



# AUSA News



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## Inside the News

**Senior Leaders Discuss  
Family Initiatives at AUSA**

– 2 –

***View from the Hill*  
Budget Uncertainty, Again**

– 3 –

***NCO and Soldier Programs*  
Get Involved With AUSA**

– 6 –

***Benefits Highlight*  
Member Benefits Are Growing**

– 10 –

***AUSA Book Program*  
Learn About Your Army**

– 14 –

***Capitol Focus*  
Government Shutdown**

– 14 –

**AUSA Supports Guard, Reserve**

– 16 –

**New ILW Paper 'Proxy Warfare'**

– 20 –

**Leaders Pledge Housing Fix**

– 23 –

## Chapter Highlights

**Redstone-Huntsville  
John Shipley Honored**

– 19 –

**Greater Augusta-Fort Gordon  
Young Professionals**

– 20 –

**Fairfax-Lee  
2019 Scholarships**

– 23 –



## Join AUSA Today

The Association of the United States Army is the Army's professional association, the voice for the Army on Capitol Hill, and offers support for soldiers and their families. Become a member and add your voice in support of the Army and our soldiers. (U.S. Army/Sgt. Taylor Hoganson)



# Army leaders announce family support initiatives at AUSA

Senior Army leaders, who for years have used the Association of the U.S. Army's annual meeting as a place to hear complaints about family programs, came to AUSA again in February to announce steps they're taking to address those problems.

At a livestreamed Family Readiness Initiatives Forum at AUSA's national headquarters in Arlington, Va., Army leaders discussed new projects on housing, moving, spouse employment and child care aimed at improving quality of life for soldiers and their families, and they promised much more to come.

Army Secretary Mark T. Esper, Vice Chief of Staff Gen. James C. McConville and Sgt. Maj. of the Army Daniel A. Dailey said they've done a lot to start addressing major complaints from soldiers and spouses and are ready to hear more ideas.

Esper has launched a webpage, Questions From the Road, where he answers questions raised during visits to posts and communities: <https://www.army.mil/leaders/sa/questions/>

Housing is a major initiative, he said.

Inspections of older homes are underway, with plans to close the worst housing by 2026.

Lead paint inspections are being done on pre-1978 homes, while inspectors are also looking for asbestos, he said.

To reduce some of the turmoil of change-of-station moves, the Army plans to double the number of quality assurance inspections of household goods shipments and have more shipments done in crates rather than moved piece by piece to cut down on theft and damage.

The customer satisfaction scores of moving companies used by the Army will also be posted online, and in May, the U.S. Transportation Command will stand up a 24/7 hotline for anyone in the Department of Defense to call and get assistance with moving issues.

On child care, Esper said the Army is revising its eligibility policy for Army-run child development



From left, Vice Chief of Staff Gen. James C. McConville, Army Secretary Mark T. Esper and Sgt. Maj. of the Army Daniel A. Dailey speak at the AUSA family forum. (AUSA photo)

centers to "make sure soldiers receive the priority they should."

Additionally, the hiring process for child care workers and other civilian jobs is being streamlined.

Esper said that when he started as Army Secretary last year, it took an average of 134 days to hire a civilian. That number has decreased by about 10 percent, he said, and the eventual goal is to reduce the hiring period to 60 days. This will expand day care staffing, a move that both adds capability and aids military spouses looking for work, he said.

Esper added that talks with the Office of the Secretary of Defense have led to other opportunities.

"We will soon be receiving new authority for direct hiring, which allows us to hire folks in certain specialties in a matter of weeks, and soon we will see a new policy come on called PPP, which is preferred hiring, that will give us another tool," Esper said.

The Army will also use conditional hiring for spouses who appear to meet the requirements, so they can start work while their formal hiring is being processed, he said.

Efforts also continue to assist spouses who require state licensing for their profession, with a policy under discussion that would reimburse the cost of transferring licenses from another state.

In response to an online question from a military spouse in Fort Rucker, Ala., regarding spouse employment, Dailey said that spouses should look to the Transition Assistance Center on their installation.

"I have visited every [transition center] in the Army, and while those resources are primarily for soldiers, every single one said they would never turn a family member away," he said.

Today, 53 percent of soldiers are married, McConville said, and 43 percent have children.

"We enlist soldiers, but we retain families. That's what these changes are all about," he said. "We want your feedback and your help."

"This has been a great opportunity, and we want to do it again in the future," Esper concluded, thanking AUSA for hosting the event.

"AUSA takes military family readiness very seriously," said retired Lt. Gen. Guy Swan, AUSA's vice president for education, who moderated the event. "The operational effectiveness of our Army is in many ways tied directly to the health and well-being of Army families."

Patty Barron, director of Family Readiness at AUSA, said, "We were honored to host the Army senior leaders at AUSA headquarters. It is what we do best. By bringing the voices of our Army families to the decision makers, we ensure their issues are spotlighted at the highest levels in the Army."

"We are very happy to see Army leaders listening closely to the issues raised at our family forums and making steps to address the complaints."



Military spouses line up to bring their questions to the attention of Army leaders. (AUSA photo)



# Budget uncertainty looms again over DoD and the Army

## View from the Hill

By Mark Haaland

Welcome to the new Congressional year. What a start 2019 and the 116th Congress have had so far: the partial government shutdown, a funding bill along with a declared emergency to add funding to the border wall, the delay in the budget being submitted to Congress, and the beginning of congressional hearings and preparations for many more hearings to come.

And we are only in February!

The administration is required by law (31 U.S.C. 1105(a)) to submit its budget request to the Congress by the first Monday in February, but once again the budget is delayed. This year the delay is due to the government shutdown.

The Army staff currently expects the Department of Defense will brief and release the budget for fiscal year 2020 in mid-March, around the 11th, with budget details such as the Procurement and Research & Development documents being available the following week. Of course, this may change.

With the delay in the budget, the posture hearings (where the service secretaries and service chiefs testify before the Armed Services Committees and the Defense Appropriation Subcommittees on the "posture" of their respective services) are scheduled to begin with a hearing before the House Appropria-



tions Defense Subcommittee on March 13.

For the past few years, the Army's top budget priority has been to restore readiness, and readiness remains the Army's top priority.

With the budget for fiscal year 2020, we are told the Army will dedicate more funding to modernization to address longer-term readiness, lethality and overmatch.

The overarching budget challenge for DoD and the federal government is the return of the Budget Control Act budget caps in 2020.

Fiscal year 2019 is the second year of the current two-year budget deal. Without an agreement between the administration and Congress, sequestration will kick in with the new year, 2020.

Absent an agreement, the defense budget will take about a \$71 billion reduction from fiscal year 2019 levels and the non-defense budget will take about a \$55 billion reduction.

These are big numbers that will have a considerable impact on the Army's priorities for readiness and modernization.

With the national election last November and the changes in the House of Representatives, the administration cannot count upon support from Congress as it has in the past, either.

One possible solution for the defense budget being discussed by Senate Armed Services Committee Chairman James Inhofe and other congressional leaders would be for the administration to submit the defense budget at the Budget Control Act level for fiscal year 2020 and then include a non-war related budget request with the war related request, known as the Overseas Contingency Operations budget.

There is much deliberation and many hearings to go through before we will know the outcome, but the Defense Department and military services are continuing to emphasize the importance of the budget for fiscal year 2020 being approved (authorized and appropriated) in time for the new fiscal year on Oct. 1, 2019.

We will continue to provide updates on the budget, along with the Armed Services Committees and Appropriations Committees, as the 116th Congress reviews and deliberates on the submitted budget and acts, or does not act, to pass legislation funding the Defense Department and the Army in time for the new fiscal year.

Please stay tuned for more information in upcoming columns.

Mark Haaland is AUSA's Government Affairs Director.

## 'Keep the faith' and learn from history, former secretary says

Former Secretary of Homeland Security Jeh Johnson encouraged optimism despite the current political climate at a recent celebration of Black History Month hosted by the Association of the U.S. Army.

"If we know history, we can learn from it," Johnson said at the Gen. Gordon R. Sullivan Conference and Event Center in Arlington, Va. "Right now, we face unprecedented levels of political polarization and uncivil dialogue. Keep the faith and be optimistic about the future of our democracy."

Johnson said one of the reasons he's optimistic is "it's in my DNA."

He explained by relating a story about his grandfather, Charles Johnson.

In 1949, Charles Johnson, a World War I Army veteran and civil rights author, was called upon to testify before the House Un-American Activities Committee to deny that he was a member of the Communist Party.

"When you were a black man in the 1940s who wrote about civil liberties, you were often suspected of being a member of the Communist Party," Jeh Johnson explained.

He went on to read from his grandfather's testimony, which illustrated the racial prejudice of that era.

However, his grandfather remained positive about the democratic system.

In 1956, he wrote an article for The New York Times that said, "Faith in the ultimate strength of the democratic philosophy and the code of the nation as a whole has always been stronger than the

impulse to despair."

Two generations later, then-Secretary of Homeland Security Jeh Johnson would testify before Congress in the same room as his grandfather.



Former Secretary of Homeland Security Jeh Johnson spoke at a recent Black History Month event hosted by the Association of the U.S. Army. (AUSA photo)



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## GIVE VOICE TO YOUR KNOWLEDGE

The Association of the United States Army's professional education program is designed to identify, discuss and influence the outcome of significant issues that affect the U.S. Army and national defense. AUSA's Institute of Land Warfare accomplishes this goal through the sponsorship of writing programs, for which quality manuscripts are needed.

