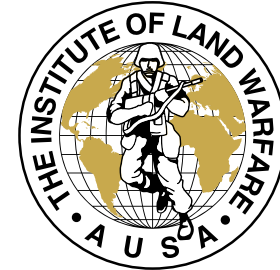




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Army 17 – Navy 10

Black, gold and red, the Army West Point football team's uniform for the 119th Army-Navy game pays tribute to the fighting soldiers of the 1st Infantry Division – The Big Red One – chosen due to this unit's role as the first division to be sent to France during World War I that ended 100 years ago this November. (Photo by Dustin Satloff)

See story, Page 2 and special photo coverage, Page 25

Army wins third straight: Black Knights 17 – Midshipmen 10

John Chuhuran

Sons of the American Legion Radio

Forget the win-loss records when the Army-Navy football game is played. Both teams raise their performances to a higher level when they face each other.

That was the case Saturday [Dec. 8] at Lincoln Financial Field as 66,749 fans screamed and cheered while the two squads waged an intense defensive struggle.

In the end, Army won its third straight game against Navy, taking the 119th edition of the annual matchup by a score of 17-10.

As it had on multiple occasions this year, the Army defense carried the Black Knights against their opponents from Annapolis.

Though Army quarterback Kelvin Hopkins was named the game's MVP on the strength of 64 yards rushing and 61 yards passing, multiple Army defenders received votes, including Jaylon McClinton (team-high nine tackles, a forced fumble and an interception), Mike Reynolds (one tackle, one interception and three pass break ups), Elijah Riley (three tackles, two pass breakups), and Ken Brinson (three tackles, one quarterback sack, one forced fumble and one fumble recovery).

"It seems like on every play the whole outcome of the game is hanging in the balance," said winning head coach Jeff Monken.

Adding, "It was the same tonight. It was that kind of game that every single play, you're just hoping it goes your way. That's what makes it the game it is. This is the fifth one I have been a part of and all five have been decided by a touchdown or less. That's what makes it so intense, so fun to watch, so fun to be a part of. It doesn't matter what the records are, you have two evenly matched teams who play the game as hard as anyone plays it.

"I'm really proud of our team and just the fight and the spirit in these guys."

Some fans had not even settled into their seats by the time first half scoring was over.

Navy won the coin toss and deferred possession to the second half. Army running back Darnell Woolfolk plowed ahead for a pair of two-yard gains before Army quarterback Kelvin Hopkins dropped back, looking for an open man. He found him on a right slant and made a toss that wide receiver Glen Coates pulled in for a 17-yard gain.

With new life and a first-and-10 situation on the Army 39, the Black Knights benefitted from the biggest play of the half. Kell Walker took a pitch left from Hopkins and swept up field, but he then cut back to a huge hole the middle. Running at full speed, Walker went 51 yards before being dragged down by Navy's Juan Hailey on the Navy 10. Hopkins kept the ball and ran the final 10 yards into the end zone on the next play. John Abercrombie's kick made it 7-0 with 12:42 left in the first quarter.

Hard-nosed defense by both teams, a few incomplete passes, a missed 33-yard field goal attempt



U.S. Military Academy cadets wear '3-Peat!' on the backs of their uniforms during a 'prisoner exchange' before the Army-Navy game in Philadelphia. (Photo by Sean Kimmons)

by Army's Abercrombie that sailed wide right and some penalties kept both squads from scoring again before intermission, and Army took its narrow 7-0 margin into the locker room.

After the break, Navy went three-and-out and Army immediately showed it had made some adjustments. Starting on its own 20, the Black Knights mounted a solid drive that began with a 14-yard Hopkins-to-Zack Boobas pass and continued with 10 straight runs.

It ended with a 33-yard field goal by Abercrombie that boosted Army's lead to 10-0. It had been a drive of consistency – typical of those that have carried the Black Knights to a 10-2 record this year.

