Meritorious Unit Commendation; the HQDA staff identification badge and the parachutist badge.

Col. Holbrook also has been awarded the Horatio Gates Gold Medal, which recognizes significant accomplishments in the Adjutant General Corps Regiment.



COL John D. Lawrence

Commander, United States Army Garrison Fort Riley, Kansas

john.d.lawrence3.mil@mail.mil

Colonel John Lawrence received his commission as a Field Artillery Officer from the Officer Candidate School in 1994, after completing ten years of enlisted service.

Following completion of the Field Artillery Basic course, Colonel Lawrence served as a Field Artillery Fire Direction Officer, Platoon Leader in 1/17th Field Artillery, and as a Platoon Leader

and Battalion S1 in 6/27th FA (MLRS), within the 75th Fires Brigade, Ft Sill, OK. Upon completion of the Advance course, he was assigned to Bamberg, Germany where he served as the Battalion S4 and HHC Commander for 1/33 Field Artillery, 1st Infantry Division. Upon completion of Command, Colonel Lawrence was assigned to 1st PERSCOM in Schwetzigen Germany as a Combat Arms Assignments officer. While at 1st PERSCOM, Colonel Lawrence was promoted to Major and subsequently assigned to his functional area, Human Resources, Adjutant General Corps.

As an Adjutant General Corps Officer, Colonel Lawrence has served as the Operations Group S1, CMTC in Hohenfels, Germany; G1 Joint Multinational Training Command, Grafenwoehr, Germany; Brigade S1, 172nd Infantry Brigade Combat Team, where he deployed in support of Operation Iraqi Freedom; Chief, III Corps Readiness, Human Resources Command in Ft Knox, KY; the G1, 1st Infantry Division, Ft Riley, KS where he deployed in support of Operation Enduring Freedom as the J1, CJTF-1, Bagram, Afghanistan; Adjutant General Corps Branch Chief and Lieutenant Colonels Assignments Officer at Human Resources Command, Ft Knox, KY; and as the Garrison Commander, Bagram Support Group, Bagram, Afghanistan where he was deployed in support of Operation Freedom's Sentinel.

Colonel Lawrence's military education includes the Field Artillery Basic Course, Field Artillery Advance Course, the Command General Staff College and the United States Army War College. He holds a Bachelor of Science from Cameron University, a Master of Human Relations from Oklahoma University, and a Masters in National Security Studies from the United States Army War College.

Colonel Lawrence's awards and decorations include the Bronze Star Medal (with 2 OLC), the Meritorious Service Medal (with 5 OLC), the Army Commendation Medal with (6 OLC), the Army Achievement Medal (with 8 OLC), Presidential Unit Citation, Joint Meritorious Unit Citation, Army Superior Unit Award, and the Combat Action Badge.

Colonel Lawrence is married to the former Sheila Hart of Manhattan Kansas. He and his wife have one son, Nick, who currently attends Kansas State University.