The Institute would like to invite you—past and present servicemembers, Army civilians, friends of the Army and others with an interest in and knowledge of national defense—to submit a manuscript to one or more of our writing programs. Membership in AUSA, while always encouraged, is not a requirement for participation.

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# Join AUSA for education, professional development, mentorship

## NCO and Soldier Programs

By Sgt. Maj. of the Army  
Kenneth O. Preston, USA Retired

**G**reetings from the Association of the United States Army, our Army's association for education and professional development, and a major supporter of the Army's Soldier for Life efforts.

As we begin a new year, let's renew the discussion on why it is important to be part of the Association of the United States Army.

For all of us who are AUSA members, this discussion is a no-brainer.

But from a captain's or sergeant's perspective, we are compelled to ask: What is the value of being a member of the Association of the United States Army, and what do I or my soldiers get from becoming a member?

This summer, your Association of the United States Army will turn 69 years old.

To appreciate the decision made by then-Vice Chief of Staff Gen. Wade H. Haislip and the Army leadership to stand up AUSA in July 1950, you have to stand in the foxhole of those senior Army leaders and survey the Army and our time as a nation through their eyes, at that moment in time.

To appreciate the decision of our senior Army leaders in 1950, let's first cast our minds back to 1917-18 and the U.S. Army's involvement in World War I.

Over the last two years, 2017-18, our nation celebrated the 100th anniversary of WWI.

During WWI, we grew our Army from less than 200,000 Regular Army troops to 4 million in uniform, with approximately 2.5 million of these soldiers deploying overseas in support of combat operations.

It was during this growth of our Army where most of our divisions today were created.

The 1st Infantry Division, "The Big Red One," as an example, was the first division, while the 2nd Infantry Division, "Second to None," was the second division.

We celebrated the 100th anniversary of these divisions and our U.S. Army Tank Corps, which started in Bourg, France, on Nov. 10, 1917, these past two years.

WWI developed and brought forward the future leaders of WWII, leaders like Marshall, Patton, MacArthur, Haislip, Eisenhower, and many other leaders who trained, organized and commanded Army units in combat and training units at home.

While WWI was asserted to be the war to end all wars, a league of nations formed an alliance to prevent future wars, negating the need for a large, standing Army.



**During WWI, the Army grew from less than 200,000 troops to 4 million. (U.S. Army photo)**

Following WWI, the Regular Army returned to a force of less than 200,000.

The tank corps dissolved and, by law, small numbers of tanks were assigned to infantry units until 1928, when tanks were mothballed and later sold for scrap after the Wall Street collapse and the economic crisis and Great Depression that followed.

On Sept. 8, 1939, when the German army invaded Poland, the strength of our Regular Army was approximately 174,000. The Army National Guard was 200,000-strong, and there was an Organized Reserve force of 100,000 soldiers who were primarily Reserve Officer Training Corps graduates focused principally on supporting mobilization training.

One week after the swift mechanized invasion of Poland, President Roosevelt declared a limited national emergency and began increasing the strength of the Regular Army to 227,000.

With the war growing in Europe, the U.S. government approved the Selective Service Act in September 1940, authorizing the total Army to increase to 1.4 million—500,000 Regulars, 270,000 Guardsmen and 630,000 Selectees.

Future Sgt. Maj. of the Army William O. Wooldridge enlisted into the Army on Nov. 11, 1940, as part of this growth and was assigned to the 2nd Infantry Division.

Between WWI and 1940, the nation invested minimally in weapons technology, keeping pace with near-peer armies of the world. The 1st Armored Division, "Old Ironsides," our first armored division, mobilized in July 1940 at Fort Knox, Ky.

For the next two years, the division, in its infancy, would develop, test and field more than 600

combat vehicles and tank weapons, and the tactics and doctrine leaders needed to train the force.

These two years of training enabled "Old Ironsides" to develop and grow a new cohort of officers and noncommissioned officers that would be needed for the expansion of the armored force.

But it was now too late. Other armies of the world invested heavily in the years prior in technology and mechanized warfare.

The bombing of Pearl Harbor on Dec. 7, 1941, immediately put our nation at war with the Empire of Japan.

One week later, Adolf Hitler declared war on the United States.

At war with two countries far more advanced than the American Army, our soldiers were now in a position where they were technically and tactically disadvantaged and underequipped.

Meanwhile, in December 1941, Wooldridge was assigned to detached service with British forces in Iceland and, the following year, reassigned to Company K, 26th Infantry Regiment, 1st Infantry Division as they arrived in England in August 1942.

The 1st Armored Division deployed to Northern Ireland on May 16, 1942, where they trained on the moors for a possible deployment before moving to England on Oct. 29, 1942.

While the 1ID and 1AD prepared for possible deployment, a young man named Jonah Edward Kelley, Eddie Kelley to his friends at home, attended Potomac State College, where he played football.

Kelley was born in Rada, W.V., and graduated in 1941 from high school in Keyser, W.V., before heading off to college.

After training in England, the "Big Red One" departed Oct. 22, 1942, for a combat amphibious assault of North Africa.

The 1st Armored Division also deployed to North Africa, arriving with the 1st Infantry Division in November 1942.

Wooldridge, long after retirement, talked about how each of his soldiers were issued only one magazine of ammunition when they landed in North Africa, and as they exited the landing craft, they went in the wrong direction initially before turning around.

Today, the 27-acre North Africa American Cemetery in Tunisia contains 2,841 Americans, many from the 1ID and 1AD, who died during the North Africa campaign, principally in America's first fight with Rommel's German forces.

Meanwhile, back home, Kelley, in his second year of college, was drafted and assigned to the 78th "Lightning" Division based in Camp Butner, N.C.

The Army, between 1940 and 1945, would grow from 200,000 to 8 million soldiers by the end of the war.

The 78th Lightning Division served for two years as a training division.

The role of a training division was to train, equip and prepare those new recruits for service in combat units for what our nation needed them to do.

**see page 8**



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## NCO and Soldier Programs from page 6

Pvt. Kelley rose to the rank of sergeant almost immediately because of his education—he could read and write—and because of his sports experiences in high school and college, he was a natural leader.

In a letter that Sgt. Kelley wrote to his friend Harry Thomas while stationed at Camp Butner, on June 7, 1943, he talked about his squad leader being away for a week and how he had to take charge of the 12 men in his squad.

Kelley talked about the challenges of teaching them while he was just learning himself.

This is leadership. He did not back away from the task at hand. He accepted the responsibility and focused on getting it done.

The Army learned many tough lessons and eventually defeated Rommel's forces and moved on to Western Europe.

Wooldridge served with his division throughout WWII, assigned to an infantry rifle company.

At the rank of sergeant and serving as a squad leader, Wooldridge would lead his soldiers through the D-Day landing and throughout the remainder of WWII, attaining the rank of first sergeant at the war's end.

After two years as a training division, the "Lightning Division" was selected to deploy to the European Theater. After manning and equipping themselves for combat, the division, with no combat experience, sailed for England on Oct. 14, 1944, and crossed into France on Nov. 22, 1944.

Once in France, the division moved east to Belgium, where they became very engaged with the Battle of Hurtgen Forest and the Battle of the Bulge.

While the Battle of the Bulge officially ended on Jan. 25, 1945, the Lightning Division continued the fight, pushing eastward into Germany.

Just across the Belgian border, in the German town of Kesternich, Staff Sgt. Kelley led his squad through intense house-to-house fighting.

On Jan. 30, 1945, Kelley was wounded twice.

With his left hand completely disabled, he declined medical evacuation and continued to lead his soldiers.

The following day, during another intense battle, his squad was pinned down. Staff Sgt. Kelley single-handedly advanced through heavy machine gun fire to destroy the enemy position.

As his squad advanced, another enemy machine gun position stopped his soldiers in place. It was during this second single-handed assault that Staff Sgt. Kelley was killed.

For these actions, Staff Sgt. Jonah Edward Kelley was posthumously awarded the Medal of Honor on Sept. 10, 1945.

Kelley barracks in Stuttgart, home of U.S. Africa Command, is named in his honor.

Each of these individual stories and thousands more could have been told by the Army leaders who fought during WWII as they viewed the Army drawdown in 1950. The cost of unpreparedness and the need to grow, train and equip an Army in a short

period of time to defend our freedom, was paid for with the lives of young Americans.

During the drawdown of the Army in the years following WWII, branch affiliated associations told their soldier stories in a push to advocate for why each of their career fields needed to remain strong.

While all these associations and their leadership meant well, they focused on not repeating history again with an Army that was too small, not trained and not prepared for the future.

Haislip brought the infantry and artillery associations together to form the Association of the United States Army, with a mission to serve as a voice for the Army and support for the soldier.

The legacy of your association continues today, with more than 136,000 members, partnerships with 10 professional associations, more than 2,700 community partners, and more than 500 national partners.

Serving as a professional development and educational association, the Association of the United States Army is focused on leadership, education, professional development and mentorship.

Junior and mid-grade leaders often ask me if they should become involved in an Army, military or veteran service organization.

My short answer is yes.

Whether these leaders are Army National Guard, Army Reserve or Regular Army, I always say yes. Get involved!

Soldier- and leader-focused organizations are a great place to meet new friends, stay active in your military and civilian communities and learn a little more about something of interest to you.

The Association of the United States Army's emerging leader and young professional focus is targeted at junior and mid-grade officers, noncommissioned officers and Army civilians.

AUSA's chapters serve as the interface between the Army and the local communities surrounding our military bases. The 123 chapters provide opportunities for our members to volunteer alongside many corporate sponsors and businesses throughout the community, with a focus on supporting the total Army and our soldiers, Army Civilians, and their families in the Army National Guard, Army Reserve and the Regular Army.



