



Association of the United States Army

Sustaining a Multi-Domain Battle

Panel Discussion
14 March 2017



Panel Members

- Chairman, MG Duane Gamble, CG, 21st Theater Sustainment Command
- Moderator, Mr. Ray Schaible, Vice President, LMI, Army Programs
- MG Donnie Walker, DCS G-4, USA Forces Command
- MG Kurt Ryan, CG, Military Surface Deployment and Distribution Command
- MG Les Carroll, CG, 377th Theater Sustainment Command
- MG (R) Kenneth Dowd, Director of Logistics SOS International LLC
- BG Michael Vetter, Commander, Bundeswehr Logistics Center



MG Gamble 21st TSC

A European Perspective

USAEUR Capability Gaps:

- Precision Long Range Fires
- Integrated Air and Missile Defense
- Sustainment
- Engineers
- Corps/DIV HQ
- Additional ABCT

RFF (Sourced):

- Combat Sustainment SPT BN
 - SPT Maint CO
 - Composite Supply CO
 - Composite Truck CO – HVY
 - Petroleum Truck PLT
 - Ammunition PLT
- Movement Control BN (w/2xMCTs)
- Military Police CO (Force Protection)
- MP CO (Atlantic Resolve)

RFF(Pending):

- Human Resources Company
- Area Support Medical Company
- Army Reserve Sustainment CMD
- Sustainment Brigade
- Regional Support Group

TAA 20-24 Submission:

- Transportation Mgmt Control Element
- Quartermaster CO (POL)
- Ammo PLT
- Combat Sustainment SPT BN

Set the AR AO/Set the Theater

- **Initial Fight**
 - Mass ABCT/Sustain EFP/RSOI, US Contributions to eNRF
 - Sustainment RFF in order to Enable Deterrence
 - Preposition stocks
- **RSOI**
 - APS Forward Issue
 - TPFDD flow/Sequencing
- **Theater Sustainment Capacity**
 - Theater Distribution
 - Theater Sustainment
 - - RSOI/M



MG Walker FORSCOM Perspectives



- Sustainable Readiness Model
- FORSCOM Readiness Metrics
- Observations, Lessons Learned, and Best Practices from recent deployments to Europe