Navy faced the same problem that left the midshipmen with a 3-10 record: lack of productivity from the quarterback position.

Veterans Zach Abey and Malcolm Perry (who were a combined 0-for-5 with two interceptions for the game) failed to generate any sustainable drives, so, with a second-and-10 situation on the Navy 40 with 13:22 left in the game, Navy Head Coach Ken Niumatalolo went to his third option at the position – Garrett Lewis, who had last called signals three games ago when Abey was knocked out with a leg injury against Central Florida.

Lewis (5-for-11, passing for a game-high 81 yards) provided the spark Navy needed.

After an incompleteness – a hard, tight spiral that was just a little too low – on his first play, he followed with a 34-yard completion to Keoni Makekau.

From the Army 26, Lewis went back to the running attack and shared ball handling with Perry, who ran for 250 yards in this match-up a year ago, but finished with just 52 Saturday. They got the ball to Army 6 when Black Knight McLinton charged into Lewis and knocked the ball loose. Bouncing down to the Army 3, the ball was smothered by Army's James Gibson as the team from New York regained possession.

But the crisp advancement of the ball that Army had displayed earlier in the game was gone. Three plays gained just four yards and Navy took the ball back, moving 48 yards on five plays and ending

when Lewis pushed into the end zone to make the score 10-7.

Momentum had clearly shifted and Army struggled with another three-and-out. But Army's defense then rose up as Cole Christiansen broke through the line to drop Lewis for a two-yard loss, Riley broke up a razzle-dazzle pass attempt by wide receiver O.J. Davis to Lewis, and Brinson dashed from the left side and was credited with a sack as he stripped Abey – inserted to replace a dazed Lewis – of the ball and recovered the fumble as well on the Navy 22. That one play was a microcosm of the intensity that the Army defense has displayed all year.

"We played well the whole game," Christiansen said, "but they had a lot of tricks up their sleeve. A lot of things caught us towards the end of the game, but similar to last year, when we needed to make big plays we made big plays. That was the difference in the game."

Army extended its lead on the ensuing possession as running back Darnell Woolfolk (62 yards for the game) ran for two yards and then Hopkins dropped back, looked right, spun left and made the turn towards the end zone. He dashed 17 yards before being knocked out at the Navy 2. After Woolfolk could push forward for only a yard on the next two plays, Hopkins kept the call and was stopped just short of the goal line, but on second effort twisted and flopped to the right to score the TD and leave the score 17-7.

With Lewis back in at QB for Navy, the midshipmen again found the passing that had eluded them. Lewis completed passes of 11, 18 and 13 yards as part of a nine-play drive that ultimately ended in a 46-yard field goal by Bennett Moehring to cut the Army lead to 17-10 with 27 seconds left in the game.

Army was ready for the ensuing on-side kick and Army's Jordan Asberry fell on the ball to seal the win.

The season is not over for Army. They will now prepare for the Lockheed-Martin Armed Forces Bowl on Dec. 22 in Fort Worth, Texas, where they will play the University of Houston (6-4).

41st president and AUSA Marshall Medal recipient is honored

AUSA News

George H. W. Bush, the 41st president of the United States, died at his home in Houston, Texas, on Nov. 30, 2018. He was 94.

Bush also served four years as vice president under President Ronald Reagan; director of the Central Intelligence Agency; chief, U.S. Liaison Office, Peoples Republic of China; U.S. Ambassador to the United Nations; member of the House of Representatives, 7th District, Texas; and as a U.S. Navy aviator during WW II, where he received the Distinguished Flying Cross and three Air Medals.

He was interred at the George Bush Presidential Library and Museum on the west campus of Texas A&M University, College Station, Texas, Dec. 6, after lying in state in the Capitol Rotunda, and eulogized in memorial services at the National Cathedral in Washington, D.C., and St. Martin's Episcopal Church in Houston.