**Jonah Edward Kelley was posthumously awarded the Medal of Honor for actions during WWII.**

## ASSOCIATION OF THE UNITED STATES ARMY

All the members and chapter leaders of an AUSA chapter are volunteers.

These volunteers have jobs. They are soldiers, family members, veterans and others with immense responsibilities, but they chose to volunteer and give of themselves to those who serve our nation and our Army.

So, the great advantage of associations is everyone who volunteers a little gains much more back in fellowship, connections, communication, education and mentoring.

These volunteer opportunities provide young and older retiring professionals with the opportunity to network and build relationships in preparation for their transition into the civilian sector. Everyone in uniform, at some point in his or her career, must transition to a new chapter of life outside the Army.

Employers today look for professionals who can multi-task or do multiple types of jobs and tasks.

Employers also look for professionals who thrive and excel in what many might consider busy lives, and even stressful environments.

The secret for emerging leaders and young professionals is their gradual growth and involvement in education and professional organizations above and beyond their daily jobs.

Becoming part of and contributing to a professional organization is a great addition to any resume and provides the opportunity to gain some real-world experience beyond any military occupational specialty. Think of these opportunities as going to school and learning from others and learning by participating.

Serving in leadership or committee positions further demonstrates your abilities to efficiently and effectively prioritize tasks, manage time and see projects through to completion.

Staying engaged in community-based activities beyond your daily job allows you to learn broadening skills that will make you smarter and wiser.

Learning and growing in one's profession continues through the network of professionals and mentors you meet and learn from along life's journey.

The reason we have the greatest Army in the world is because we have the greatest soldiers.

The legacy of service of each of our veterans who have worn the uniform of a soldier is passed on from one generation to the next.

So, if you are on the fence and not sure if you should join the Association of the United States Army, check us out at [www.ausa.org](http://www.ausa.org).

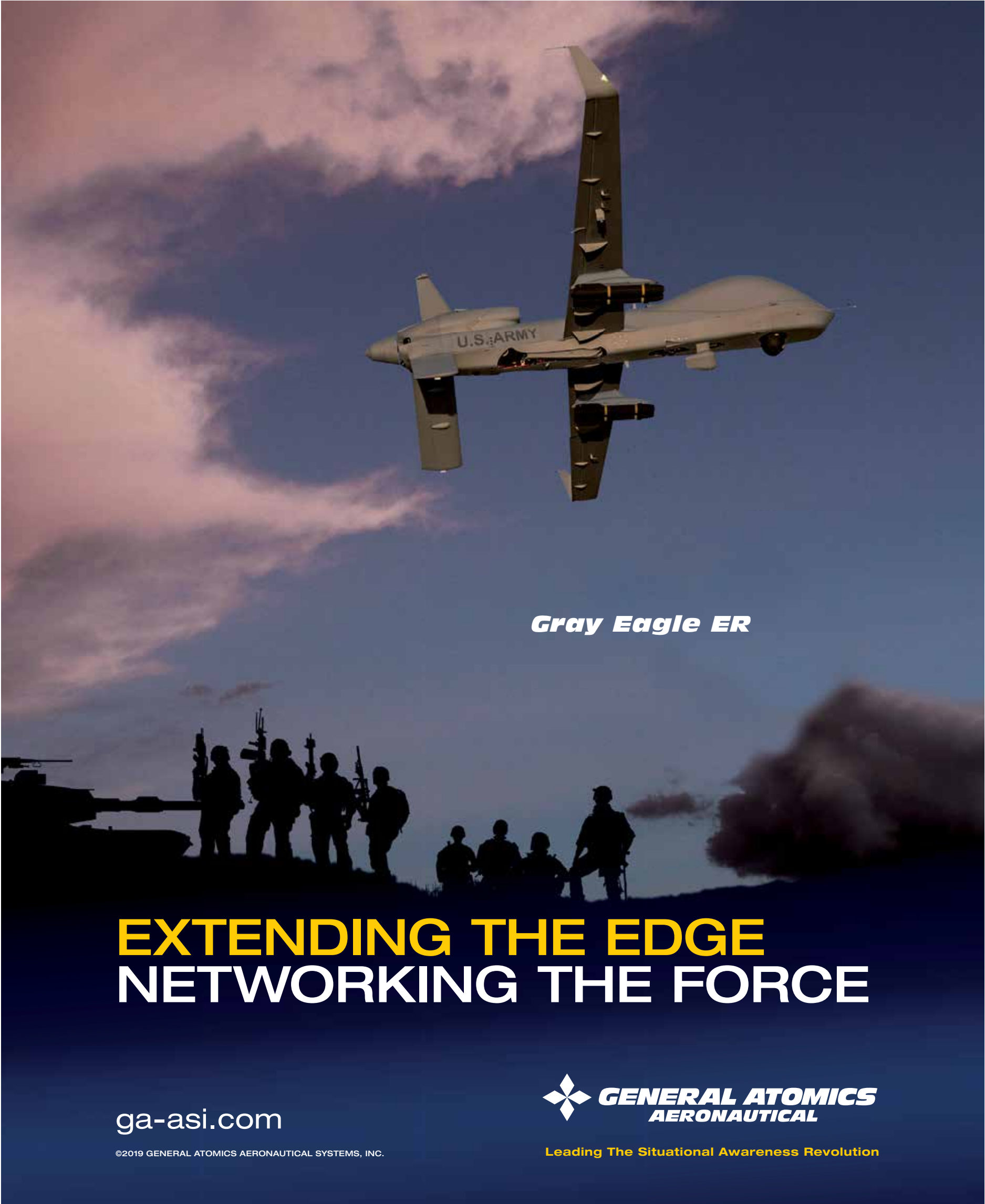
The experiences will be worth the hassle, and you'll come out with lasting memories and a host of newly acquired skills.

Now more than ever, America's Army needs AUSA, and AUSA needs your membership support.

Membership is the volume knob to ensure your voice is amplified many times over and heard throughout the halls of Congress, from sea to shining sea across this country, and throughout every small town and community in between.

*Sgt. Maj. of the Army Kenneth O. Preston, USA retired, is AUSA Vice President for NCO and Soldier Programs and was the 13th Sergeant Major of the Army.*





*Gray Eagle ER*

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# Benefits and discounts for AUSA members are expanding

## Benefits Highlight

By Susan Rubel

**A**s AUSA membership has been increasing, the benefits have been expanding as well. Our newest member benefit provides an excellent professional development opportunity.

All AUSA members get the current digital issue of Battle Digest for free (and 15% off print subscriptions or back issues).

Battle Digest provides an executive summary of history's important battles—including lessons on strategy, tactics and leadership. Battles covered so far are Gettysburg, Waterloo, Little Bighorn, Yorktown, D-Day, Cannae, Chancellorsville, New Orleans, and Cowpens. Download your free issue at [www.ausa.org/battle](http://www.ausa.org/battle).

When we work with a company to create a member benefit, we look for a win/win, where a member would find savings they wouldn't find on their own, and that the company return a small percentage to support AUSA programs.

When a company already has a military discount, we try to get them to bump it even higher for AUSA. But if the military discount is the highest, it's important that it is provided to all AUSA members, regardless of their military service.

In some cases, the AUSA discount is better.

For example, use a military discount at Red Roof Inns, and you'll probably save 10 percent, but use AUSA's discount code (#622590), and you'll get 20 percent off.

We encourage you to use your member savings programs for your own benefit but also to help support AUSA programs like scholarships, family readiness, NCO and soldiers, the Institute of Land Warfare and more.

Taking advantage of your AUSA benefits saves you money and supports AUSA programs.

The savings on just one or two purchases can save you enough to cover your membership dues, so it's a great reason to join, renew or even support your conversion to a Life Membership.

Here's a look at some benefits—there's something for everyone.

### For the Pet Lovers

**Healthy Paws Insurance:** AUSA Members receive a monthly discount on the pet insurance plan rated No. 1 by Consumer Reports.

HealthyPaws is a comprehensive pet insurance plan for cats and dogs that covers accidents, illnesses, cancer, emergency care, genetic conditions and alternative care. The plan reimburses up to 90 percent of veterinary costs based on the actual vet bill, with no annual or lifetime caps on payouts.

Sign-up is easy, and members can be enrolled and eligible within 15 days of sign-up at [www.ausa.org/pet](http://www.ausa.org/pet). The enrollment fee is waived for AUSA members and savings in most states are 10 percent.

**BarkBox:** Bring joy to your dog on a regular basis. AUSA members get 50 percent off their first BarkBox, a themed collection shipped to your dog every month.

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**UPS Savings Program:** AUSA members save up to 50 percent off regular UPS shipping rates and up to 75 percent off freight (heavyweight) shipping.

Enroll in the UPS Savings Program through your AUSA membership and save on a broad portfolio of shipping services, including ground shipments, air letters and packages, international imports and exports, freight shipments and more.

After you create an account, businesses can continue their UPS shipping systems but with added savings. For individual members, you can print a label at home and take it to your local UPS Store for outstanding savings. Learn more and sign up at [www.ausa.org/ups](http://www.ausa.org/ups).

### For Traveling Members

**Collette:** Travel with Collette and take advantage of additional AUSA member savings of at least \$50-\$100 per person on any tour. The member discount can be combined with seasonal offerings for an additional \$500 in savings per person.

Collette provides guided travel, so you can relax and let them take care of the details. They have more than 100 years' experience and provide more than 160 guided tour offerings to all seven continents. Visit [www.ausa.org/travel](http://www.ausa.org/travel).