MG Ryan SDDC Perspectives

SDDC PROJECTING POWER IN A MULTI-DOMAIN ENVIRONMENT





MG Carroll 377th TSC Perspectives

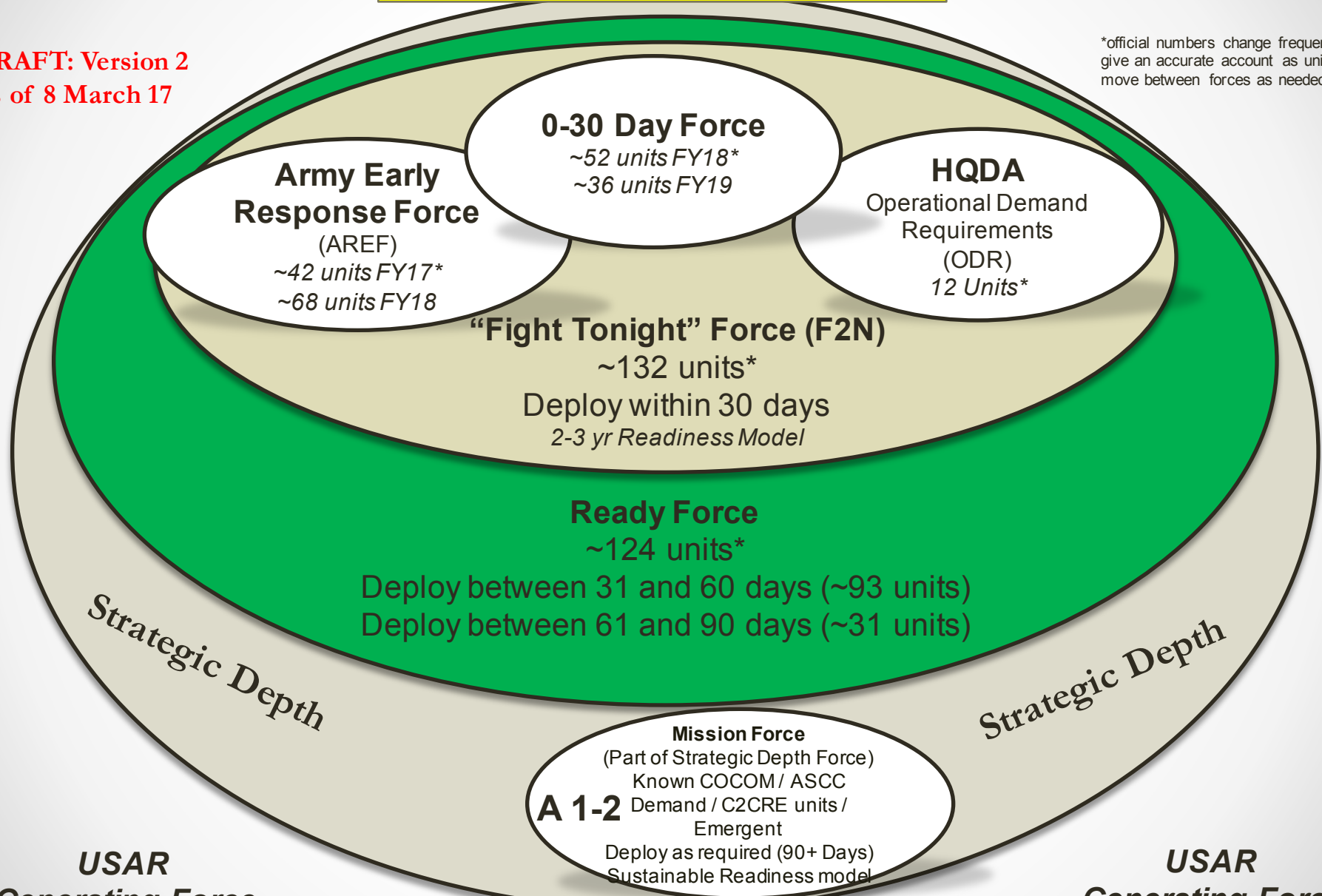
- Army Reserve Component Support of a Multi-Domain Battle
- Ready Force Model (Hybrid)

Ready Force Model (Hybrid)

DRAFT / PRE-DECISIONAL

*official numbers change frequently to give an accurate account as units can move between forces as needed

DRAFT: Version 2
As of 8 March 17



USAR
Generating Force

USAR
Generating Force

SUPPORTS ACROSS THE TOTAL FORCE



MG (R) Dowd Industry Perspectives on Sustaining Forces in Multi-Domain Battle

Operational Contract Support (OCS) and Contingency Program Management (CPM) – Fully incorporate OCS policy and doctrine; Incorporate the CPM Capabilities into the EUCOM TCP and support of ongoing efforts.

Contractor Support- Compete and issue critical task orders and bring contractor planners onto staff; develop regional program management specialist into the regional campaign plan, OPLAN planning efforts, and staff development.

Get an OCS command operating picture with visibility of Joint enablers that may improve support and readiness..... (Agencies, supporting commands, whole of government, international organizations, NGO's).

In the EUCOM environment leaders must be willing to listen to our allies as plans are developed in order for the overall mission to get buy in and success...

NSPA- Develop relationships or policy with NATO/NSPA to develop support enablers and partnership in the EUCOM region.

Logisticians need to thoroughly coordinate planning with Warfighters.

Road ahead - It is becoming the view of senior warfighters that the contracting process is just as powerful an enabler to mission success/accomplishment as any kinetic round.





BG (MG Select) Vetter

A German View

⇒ Broader role of GERMANY

- *Framework Nation*
 - *Host Nation*
 - *Transit Nation*
- *Close interaction with German Military Authorities paramount*

⇒ Interoperability (technical, procedural, „mental“) key to success

- *use of LOGFAS in NATO*
- *liaise, build up partnerships/ personal relationships*

⇒ Co-operation with commercial partners

- *Common use of agencies (e.g. NSPA),*
- *avoid outbidding and competition amongst allies*

⇒ Clarify NATO's roles and responsibilities wrt to RSOM(I), HNS and FN

⇒ Strategic communication essential to tackle hybrid environment



QUESTIONS