In 1993, Bush received the Association of the U.S. Army's General George Catlett Marshall Medal for his "selfless and outstanding service to the United States of America and "his life-long accomplishments, culminating with his ultimate service, as president."

In his acceptance speech at the AUSA Annual Meeting's Marshall Dinner, Bush said, "I'll tell you how you get a medal like this, you get an Army you can count on and let them do their jobs," as he reflected on the success of Operation Desert Storm – Operation Desert Shield.

He added, "America has a mandate of responsibility. America must lead. No other country has the reach and the resources to touch every corner of the world."

Retired Army Gen. Gordon R. Sullivan, former



4-Stars Salute: Retired generals, from left, Barry McCaffrey, former commander U.S. Southern Command, and director, Office of National Drug Control Policy; Colin Powell, former secretary of state and chairman, Joint Chiefs of Staff; Carl E. Vuono, 31st Army chief of staff and current member of AUSA's Council of Trustees; Gordon R. Sullivan, 32nd Army chief of staff and former AUSA president and CEO, in the Capitol Rotunda.

AUSA president and CEO, who was selected to become the Army's 32nd Chief of Staff by President George H.W. Bush, had a special relationship with the president and shared this story with AUSA News.

Sullivan told the News that he admired the former president's leadership, recalling Bush's handling of Hurricane Andrew in August 1992 as an example.

The first week after the Category 5 hurricane struck Florida was chaotic, Sullivan said. "They really needed help, I got a call to show up at the White House to talk with President Bush."

Sullivan, the vice chairman of the Joint Chiefs of Staff, Adm. David E. Jeremiah, and Deputy Defense Secretary Donald J. Atwood Jr. attended a briefing where they talked about the support the

military could provide the Federal Emergency Management Agency, Sullivan said.

"President Bush wanted to know how fast I could get there. I told him I'd go the next day. He said, 'OK,' and asked me to do two things. First, he wanted me to brief the vice president. Second, after I made all of the decisions and gave all of the orders, President Bush wanted me to call so he'd know how to respond to the many questions he expected," Sullivan recalled.

"I did exactly that. I spoke with the vice president and his wife. I called through the White House switchboard to report what we were going to do."

Sullivan added, "That, to me, was an important sign of his style of leadership. He trusted me. I have forever used his example of what we all ought to expect of presidential leadership."

Trump nominates Milley for Joint Chiefs of Staff chairman

Joe Lacdan
Army News Service

On a frigid afternoon in Philadelphia, President Donald Trump stood with his next top military advisor prior to the annual Army-Navy football game.

Trump selected Gen. Mark A. Milley, Army chief of Staff, as the next chairman of the Joint Chiefs of Staff.

In a morning tweet preceding the annual Army-Navy game, Trump tweeted his nomination of Milley.

"I am pleased to announce my nomination of four-star General Mark Milley, chief of Staff of the United States Army – as the chairman of the Joint Chiefs of Staff, replacing General Joe Dunford, who will be retiring," the president tweeted.

Adding, "I am thankful to both of these incredible men for their service to our Country!"

If confirmed by the Senate (at press time date not set), Milley would succeed Marine Corps Gen. Joe

Dunford, who has served in the position since September 2015.

Dunford will step down in September 2019.

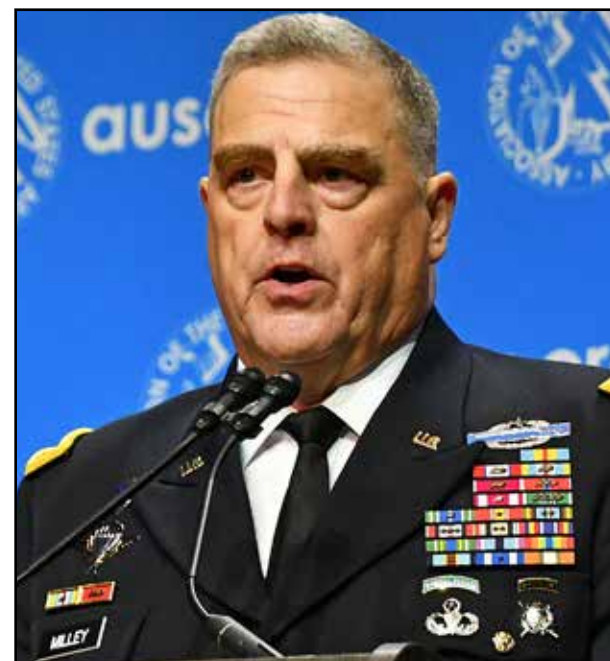
Trump said the date of transition is "to be determined." Milley would be the 20th man to hold the position since General of the Army Omar N. Bradley in 1949, and the 10th Army general to serve in this post.