**Wholesale Hotel Rates:** AUSA members now have exclusive access to wholesale hotel rates with savings of up to 60 percent.

With no black-out dates at major hotel brands like Hyatt, Hilton, Marriott and Wyndham, AUSA members can save up to 60 percent compared to sites like Expedia and Priceline.

These rates are not offered to the public. With more than 600,000 hotels worldwide, most hotel brands are included. Visit [www.ausa.org/hotelclub](http://www.ausa.org/hotelclub).

**Choice Hotel Discounts:** Take advantage of your 20 percent AUSA member discount at Choice Hotels nationwide, including Ascend Collection, Cambria Hotels & Suites, Clarion Hotel, Comfort Inn, Comfort Suites, Econo Lodge, Mainstay Suites, Quality Inn, Rodeway Inn, Sleep Inn and Suburban Extended Stay.

To start saving, visit [www.ausa.org/choice](http://www.ausa.org/choice) or call 1-800-4CHOICE and use code 00800700.

**Car and Truck Rentals:** AUSA members receive discounts on Alamo, Avis, Budget, Enterprise, Hertz and National car rental companies.

In addition to the discounts, Avis, Budget and Hertz also offer additional coupons like a free car upgrade or an extra weekend day. Visit [www.ausa.org/savings](http://www.ausa.org/savings) for car rental and other savings.

Need a truck for hauling or moving? Use your AUSA member discount at Budget Truck Rental and save 20 percent Sunday through Thursday and 15 percent Friday and Saturday.

Visit [www.ausa.org/truck](http://www.ausa.org/truck).

**Hawaiian Airlines:** If a trip to Hawaii is in your future, save 5 percent at Hawaiian Airlines using affiliate code AUSA.

**Emergency Medical Assistance:** Do you have a backup plan to handle a medical crisis when you're traveling? AUSA members are eligible for savings on Emergency Assistance Plus, which helps pay for emergencies that health insurance generally doesn't cover.

If you're traveling and have a medical emergency, EA+ steps in to help with more than 20 emergency and medical services. Whether you're on a trip just a few hours away, on a PCS move to another post, traveling on business, or vacationing with family, EA+ helps you quickly receive the medical care you need.

The cost is \$114 per year for an individual or \$144 for family coverage. Visit [www.ausa.org/eap](http://www.ausa.org/eap).

### Medical Savings

**American Hearing Benefits:** AUSA members receive free hearing consultations for you and your family, discounts on today's latest technology, including hearing aids and tinnitus relief options, free supply of batteries, free office visits and more.

This program is with Starkey Hearing Technologies, the only major American-owned and operated hearing aid manufacturer. Visit [www.ausa.org/hearing](http://www.ausa.org/hearing) to learn more or call 888-982-4656.

**Dental Discount Plans:** Dental Discount Plans are the affordable alternative to traditional dental insurance.

A nationwide network of dentists provides 10 percent to 60 percent savings on preventative and restorative treatments to members.





One member recently told us their price for a root canal was \$2,100 as she was checking out at the endodontist, but when she showed her dental discount card, the price was reduced to \$980.

There is no additional paperwork or claims, no waiting periods, no caps, limits or restrictions, just savings.

There are more than 30 plans to choose from, including Aetna, Cigna, Careington, United Concordia, Uni-Care, Dentemax, Patriot Plan and more.

Visit [www.ausa.org/dental](http://www.ausa.org/dental) and use the dentist search tool to see if your own dentist already participates (there are more than 100,000 participating dentists). Enter your zip code to see which plans are available in your area. Do a side-by-side comparison and choose the right fit for you and your family.

Prices range from \$6.67 to \$17 per month for the public, and AUSA members receive an additional 20 percent off and one free month by using code AUSA20. You can also call 844-398-2683 and use the code AUSA20.

### For Your Electronics

**Hewlett-Packard Discount:** HP has teamed up with AUSA to offer up to 35 percent off high-quality HP products. HP.com offers a full portfolio of consumer and commercial products, from notebooks and desktops to printers, accessories and more. Visit [www.ausa.org/hp](http://www.ausa.org/hp) for weekly deals, expert sales agents to assist with your purchases, and free shipping with a 30-day return policy.

**Discounts at Apple, Online and In Store:** Apple provides AUSA members discounts on many of the latest Apple products, including Macs, iPads and accessories. One member recently saved \$25 on an iPad and \$100 on a Mac.

Visit [www.ausa.org/apple](http://www.ausa.org/apple), where the discounts will automatically load, or provide “AUSA” or “Association of the United States Army” at the Apple Store.

**McAfee Total Protection Member Discount:** McAfee offers up to \$120 off for AUSA members to protect your PCs, Macs, smartphones and tablets. One subscription covers up to 10 devices.

McAfee offers an easy-to-use, web-based account to help manage against the latest threats like identity theft through ransomware, viruses, malware and spyware. The account includes multi-factor authentication and 24/7 technical support for the life of the subscription. Member prices start at \$24.99 a year. Visit [www.ausa.org/mcafee](http://www.ausa.org/mcafee).

### For Going Back to School

**SAT and ACT Test Prep Materials:** AUSA members and their families receive free SAT and ACT test prep materials, paying just a small handling fee of \$14.99 for the \$350 program and \$39.99 for the \$750 programs.

All fees are reinvested to improve the program.

The SAT and ACT PowerPrep Program works on any Internet-enabled device and includes 74-plus hours of video instruction and thousands of interactive diagnostic lessons and questions.

Plus, chat with teachers live and explore a new expanded math section. LSAT prep materials are also available. Visit [www.ausa.org/eknowledge](http://www.ausa.org/eknowledge).

**edX:** edX is the leading non-profit online learning destination, founded by Harvard and MIT, with a mission to increase access to high-quality education for everyone, everywhere.

Access more than 2,000 online courses from more than 130 institutions, including Harvard, MIT,

UC Berkeley, Columbia, RIT, Dartmouth, Microsoft, Amazon Web Services and IBM.

Whether you want to advance in your career, pursue graduate-level credentials or are simply interested in learning, edX has the courses and programs you need to succeed, and many of the classes are free. Visit [www.edx.org](http://www.edx.org) and use code edXAUSA to receive 20 percent off classes and verified certificates.

**Trident University:** AUSA has negotiated an excellent tuition discount opportunity for members who are interested in continuing their education.

All AUSA members, whether they have served in the military, receive the Trident military discount of up to 39.8 percent, depending on the program (non-military must have been AUSA members for at least a year).

Trident staff understand the unique needs of military, veterans and family members and offer several military friendly programs. Receive credits for prior academic experience as well as your years of leadership and professional experience.

Visit [www.ausa.org/trident](http://www.ausa.org/trident) to learn more and receive your AUSA member savings.

**University of Maryland University College:** UMUC waives the \$50 application fee and provides a 25 percent AUSA member discount off eligible programs.

UMUC offers specialized support for military and veteran students. From navigating military education benefits to understanding credits for military training, their dedicated team is ready to help.

Choose from more than 75 eligible programs, taken in-person or online, and make it more affordable by visiting [www.ausa.org/umuc](http://www.ausa.org/umuc).

**see next page**

## Member benefits from preceding page

### Subscriptions

**Army Times, Defense News and Federal Times:** AUSA members enjoy big savings on Army Times (\$39.95 vs. \$55 public price), Defense News (\$149.95 vs. \$169 public price) and Federal Times (\$39.95 vs. \$52 public price) at [www.ausa.org/times](http://www.ausa.org/times).

**Battle Digest:** Battle Digest provides an executive summary of history's important battles—including lessons on strategy, tactics and leadership. Battles covered so far are Gettysburg, Waterloo, Little Bighorn, Yorktown, D-Day, Cannae, Chancellorsville, New Orleans, and Cowpens. Download your free issue at [www.ausa.org/battle](http://www.ausa.org/battle).

**Military Kids' Life:** A wonderful gift for military children is a subscription to Military Kids' Life, an award-winning print magazine for children of U.S. service members.

With its entertaining stories, military kid-friendly tips, facts about military life, colorful photos and creative activities, Military Kids' Life encourages kids to focus on the bright side of their unique life.

AUSA members receive 25 percent off subscriptions at [www.ausa.org/kids](http://www.ausa.org/kids).

**Legacy Magazine:** Another wonderful magazine for military families is the beautifully styled Legacy Magazine. Each volume includes 100 to 120 pages of creative and encouraging content with minimal advertisements.

AUSA members receive an exclusive discount of 25 percent off Legacy's cover price. Available for U.S. residents, including APO, FPO and DPO.

Visit [www.ausa.org/legacy](http://www.ausa.org/legacy).

**Blue Apron:** Blue Apron delivers all the fresh ingredients and recipes you need in exactly the right proportions to make simple, seasonal, home-cooked meals. New recipes are created each week by Blue Apron's culinary team, so you'll learn to cook with new ingredients, cuisines, and cooking techniques.

Discover a better way to cook. AUSA members receive \$40 off at [www.ausa.org/blue](http://www.ausa.org/blue).

**RunnerBox:** The RunnerBox curates subscription boxes for runners, cyclists, and triathletes.

Choose from subscription boxes, one-time gift boxes and limited-edition specialty boxes.

Visit [www.ausa.org/runner](http://www.ausa.org/runner) and use code AUSA for 20 percent off your first order.

### Products from Military Families

**Covert Threads:** Covert Threads was created in 2005 by a Marine serving in Iraq, with a mission to develop a line of socks and other improved garments for anyone looking for comfortable, rugged-wear gear.

Covert Threads offers a variety of apparel—from moisture-wicking and antimicrobial socks to fire-resistant long-sleeved crew shirts—to help wearers focus on the mission at hand and less on the rigors of harsh conditions.

We were sold on the Covert Thread socks when an AUSA staff member gifted a pair of the Desert Climate Military Boot socks to a friend whose feet were always hurting. After trying the Covert

Threads socks, he bought 20 more pairs and swore he'd never wear another brand.

AUSA members save 10 percent off with promo code AUSA (combinable with the 5 percent off their introductory email list offer). Visit [www.ausa.org/covert](http://www.ausa.org/covert) and use code AUSA.

### R.Riveter

You may have seen R.Riveter on the hit show "Shark Tank," where the founders told their story of finding it difficult to maintain meaningful employment as military spouses because of constant moving. They received offers from three of the "sharks" and accepted Mark Cuban's because he already had a track record of working with and supporting military affiliated companies.

R.Riveter's mission is to provide meaningful employment to military spouses. They make a variety of beautiful, hand-made, quality handbags—each part and piece made in the homes of military spouses across the country.

No single handbag is the same. When the pieces come together, different backgrounds, experiences and history are stitched into each handbag to support one mission.

Learn more about R.Riveter at [www.rriveter.com](http://www.rriveter.com) and enjoy an exclusive 15 percent off for AUSA members with code AUSA15.

### For Your Financial and Insurance Protection

**Identity Theft Protection:** Worry less and live more. AUSA has negotiated a special price of \$6 per month for comprehensive identity theft protection services through IDShield.

This service monitors your most personal data and alerts if someone is trying to use it.

The service monitors your financial account numbers and lending services to make sure your information isn't used in fraudulent situations.

It keeps an eye on areas in which fraud is often reported. Social media is monitored to make sure your reputation and privacy are protected.

And, if your information is compromised, ID-Shield will team you up with a dedicated licensed private investigator from Kroll to help recover and restore your identity to its pre-theft status.

Visit [www.ausa.org/id](http://www.ausa.org/id), the AUSA member site for both LegalShield and IDShield services.

**Legal Services:** AUSA members can cover themselves and eligible family members for a special negotiated rate of \$15.95 per month in most states.

This is an excellent opportunity to get affordable legal protection. LegalShield provides you with direct access to a dedicated law firm that can assist you with personal legal matters such as preparing a will or reviewing documents.

Visit [www.ausa.org/id](http://www.ausa.org/id).

**GEICO:** AUSA members may receive extra savings on auto insurance at GEICO. Visit [www.ausa.org/geico](http://www.ausa.org/geico) to get a quote or call 800-368-2734 and mention you're an AUSA member.

**AUSA Tricare Supplement:** AUSA's Tricare Supplement picks up your cost-share after deductibles have been met. It also pays the additional 15 percent above the Tricare allowable that providers who do not accept Tricare may charge you.

## ASSOCIATION OF THE UNITED STATES ARMY

You're covered immediately for new conditions, and pre-existing conditions are covered after six months. Visit [www.ausainsurance.org](http://www.ausainsurance.org).

**AUSA Group Life Insurance:** AUSA has recently improved its group life insurance plan for members—you may now apply for up to \$500,000 in death benefits, and you may keep it until age 85 (coverage reduces at ages 70 and 75).

There is a simplified issue process when applying for less than \$150,000 coverage. You'll be asked to verify your good health by answering three health questions. There is no physical exam and no blood work necessary. Coverage amounts of \$150,000 to \$500,000 will have full underwriting.

Some of the excellent benefits of the AUSA/Hartford life insurance policy include spouse coverage, a living benefit paid if you're terminally ill, AD&D rider is included, a spouse and child education benefit if you're killed in a covered accident, and you may keep coverage to age 85 (coverage reduces at ages 70 and 75).

Learn more and download an application at [www.ausainsurance.org](http://www.ausainsurance.org).

**AUSA Accidental Death Insurance:** AUSA members may enroll in the AUSA Accidental Death and Dismemberment insurance plan, providing benefits of up to \$200,000 in accident coverage for \$11 per month.

The coverage is affordable because you take advantage of AUSA group rates. You may elect coverage for your spouse and dependents as well. Visit [www.ausainsurance.org](http://www.ausainsurance.org).

### For the Gift Givers

**Fruit Bouquets:** Your AUSA membership gives you 25 percent off at FruitBouquets.com, a delicious, hand-crafted gift containing the freshest fruit, to deliver a 100 percent smile guarantee.

Same-day delivery is available across the U.S.

Visit [www.ausa.org/fruit](http://www.ausa.org/fruit) and use code 25AUSA.

**Personalized Gifts:** Give a gift that stands out.

Personalization Universe is the premier destination for a wide variety of high-quality, personalized gifts to serve all your gifting needs.

They offer unique wedding gifts, baby gifts and kid's gifts—gifts for anyone, for any reason—personalized just for you. Visit [www.ausa.org/pu](http://www.ausa.org/pu) and save 25 percent with code AUSA25.

**Outdoor Gear and Apparel:** Provengo is a private e-commerce site providing exclusive brand discounts and deals.

Save 20 percent to 60 percent on brands like Tactical Series, Black Diamond, Hot Chillys, Lifestraw and YETI.

If your order is in by noon, it's shipped the same day.

Visit [www.ausa.org/provengo](http://www.ausa.org/provengo) and save an additional \$15 off your first order with code AUSA15.

**Entertainment Savings:** Save up to 60 percent on theater tickets, theme parks, movies, and more.

Find exclusive discounts, preferred seating and tickets to top attractions, theme parks, shows, sporting events, movie tickets and more.

Visit [www.ausa.org/entertain](http://www.ausa.org/entertain).

*Susan Rubel is AUSA's Affinity Programs Director.*





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For more details visit [www.ause.org/meet](http://www.ause.org/meet)



# Learn about your Army through books, a new podcast series

## AUSA Book Program

By Joseph Craig

The AUSA Book Program is dedicated to bringing the best of military publishing to our members. Our goal is to foster an awareness of, and appreciation for, the U.S. Army and its role in maintaining security in the modern world.

To that end, the Book Program reaches out to the public in several ways.

First and foremost, naturally, is through books.

We work with several publishing partners to produce works on such subjects as military history, leadership, and national security.

Members can order discounted titles through [www.ausa.org/ausa-books](http://www.ausa.org/ausa-books).

Recent titles in the program include *The Green Berets in the Land of a Million Elephants: U.S. Army Special Warfare and the Secret War in Laos, 1959–74* by Col. (Ret.) Joseph D. Celeski; *Pershing's Tankers: Personal Accounts of the AEF Tank Corps in World War I* edited by Lawrence M. Kaplan; and *Lessons in Leadership: My Life in the US Army from World War II to Vietnam* by Gen. John R. Deane Jr.

In the months ahead, AUSA members can look forward to books on America's role in the Pacific, the Vietnam War, and the military and political career of Gen. Maxwell Taylor.

A second way the AUSA Book Program reaches out is through public events with authors.

Most notable is the annual meeting, where AUSA writers present their work at the Authors' Forum, then meet attendees throughout the show to answer questions and sign books.

Members can also meet authors at the Lemnitzer Lecture series, held at AUSA headquarters in Arlington, Va., and livestreamed across the world.

Working in conjunction with our colleagues at the Institute of Land Warfare, the Book Program helps spotlight noted figures writing about military history.

Most recently, retired Gen. Stanley McChrystal presented a Lemnitzer Lecture on his book *Leaders: Myth and Reality*, and Douglas V. Mastriano discussed *Thunder in the Argonne: A New History of America's Greatest Battle* last November to coincide with the 100th anniversary of the end of World War I.

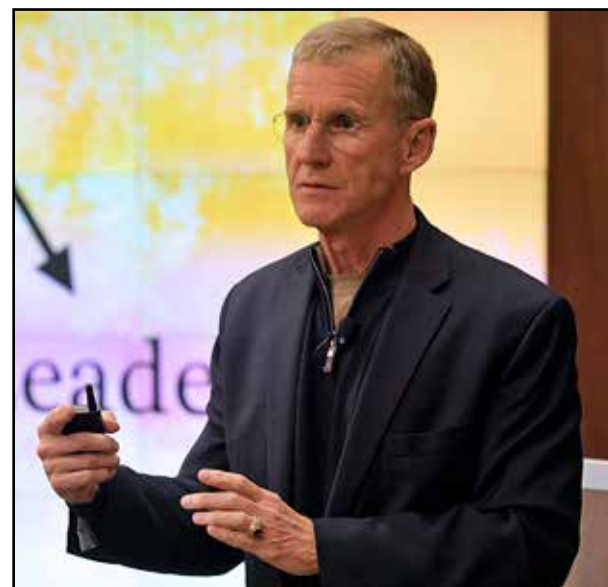
(For those unable to attend, the events have been captured on the AUSA YouTube page: [www.youtube.com/user/AUSANational](http://www.youtube.com/user/AUSANational).)

Members are encouraged to come to the forthcoming lectures (or view them via the livestream option). Celeski will discuss the Green Berets on March 21, and the Lemnitzer Lecture on June 26 will feature bestselling author Rick Atkinson.

The latest outreach effort for the AUSA Book Program is podcasting. Hopefully, you have heard that AUSA launched a new podcast series this year.

AUSA's *Army Matters* features a rotating cast of hosts to provide vital information on Army and defense issues.