Milley stood beside Trump at midfield as the president officiated the coin toss prior to the Army-Navy rivalry game held at Lincoln Financial Field Dec. 8.

Milley, a Massachusetts native and Princeton graduate who received his commission through the Reserve Officers' Training Corps program, has served as the Army's 39th chief of staff since 2015.

Previously, he commanded U.S. Army Forces Command at Fort Bragg, N.C.

He also served as commanding general of III Corps, based at Fort Hood, Texas, and earlier as commander of the 10th Mountain Division, Fort Drum, N.Y.



Gen. Mark A. Milley, if confirmed by the Senate, would become the 10th Army general to hold this post. (AUSA News photo)

Soldier and Family Job Fair held at AUSA headquarters



The Dec. 12 Soldier and Family Job Fair held at the General Gordon R. Sullivan Conference and Event Center at AUSA's national headquarters in Arlington, Va., brought together transitioning soldiers, veterans, civilians and family members who walked in or pre-registered online. 'This is why we exist,' said retired Lt. Gen. Patricia McQuiston, AUSA vice president for Membership and Meetings. (AUSA News photo by Luc Dunn)

AUSA News

Voice for the Army – Support for the Soldier

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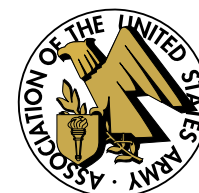
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Veterans Community Project: Tiny homes for homeless vets

NCO and Soldier Programs

**Sergeant Major of the Army
Kenneth O. Preston, USA, Ret.
Vice President, Noncommissioned
Officer and Soldier Programs**

Greetings from the Association of the United States Army (AUSA), our Army's and our soldiers' professional organization.

I recently had the honor of spending time with the Kansas City Chapter of the Association of the United States Army.

Retired Maj. Emma Toops, chapter president, and the Greater Kansas City Chapter were my hosts for a fun and event-filled two days in this wonderful mid-western Missouri city with many historic sites and a forward-thinking focus on the future.

One of the unique opportunities I had during my first few hours on the ground was to visit one of the chapter's outreach initiatives called the Veterans Community Project.

The Veterans Community Project's mission is to provide the means for homeless veterans to get off the street and back on their feet to lead productive lives and contribute to society and the community.

The founders of the Veterans Community Project are Chris Stout, an Army veteran; Kevin Jamison, a Marine veteran; and Mark Solomon, a Navy reservist. Seeing the reports of thousands of homeless veterans nationwide, these veterans decided to do something to make a difference – and make a difference they did.

The initial intent of this program was to provide a



Retired Sgt. Maj. of the Army Ken Preston, AUSA vice president for NCO and Soldier Programs, right, and Army veteran Chris Stout, a founder of Veterans Community Project, tour the site where 13 tiny homes have been constructed with 13 more underway. The goal is 49 homes on this four-acre lot.

service center for veterans, a one-stop shop where a homeless veteran will receive counseling and mentorship for recovery and to also receive educational assistance to gain the skills needed to be competitive in the job search market. This beginning grew into the awesome mission they execute today.

"We are the place that says 'yes' first and figures everything else out later," Stout said, adding, "We serve anybody who's ever raised their hand to defend our Constitution."