Once a month, the *Thought Leaders* show will interview senior Army leaders and contemporary



Retired Gen. Stanley McChrystal discusses his book *Leaders: Myth and Reality* at an AUSA Lemnitzer Lecture. (AUSA photo)

military authors. Brad Meltzer and Josh Mensch spoke about their new book *The First Conspiracy: The Secret Plot to Kill George Washington* on the inaugural episode, which is still available through [www.ausa.org/podcast](http://www.ausa.org/podcast). Stay tuned for discussions on WWII tankers, Vietnam and military misfires.

The easiest way to keep track of all the developments at the AUSA Book Program is through our webpage at [www.ausa.org/books](http://www.ausa.org/books). We also want to make this a two-way conversation, so please reach out with your comments, suggestions and manuscripts—my email address is [jcraig@ausa.org](mailto:jcraig@ausa.org).

Joseph Craig is AUSA's Book Program Director.

# 2020 budget is casualty of the federal government shutdown

## Capitol Focus

By Julie Rudowski

Almost five months after the start of the fiscal year, after three continuing resolutions and one 35-day partial government shutdown, the last of the fiscal 2019 appropriations bills have been passed and signed by the president.

Now the focus turns to the fiscal 2020 budget.

Initially expected to be released the first week of February, the government shutdown left many workers from the White House Office of Management and Budget furloughed, causing a six-week delay in delivery.

The budget will be dropped in two phases, starting with highlights and topline for federal agencies on March 11 and the rest of the details the week of March 18, according to OMB guidance.

Since the Defense Department's funding bill was passed and signed into law before the end of the fiscal year, DoD was largely spared from the government shutdown drama.

However, the delay in rolling out the 2020 budget

increases the likelihood that negotiations will drag past Oct. 1 and create an all too familiar scenario where DoD is forced to operate under continuing resolutions. Add a Republican-controlled Senate and a House controlled by Democrats to the mix, and the prospect increases even more.

At a recent appearance at the Center for Strategic and International Studies, Secretary of the Army Mark T. Esper identified timely and stable budgets as the most important thing Congress can provide to help the military.

"I can't foot stomp that enough, about how important it was to have a timely budget," Esper said.



"We really thank Congress, not just for the funding we got last year, but for the timeliness.

"Look, I talk to members from both sides of the Hill and both parties, and they all understand it, and they share that view. They want to help as well, make sure we have a timely budget that's sufficient."

The budget is expected to include many cost-cutting reforms, including program eliminations and reductions, but also an overall increase in defense spending and a reduction in non-defense spending when compared with the fiscal 2019 budget.

In a Feb. 4 interview with Congressional Quarterly, Esper said the 2020 budget "will mark the beginning of a significant shift in our resources to ensure we can fight and win in accordance with the National Defense Strategy."

He was referring to a budget-shifting effort he undertook with Army Chief of Staff Gen. Mark A. Milley that reviewed more than 500 programs, looking for places where money could be diverted to modernization priorities.

The goal of the shift is to find about \$25 billion to apply to modernization over the next five years in increments of \$4 billion to \$6 billion a year.

Julie Rudowski is AUSA's Government Affairs Assistant Director.





ASSOCIATION OF THE UNITED STATES ARMY

# Membership Savings\*

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Up to **39% off** tuition  
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### R.Riveter

Handcrafted products by military spouses  
**15% off** with code **AUSA15**  
[www.rriveter.com](http://www.rriveter.com)

### UPS Shipping Program

Up to **50% off** shipping and **75% off** freight  
 USA: [www.ausa.org/ups](http://www.ausa.org/ups)  
 Canada: [www.ausa.org/ups-c](http://www.ausa.org/ups-c)

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### DentalPlans.com

**20% off** plan pricing for 10%-60% savings  
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Pay for emergencies health insurance  
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Special discount on auto insurance  
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Up to **10% off** monthly premiums; no setup fee  
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### Legacy Magazine

**25% off** subscription price  
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### Military Kids Life

**25% off** subscription price  
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### RunnerBox

**20% off** your first order with code **AUSA**  
[www.ausa.org/runner](http://www.ausa.org/runner)

## TRAVEL

### Budget Truck Rental

**20% off** Sun-Thurs; **15% off** Fri-Sat  
[www.ausa.org/truck](http://www.ausa.org/truck)

### Car Rental Program

Up to **25% off** + coupon savings  
 ♦ Alamo [www.ausa.org/aencar](http://www.ausa.org/aencar)  
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# AUSA supports Army National Guard and Army Reserve

By Stan Crow and Mark Wolf

**“W**hy should Army National Guard and Army Reserve soldiers and family members join AUSA?”

The Association of the U.S. Army cares about and is committed to reserve component soldiers and family members and offers them a wide variety of benefits.

AUSA is the only professional organization that encompasses the needs and interests of the entire Army family, to include the Regular Army, Army National Guard, Army Reserve, Department of the Army civilians, retirees, veterans and family members.

Membership in AUSA is a key way for reserve component soldiers and family members to add their voice in support of key issues that benefit them and all components of America’s Army while building public support for the Army’s role in national defense.

AUSA national headquarters assists by producing a clear, coherent message through its legislative focus areas and messages from AUSA President retired Gen. Carter F. Ham, and also by providing information on the website and engaging with members of Congress and their staffs in Washington.

In 2018, AUSA successfully advocated for increased end strength levels so that the reserve components can continue to meet their strategic and operational requirements.

AUSA supported the authorization of High Deployment Allowance accrual for all reserve component service members, as well as non-reduction in pay protections for reserve component troops who are also federal employees, serving under U.S.C. Title 10, Section 12304b orders.

AUSA also supported provisions contained in the fiscal 2019 National Defense Authorization Act that authorized the service secretaries to adjust the



Senior noncommissioned officers from the Army National Guard and Army Reserve speak during the 2018 AUSA Annual Meeting and Exposition. (AUSA photo)

effective date of promotion for National Guard officers experiencing undue delays in federal recognition of their promotion through no fault of their own.

And AUSA is totally committed to the employer support of reserve component soldiers.

We need reserve component soldiers and family members to join and become involved in our chapters—thereby adding their unique insights into how the Total Army works.

We treasure the involvement of our committed volunteers—soldiers of all components and ranks, veterans, retirees, civilians and family members—to better serve soldiers and family members in their local area because they care about and know what the reserve component needs now and into the future.

Some examples of outstanding chapter support to the reserve component include assisting with birthday celebrations for both the Army Reserve and Army National Guard, supporting farewell ceremony and family day events, chapter scholarship programs, and award ceremonies for outstanding Guard and Reserve NCOs and soldiers of the year.

AUSA is continually expanding its programs that provide education, professional development, networking and mentoring opportunities to assist reserve component soldiers advance in their careers.

During the 2018 AUSA Annual Meeting and Exposition, senior reserve component leaders met during the Guard/Reserve Reception hosted by Ham.

Many RC members value the business and community connections and opportunities AUSA provides, especially as it impacts employment.

RC members find AUSA’s educational materials valuable. These include monthly editions of ARMY Magazine and the electronic AUSA News, the weekly electronic AUSA Bulletin and the 5 Things Weekly Tip Sheet, and the Institute of Land Warfare lecture series and books.

Perhaps the single thing that provides universal value to all our members is the ability to stay connected with America’s Army and each other.

We’re excited about our future and are continuously improving the way we reach our members to deliver value.

If you are not already an AUSA member, we would like your support by becoming a member.

We ask that you share this news and the membership application with others who share our values and seek the same goals—providing a Voice for the Army and Support for the Soldier.

*Stan Crow is AUSA’s Chapter/Region Support and National Guard Affairs Director. Mark Wolf is AUSA’s Army Reserve Affairs Assistant Director.*



Soldiers from the Oklahoma Army National Guard partner with British army soldiers on an Aerial Reaction Force exercise in Kabul, Afghanistan. (U.S. Army National Guard/Capt. Leanna Litsch)





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# Army aviation legend honored for 60-plus years of service

## Chapter Highlight Redstone-Huntsville

**J**ohn Shipley, the longtime director of the Aviation and Missile Command's Aviation Integration Directorate, and a recipient of the Joseph P. Cribbins award from the Association of the U.S. Army's Redstone-Huntsville chapter, was inducted in the Army Materiel Command Hall of Fame during his retirement ceremony at Joint Base Langley-Eustis in January.

Gen. Gustave Perna, commander of Army Materiel Command, presided over the induction and retirement ceremony.

More than 300 family, friends and colleagues from across the Army and the aviation enterprise attended the ceremony at which Shipley was honored for more than 60 years of service.

"There is a cliché we have all heard—'He was a legend in his own time.' But when that is said about Mr. John Shipley, it is not a cliché. It is the truth. And that is why we are all here today—to honor a living legend," Perna said.

As the AID director, Shipley was responsible for the development, acquisition, modernization, fielding and sustainment of Army special operations' classified and unclassified aviation fleet.

AID was established as a result of lessons learned from the failed Desert One mission in 1980 to rescue 53 Americans held hostage in Iran.

"After what is commonly known as the failed Desert One rescue attempt of our hostages in Iran, the joint force knew we had to fix our aviation problem," Perna said. "And in 1981, we turned to John Shipley for the answer."

Shipley paid tribute to special operations pilots and crews, including special thanks to members of the 160th Special Operations Aviation Regiment.

Shipley said when he first started, they flew an average of two rescue missions a year.

"We'd go out, come back and have a few beers," Shipley said. "(Now, they) fly more extreme missions every single night in countries all over the world, more than we thought would ever be flown. ... If somebody needs rescuing, they go get them. It's amazing."

Shipley closed with a bit of advice for the assembled guests: "Take care of your family, take care of yourself, and take care of your country."