Stout serves as the president of the Veterans Community Project and was the first partner to join with Jamison, followed later by Solomon.

Stout was an Iraq veteran deployed to Afghanistan in 2005 when he was wounded and medically retired. Struggling with his injury and PTSD, he found comfort, purpose and enjoyment being around veterans. It was this love of service and the desire to continue to serve those who served that led him to a job connecting veterans to the services they needed.

But in helping veterans, Stout saw the gaps and seams that left many veterans with no place to turn for help.

In 2015, Stout, Jamison and Solomon quit their jobs and started the Veterans Community Project.

When asked about what he gave up, Stout said, "I gave up my job, mortgaged my house, spent my life savings and worried my wife to death."

Adding, "But [now] I get to work with a group of people that I can relate to. They're my friends. When I see a win for them, that's huge. It's a celebration for me. That's what gets me going every day."

After his Marine Corps service, Jamison was working with homeless veterans and their homeless shelters.

Learning from these experiences, Jamison discovered that homeless shelters were not the place where all homeless veterans wanted to live.

Jamison talked with me about an elderly veteran on crutches known on the street as White Hawk, a Cold War Army veteran with service in Germany.

White Hawk lived in a tent in a wooded area where he heated the tent with candles during the winter months, used food stamps to eat and pan-handled for the money he needed to survive.

Since 2009, after being released from prison with a felony conviction, White Hawk has lived homeless, unable to find a job. He was one of those veterans who chose not to live in a homeless shelter.

"Isolation is a huge thing and reintegration is tough," said Stout. "The reality is most of these homeless veterans are on the street, so they can maintain that isolation."

Adding, "We want to bring them in, teach them those soft skills and help them reintegrate. We want to set up some structure in their lives. They understand structure better than anybody."

Stout, Jamison and Solomon have found many homeless veterans did not like the traditional shelters because they were unsafe or lacked privacy.

see next page



Preston and Stout examine the inside of a tiny house built for homeless veterans. Each home costs approximately \$10,000 and comes with furniture, appliances, dishes, linens and food.

Tiny homes from preceding page

This personal understanding for how veterans felt about the world where they lived brought the tiny house idea to life where a veteran could have privacy in a safe and secure environment while integrating back into society.

Each of the tiny homes the Veterans Community Project build are approximately 240 square feet and provide the veteran with a bed, bathroom and shower, kitchen, living room and desk, all packaged into an orderly studio apartment.

“The tiny house provides everything these guys need to live with dignity, safety, and then [we can] fix what got them there in the first place,” said Stout.

The goal for the organization is to get the veteran back on their feet and living on their own within one year. “Our anticipated length of stay is six months, but as long as they’re working toward their goals, they’re welcome to stay. We see these tiny homes as an educational tool to teach them how to maintain a home, cook for themselves and live next to neighbors,” said Stout.

With the initial 13 tiny homes and 13 more under final construction at the time of my visit, the Veterans Community Project plans to complete a total of 49 homes on the four-acre lot along with a walking trail and park area. Each of the homes cost approximately \$10,000 and they come fully furnished with appliances, furniture, dishes, linens and food.

Stout said the first tiny house they attempted to build was essentially a garden shed they converted, but the structure did not meet the building codes for

occupancy. The dynamic trio learned many valuable construction lessons on that first house which later set them up for success by supervising volunteers as more houses were constructed.

Even if the homeless veteran has a source of income as they find work and begin their transition back into society, they pay nothing.

Thanks to all the generous donations from community members, businesses and the city leadership to make this dream a reality and a lifesaver for thousands of homeless veterans in the Kansas City area.

The Veterans Community Project’s community center is situated in south Kansas City, just across the street from the tiny houses village where a veteran who walks in the door can get a donated bus pass, job placement, housing placement, legal services, access to the food pantry, a clothing closet and emergency financial assistance.

To date, the community center has helped over 8,000 veterans, from small simple needs to more complex problems like alcohol and drug addiction, and by offering educational classes to attain the credentialing, licensing or certifications needed for a job. The new community center originally was an old abandoned service station that needed a total renovation to make the building habitable.

Stout said the city helped them through the petroleum and hazardous material cleanup in and around the facility and throughout the renovation.

The city also sold the Veterans Community Project the four-acres needed to build the tiny village.

“We’re called the Veterans Community Project because we are the community’s project. We want

people to feel they have ownership of this, and we want everybody to pitch in,” said Stout.

Adding, “When our veterans see all these volunteers show up, they question why are these people here? We explain and they are grateful.”

If you want to learn more about the Veterans Community Project check out its webpage at <https://www.veteranscommunityproject.org/>.

The success of the Veterans Community Project is now spreading nationwide with more than 650 communities reaching out for this team’s playbook on “what right looks like.”

“We are working in Denver, Nashville and St. Louis now with a goal to be in every major city,” said Stout.

The following link provides a heartfelt look into the life of a homeless veteran and the impact being made by the Veterans Community Project: goo.gl/3FeGFw.

A special thank you to retired Maj. Emma Toops, Greater Kansas City chapter president, and the chapter leadership for supporting the Veterans Community Project and for hosting and sponsoring my visit.

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Tanks for the Memories – Have An Armored New Year

AUSA Book Program

Joseph Craig
Director
AUSA Book Program

It is the turning of a New Year and my mind turns to tanks.

One reason is that I often associate this time with Gen. George S. Patton, thinking of the Third Army breaking the siege of Bastogne the day after Christmas during the Battle of the Bulge.

Another reason stems from a comment made at the Association on the U.S. Army's Army Autonomy and AI Symposium and Exposition in late November.

During a discussion about communication between autonomous vehicles, one panelist stated that the most important development for the tank was the radio.

He said tanks were valuable but isolated when they were first introduced in World War I. When radios were added, armored attacks became coordinated – and transformed warfare.

While some may argue with the first point, there is no doubt about the second. The AUSA Book Program has many titles that make the case.

As noted above, tanks got their start in the First World War, helping to break the stalemate of trench warfare.

The war ended before the United States fully developed their armored forces; only three tank battalions saw combat. But the Army recognized their potential and asked the officers to supplement official records with their personal notes on their experiences.

Pershing's Tankers: Personal Accounts of the AEF Tank Corps in World War I collects the best, including several from a young Col. Patton, to reveal the insights of those on the forefront of a new mode of warfighting.

Patton went on to find armored fame in the next war.

His relief of Bastogne is detailed in *Advance and Destroy: Patton as Commander of the Bulge*, and one of his intelligence officer gives a unique view of the general in *Forward with Patton: The World War II Diary of Colonel Robert S. Allen*.

The Germans, of course, were a big part of the armored picture in WWII. Their early successes are documented in *The Blitzkrieg Legend: The 1940 Campaign in the West* and the newly translated *Panzer Operations: Germany's Panzer Group 3 during the Invasion of Russia, 1941*.

The tide began to turn against the Germans on the Eastern front at the Battle of Kursk, as detailed in the aptly titled *The Battle of Kursk: The Red Army's Defensive Operations and Counter-Offensive, July–August 1943*.

That book was an internal study of the battle



Lt. Col. George Patton stands in front of a French Renault tank in France during the summer of 1918.

from the Soviet General Staff. The Wehrmacht general Otto Heidkämper offered an insider's view of a subsequent German defeat in *Vitebsk: The Fight and Destruction of the Third Panzer Army* – now available for the first time in English.

Thanks no doubt to scores of WWII war movies, it is easy to envision American tanks moving across the battlefields of Europe.

It is a little harder to picture them in the jungles of Vietnam, but troopers were indeed fighting in tanks and armored cavalry assault vehicles in that war. *Danger's Dragoons: The Armored Cavalry Task Force of The Big Red One in Vietnam, 1969* tells part of that tale.