**Gen. Gustave Perna, commander of Army Materiel Command, presents John Shipley an award during Shipley's retirement ceremony and induction into the AMC Hall of Fame. (U.S. Air Force/Senior Airman Derek Seifert)**

## AUSA senior fellow is the first NCO in AMC Hall of Fame

**R**etired Command Sgt. Maj. Daniel Elder, a senior fellow for the Association of the U.S. Army, became the first noncommissioned officer inducted into the Army Materiel Command Hall of Fame in February.

At the induction ceremony at Army Materiel Command headquarters, Gen. Gustave Perna, the AMC commanding general, noted that Elder, who served at AMC from 2005-08, was the first noncommissioned officer to be selected.

Following right behind him was retired Command Sgt. Maj. Ronald Riling, who served at AMC from 2011-13.

"We are recognizing two command sergeants major for what they did here at AMC," Perna told the audience.

"Their approach was not about themselves. It was about what was best for the Army and what was best for this organization. It was a selfless approach. These two gentlemen led the way by enabling their commanders, supporting the staff and helping the workforce accomplish the mission," Perna said, according to AMC Public Affairs.

Elder and Riling were inducted in the Class of 2018 alongside Gen. John Coburn, the 14th AMC commander from 1999 to 2001; Gen. Paul Kern, the 15th AMC commander from 2001-04; Gen. Benjamin Griffin the 16th AMC commander, from 2004-08; and John Shipley, a 58-year Army civilian who served as the director of the Aviation Integration Directorate from 1982 until his retirement in January.

"It's truly humbling," Elder said. "The CG



**Gen. Gustave Perna, commanding general of U.S. Army Materiel Command, inducts retired Command Sgt. Maj. Daniel Elder into the AMC Hall of Fame. (U.S. Army/Claus Martel)**

honored me, but it's really about those I worked with and about those who surrounded me. I look at the names on the display, and I am humbled to be included among them and to be inducted not only with Ron Riling but also with Gen. Griffin, my former boss. It's very special to be included alongside my commander."

Retired Sgt. Maj. of the Army Kenneth O. Preston, AUSA's vice president for NCO and Soldier Programs, said, "Command Sgt. Maj. Dan Elder served as a distinguished senior NCO throughout his career in many demanding leadership posi-

tions. His contributions to Army logistics culminated as the command sergeant major for Army Materiel Command.

"One of Command Sgt. Maj. Elder's greatest contributions was his advocacy for NCO education, ensuring every soldier and noncommissioned officer eligible attended their professional develop schools," Preston said.

"This focus on education and leadership development resulted in high performing units, a lasting contribution that will live on in the legacy of our Army."



# Chapter Young Professionals host home buyers workshop

## Chapter Highlight Greater Augusta- Fort Gordon

By Alejandra Miles

**M**ore than 30 people attended the Greater Augusta-Fort Gordon Young Professionals' first event of 2019.

The group hosted a "First-Time Home Buyer Workshop" on Jan. 10.

The event sponsors, Augusta Mortgage Co. and Meybohm Real Estate, coordinated efforts to teach young professionals the process of buying a house and how to utilize the VA loan program.

The class was engaging and provided useful information for people seeking to buy their first home.

"I'm really thankful that AUSA Young Professionals set up this event," said Lajoi Sims, one of the attendees.

"I plan to purchase a home in the next six months, and this workshop opened my eyes to just how much I didn't know," she said.

Adding, "They walked us through the steps, gave up some great resources and tips. I'm even working with Meybohm representatives to get set up with a realtor when I relocate. I'd definitely share this event with friends if they do it again in the future."



**Soldiers and AUSA members attend a workshop for first-time home buyers organized by the Greater Augusta-Fort Gordon Young Professionals group. (AUSA photo)**

The event was well attended and was one of the group's most successful to date, fulfilling the group's goal to educate, develop and provide networking opportunities for young professionals in the Fort Gordon, Ga., community.

This upcoming year, the AUSA Greater Augusta-Fort Gordon YP group seeks to change its

strategy by mixing its social events with informative workshops to fulfill the need of professional development for the younger adult population in the area.

*Alejandra Miles is the AUSA Greater Augusta-Fort Gordon Chapter's Vice President for Young Professionals.*

## New ILW paper focuses on the theory of proxy warfare

**A** new paper from the Association of the U.S. Army's Institute of Land Warfare looks at how the Army can more effectively manipulate proxy environments to achieve its own goals.

Written by Maj. Amos C. Fox, the operations officer for the 1st Battalion, 35th Armored Regiment, 2nd Armored Brigade Combat Team, 1st Armored Division, at Fort Bliss, Texas, the paper examines the increased relevance of proxy warfare and how it has become the predominant form of modern war.

"In Pursuit of a General Theory of Proxy Warfare" is part of ILW's Land Warfare Paper series.

While most students of modern conflict are quick to acknowledge the role of Russian proxies in Eastern Europe and the Caucasus region, or Iranian proxies in the Middle East, Fox writes, the United States is perhaps the largest employer of proxy forces in modern war.

"However, a significant problem for the U.S. military, and more importantly, the U.S. Army, is that it refuses to speak openly or clearly about proxy environments and proxy warfare," Fox writes.

"Instead, it chooses to hoodwink its practitioners through complex language."

This includes terms such as "security force assistance" and "training and advising," he writes.

"A doctrine built around misleading or obfuscated outward intentions does little to nothing to help the soldiers, staffs and leaders who find themselves in proxy situations," Fox writes.

The Army should work to fix its doctrinal deficiencies in this area by developing a general theory of proxy warfare, one that's focused at the high-tactical, operational and strategic levels, he writes.

Otherwise, "the U.S. Army will keep finding itself unable to conclude its proxy wars," Fox writes. "The Army's open-ended proxy wars across the globe illustrate this point. ... Moving beyond the quixotic notions of security force assistance, partnered force development and train, advise and assist and embracing the realities of proxyism will help the U.S. Army prosper in future proxy environments."

The full paper is available at <https://www.ausa.org/publications/pursuit-general-theory-proxy-warfare>.



**'In Pursuit of a General Theory of Proxy Warfare' by Maj. Amos C. Fox is part of ILW's Land Warfare Paper series.**



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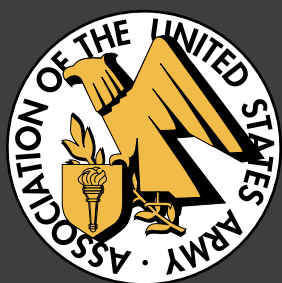
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# AUSA chapter announces 2019 student scholarship program

## Chapter Highlight Fairfax-Lee

The Fairfax-Lee Chapter of the Association of the U.S. Army announced its 2019 Scholarship Program in February.

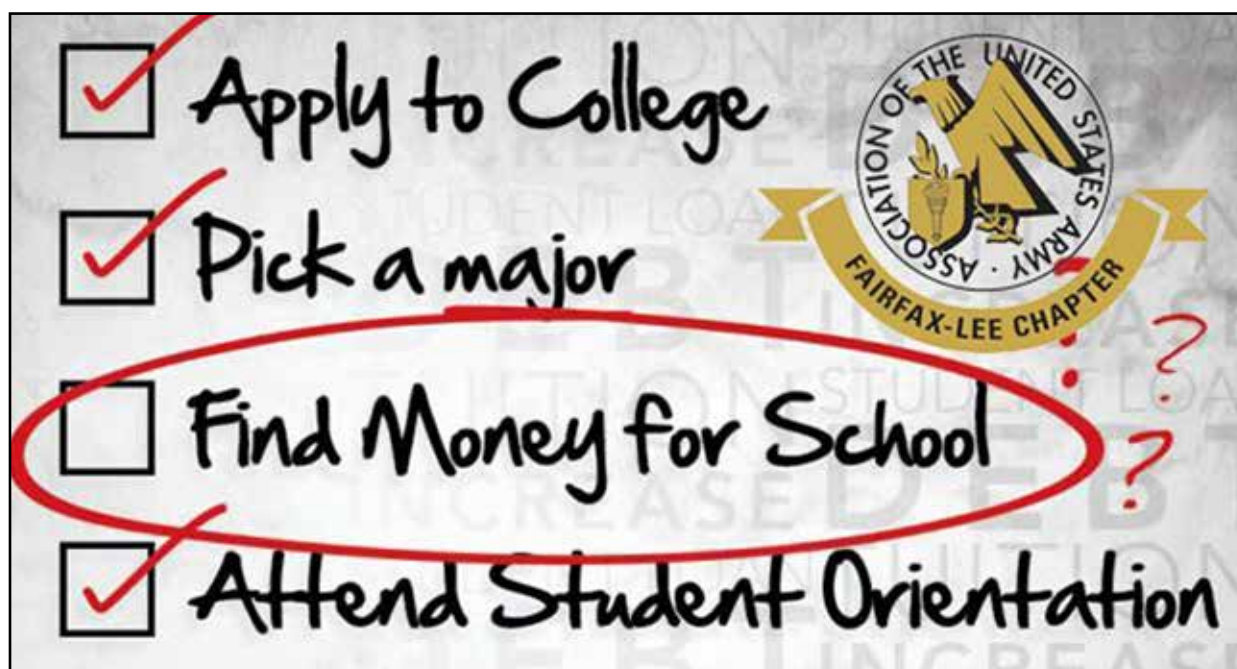
Every year, the chapter provides scholarships to students who are members of the chapter.

Last year, the chapter awarded \$16,000 to 24 students, including college-bound high school seniors and college students at both the undergraduate and graduate levels.