A few years later, 1973's Yom Kippur War offered many valuable lessons for a U.S. Army looking to re-examine the way it fought. The armored

branch paid particular attention – in one month of fighting the Israelis and the Arabs lost more tanks than the Americans had across Europe. Details of those lessons can be found in *At the Decisive Point in the Sinai: Generalship in the Yom Kippur War* and *Inside Israel's Northern Command: The Yom Kippur War on the Syrian Border*.

A revitalized Army proved itself in the Gulf War in the early days of 1991, where the ground campaign featured some of the largest tank battles in American history at Norfolk, Medina Ridge and 73 Easting. The commander in chief was the recently departed George H.W. Bush – providing yet one more reason why my thoughts have turned to tanks for the new year.

To order copies of these great tank titles, please visit www.ausa.org/books.



A revitalized Army proved itself in the Gulf War in the early days of 1991, where the ground campaign featured some of the largest tank battles in American history.

Government shutdown – Could the Pentagon be affected?

Capitol Focus

Julie Cameron Rudowski
Assistant Director
Government Affairs

The Defense Department's funding bill for fiscal 2019 was among the appropriations bills signed into law before the beginning of the fiscal year Oct. 1. However, seven spending bills remain unpassed.

On Dec. 5, the president signed a continuing resolution that will provide temporary appropriations for nine cabinet departments, including the Departments of State, Homeland Security, Commerce, Justice and Interior and numerous smaller agencies through Dec. 21.

If Congress fails to reach an agreement on the seven remaining spending bills, the government could partially shut down for the third time this year.

While the impact on the Defense Department is not as severe this time, there will still be repercussions.

□ **Department of State.** Some overseas services provided to military troops deployed to allied coun-



tries overseas would be curtailed while civilian personnel supporting troops in combat areas, including Afghanistan, could be affected. Some personnel would be deemed essential while others would be furloughed.

Additionally, international aid payments to U.S. allies could be delayed.

□ **Department of Homeland Security.** Active-duty troops and National Guard personnel deployed to the southern border of the U.S. could see border patrol activities cut or canceled.

While agents for Immigration and Customs Enforcement and Border Patrol would likely have to work without pay for the duration of the impasse, personnel who support other functions such as fi-

nance, human resources and acquisitions would likely be furloughed. That means that the only people left to take care of those support functions are the uniformed border patrol agents.

With no time to spare before the end of the year and the end of the 115th Congress, all the bills will need to pass as one big omnibus. Any sticking point could topple the whole thing.

So, what is the sticking point? The Department of Homeland Security measure and funding for the president's border wall.

President Trump wants \$5 billion this fiscal year to fund construction of a border wall. The House-passed Homeland Security bill included the \$5 billion.

However, the Senate's measure only provided \$1.6 billion. Democrats say they will not provide the needed votes for anything beyond the \$1.6 billion figure.

A shut down could be averted if the president and Congress reach an agreement before the Dec. 21 deadline. If they don't, Congress could pass another continuing resolution which would punt the whole funding mess into the next Congress.

That scenario adds another wrinkle because Democrats will take over control of the House of Representatives next year.

AUSA supports privacy protection for soldiers relocating

AUSA Staff

The Association of the U.S. Army is supporting legislation that would prevent personal information related to soldiers making overseas household goods shipments from being shared with data brokers.

The House of Representatives has passed the Moving Americans Privacy Protection Act that would stop a process in which the names, passport and Social Security numbers, and other information of freight shipments may be sold to data brokers who use the information to study import and export trends.

This process can include reports about inbound household goods shipments of American service members and foreign service employees.

The Senate has not yet taken up the measure. If it doesn't act soon, the pending legislation will expire.