Recipients included soldiers of all components, Army civilians, military family members, ROTC and JROTC cadets, and industry partners.

This chapter program assists students in pursuing their dreams and helps build the next generation of leaders for our nation.

Applicants must be high school seniors or full- or part-time college students for the 2018-19 academic year who are chapter members; complete and submit the application; provide a copy of school transcripts; one or more letters of recom-



mendation from a teacher, coach, or supervisor; and a short essay (500 words or less) on how they helped someone in the past or plan to in the future.

The application can be found on the Fairfax-Lee chapter portal at <https://www.ausa.org/chapters/fairfax-lee-chapter>.

All entries must be postmarked or email-dated April 5, 2019. The mailing address is: Fairfax-Lee Chapter AUSA, ATTN: Scholarship Chair, PO BOX 631, Fort Belvoir, VA 22060.

For email submissions, additional information, or questions, contact us at [FairfaxLeeAUSAScholarship@gmail.com](mailto:FairfaxLeeAUSAScholarship@gmail.com).

## Army leaders pledge to fix housing maintenance problems

The Army has launched its own efforts to inspect and fix family housing maintenance problems while Congress orders the Government Accountability Office to investigate the condition of military housing overseen by private companies.

This is a top priority issue, with Secretary of the Army Mark T. Esper writing that Army leaders are “deeply troubled by the recent reports highlighting the deficient conditions in some of our family housing.”

“We have directed an Inspector General investigation and have taken other actions,” Esper said.

“We will hold our chain of command and private contractors accountable to ensure they are meeting their obligations to provide safe, high quality family housing.”

“It is unacceptable for our families who sacrifice so much to have to endure these hardships in their own homes,” the secretary said. “We are fully committed to providing a safe and secure environment on all of our installations.”

His remarks came as Alex Beehler, the Army assistant secretary for installations, energy and environment, testified before Congress that the Army “is committed to providing safe and secure family

housing that meets or exceeds health and safety standards, which includes preventing exposure to environmental hazards.”

Beehler spoke at a Senate Armed Services Committee hearing that focused on complaints of serious maintenance problems in some privatized housing that has left some families to deal with conditions such as mold, rodent and pest infestations, and lead paint.

Beehler acknowledged the need for improvements but said housing is being inspected for environmental problems.

“Although Army-owned and privatized homes are built and maintained to high standards, they are affected by weather, just like all other homes in the world,” Beehler said.

“In areas of high humidity, after heavy rains, or when a hurricane or tornado strikes, additional maintenance and unanticipated repairs will inevitably be needed. The maintenance departments for our Army-owned and privatized homes strive to quickly address residents’ problems through well-established policies and procedures, and to follow up to ensure that our residents are satisfied. Nonetheless, in some cases, we and our partners have let residents down by failing to completely resolve problems in a timely fashion.”

Help is coming, Beehler said. Army garrison staffs and private companies overseeing housing are now focused on “preventive maintenance inspections of homes to verify proper ventilation is occurring, especially in bathrooms,” he said.



“We are fully committed to providing a safe and secure environment on all of our installations,” Secretary of the Army Mark T. Esper said. (U.S. Army photo)



# ★ Eagle Chapters ★

The following Chapters attained Eagle Chapter status for January 2019 by showing positive membership growth since last month and since the start of the operating year (July 1, 2018). Membership growth for Eagle Chapter is measured by the sum of individual, life and community partner members. The number in parenthesis is the number of months so far this year the chapter has attained this status.

Braxton Bragg (7)

Central Texas-Fort Hood (4)

Charleston (6)

Chattahoochee Valley-Fort Benning (3)

Columbia River (7)

Denver Centennial (4)

Des Moines Freedom (1)

Dix (5)

Ethan Allen (4)

Fairfax-Lee (6)

Fort Huachuca-Sierra Vista (3)

Fort Knox (2)

Fort Riley-Central Kansas (4)

Fort Sheridan-Chicago (3)

Francis Scott Key (5)

GA Omar N. Bradley (6)

GEN William C. Westmoreland (4)

George Washington (6)

Greater Augusta-Fort Gordon (4)

Greater Los Angeles (4)

Hellenic (4)

Henry Leavenworth (3)

Las Vegas-John C. Fremont (3)

Last Frontier (1)

Magnolia (2)

Mediterranean (3)

MG Harry Greene, Aberdeen (4)

Milwaukee (3)

New Orleans (4)

Pikes Peak (3)

Robert E. Lee (3)

Rock Island Arsenal (4)

Space Coast (5)

Texas Capital Area (6)

UAE (3)

West Point Area (4)

White Sands Missile Range (2)



## INSTITUTE OF LAND WARFARE

Founded in 1988, AUSA's Institute of Land Warfare (ILW) is an authority on landpower—working to inform and educate AUSA's members, our local, regional and national leaders, and the American public on the nature and character of land warfare and the U.S. Army. Learn more at [www.ausa.org/ilw](http://www.ausa.org/ilw).



### ILW SPEAKERS' BUREAU

Key to any of our events is securing well-informed speakers who can educate attendees and readily respond to any questions from participants. To that end, our Institute of Land Warfare Speakers' Bureau provides a group of men and women with diverse backgrounds in military history, ongoing national security concerns and anything in between.

Learn more and request a speaker for your event at [www.ausa.org/speakers-bureau](http://www.ausa.org/speakers-bureau).



### CIVILIAN CAREER PROGRAM

One of AUSA's goals is to provide professional development to Army Civilians as well as build and foster professional relationships. AUSA is expanding its current professional development offerings by making it possible for Army Civilian Career Programs to provide professional education at AUSA symposiums and programs.



### ILW PROGRAMS LIVESTREAM

The Institute hosts a variety of programs throughout the year, including the General Lyman L. Lemnitzer Lecture Series, featuring prominent authors, and the General Bernard W. Rogers Strategic Issues Forum, which invites high-ranking civilian and military officials to discuss current national security issues.

For more information about upcoming livestreams or to view previous events, visit [www.ausa.org/meet](http://www.ausa.org/meet).



### ILW PUBLICATIONS

The Institute publishes a wide variety of professional research papers, essays and special reports. The latest publications are listed below:

#### In Pursuit of a General Theory of Proxy Warfare

by MAJ Amos C. Fox, USA  
(Land Warfare Paper 123, February 2019)

#### Training the Machines: Incorporating AI into Land Combat Systems

by LTC Stephan Pikner, USA  
(Landpower Essay 19-1, January 2019)

#### A Case Study of Politics and U.S. Army Doctrine: 1954 Field Manual 100-5: Operations

by LTC David C. Rasmussen, PhD, USA, Ret.  
(Land Warfare Paper 122, January 2019)

#### Maneuver Robotics and Autonomous Systems: Enhancing Tactical Maneuver

by Tyler Wesley (Spotlight 18-4, November 2018)

#### Seizing the High Ground – United States Army Futures Command

by COL Daniel S. Roper, USA, Ret., and LTC Jessica Grasseti, USA (Spotlight 18-3, August 2018)

#### The Influence Machine: Automated Information Operations as a Strategic Defeat Mechanism

by MAJ Christopher Telley, USA  
(Land Warfare Paper 121, October 2018)

#### Profile of the United States Army (2018 Edition)

(ILW Special Report, September 2018)



## AUSA BOOKS

The AUSA Book Program offers quality books about Army heritage, military theory and policy, and security in the modern world.

**The Green Berets in the Land of a Million Elephants: U.S. Army Special Warfare and the Secret War in Laos 1959–74** by Joseph D. Celeski (Casemate Publishers, December 2018)

**Pershing's Tankers: Personal Accounts of the AEF Tank Corps in World War I** edited by Lawrence M. Kaplan (University Press of Kentucky, September 2018)

**War and Remembrance: The Story of the American Battle Monuments Commission** by Thomas H. Conner (University Press of Kentucky, September 2018)

**Advance and Destroy: Patton as Commander in the Bulge** by John Nelson Rickard (University Press of Kentucky, July 2018)

**Jacob L. Devers: A General's Life** by James Scott Wheeler (University Press of Kentucky, July 2018)

**Fighting the Cold War: A Soldier's Memoir** by General John R. Galvin (University Press of Kentucky, July 2018)

**Thunder in the Argonne: A New History of America's Greatest Battle** by Douglas V. Mastriano (University Press of Kentucky, May 2018)

**The Battle of the Dnepr: The Red Army's Forcing of the West Wall, September–December 1943** edited by Richard W. Harrison (Helion & Company, March 2018)

**The Art of Command, Second Edition: Military Leadership from George Washington to Colin Powell** edited by Harry S. Laver and Jeffrey J. Matthews (University Press of Kentucky, December 2017)

Learn more at: [www.ausa.org/books](http://www.ausa.org/books)



# Army Faces



# Army Places



**Pfc. Stephen Olinger** checks his oxygen levels prior to an exercise during Army Engineer Diver Phase II training at the Naval Diving and Salvage Training Center in Panama City, Fla. (U.S. Army/Joe Lacdan)



**Capt. Rachel Schreiber** performs an overhead squat during the U.S. Army Warrior Fitness Team tryouts. (U.S. Army/Lara Poirrier)



**Spc. Imani Gayle** pets her dog Ghost at her home in Irvington, N.J. (New Jersey National Guard/Master Sgt. Matt Hecht)



**Command Sgt. Maj. Delfin Romani** of the 54th Brigade Engineer Battalion, 173rd Airborne Brigade, receives his last “All OK, Jumpmaster!” during an airborne operation in northern Italy. (U.S. Army/Henry Villarama)