Data sales have been allowed for about eight years with at least one instance where the Social Security numbers of about 200 people were published online. "These types of stunning breaches repeatedly provide data thieves and financial criminals everything they need to victimize American citizens," says a letter to U.S. Senate leaders signed by the heads of several industry moving and storage associations and endorsed by military and veterans groups including AUSA.

"Every day that elapses without Senate action exposes another service member and their families



Soldier families would be protected by the Moving Americans Privacy Protection Act, passed by the House of Representatives and pending action in the Senate, that would protect personal information related to overseas household goods shipments. (U.S. Army photo)

to credit fraud and identity theft," the letter says.

A federal law requires U.S. Customs and Border Protection (CBP) to collect data on all inbound containers and to sell it. In most cases, service members are never told their personal information will be on a manifest, according to an April report from the House Ways and Means Committee.

There is an exemption from release on a shipment-by-shipment basis if the government deter-

mines "disclosure is likely to pose a threat of personal injury or property damage."

Moving and storage industry officials said there is a form to exclude the release of data for consumers, but most people are never told about the option. "Even if consumers do discover the form, the CBP requires any request be submitted 90 days prior to a move, which is impossible for most military moves," the letter to Senate leaders says.

AUSA offers LegalShield for important insurance decisions

Benefits Highlight

Susan Rubel
Director
AUSA Affinity Programs

Life insurance is not interesting to most people, I know.

I'm a licensed insurance agent, but it's not something I talk about with family and friends. But, I wish I had spoken to my family to offer some unsolicited advice before my uncle died many years ago.

I was surprised to learn he had made me the executor of his estate. I was even more surprised when I found all the necessary paperwork and learned he had listed "my estate" as the beneficiary of his life insurance.

There may be no worse way to handle the proceeds of a life insurance policy than to designate the estate as the beneficiary. Doing so completely negates the advantages of having life insurance, which can be so important to the surviving family members' financial well-being.

A life insurance policy creates an instant estate and outlines a transfer of wealth. If set up correctly, it should pay beneficiaries immediately and tax-free outside of probate, and proceeds are not available to the deceased's creditors.

However, if the policy is included a part of the deceased's estate (the mistake my uncle made), loved ones will not have immediate access to the

benefit to pay final expenses. The probate process (which averages nine to 12 months) delays payment, and the benefit will likely be subject to estate and inheritance taxes.

Also, the benefit may go to the decedent's creditors rather than to heirs.

You can avoid all of this by properly naming your beneficiaries. Unfortunately, too many people designate them without a great deal of thought and with nodvice.

Types of beneficiaries

There are two types of beneficiaries. A primary beneficiary is the person (or organization) receiving the proceeds if he or she survives the insured person. A contingent beneficiary receives the proceeds only if the primary beneficiary dies before the insured person. A common mistake is thinking a contingent beneficiary is an additional or a co-beneficiary.

You may name multiple primary and multiple contingent beneficiaries. Simply specify the percentage you want each person to receive, making sure each group of beneficiaries adds up to 100 percent.

It's important to note that having no beneficiary may be better than naming your estate as the beneficiary. With no beneficiary, proceeds are paid according to the policy. Usually, a policy's order of payout is: spouse, children, parents and then siblings.

In general, but with some exceptions, there is no legal requirement to notify persons whom you name as a beneficiary. Nor are you bound to in-

form them of changes to their beneficiary status.

Quite a few states have laws that will automatically revoke beneficiary designations upon divorce. Thus, if you have remarried and intend to keep your previous spouse as the beneficiary, be sure to list them as "ex-wife" or "ex-husband" so your intentions are clear.

Transfer of Property at Death

Speaking beyond just life insurance, property is transferred at death in three primary ways: by contract designations, by operation of law, and under the terms of a validly drawn will:

■ **Transfers at death by contract.** This means the product has a named beneficiary and its proceeds pass outside the deceased's will. Language in the will has no effect on distribution of the proceeds. Examples of products with transfers at death by contract include life insurance, annuities, 401(k)s, IRAs, pension plans, pre- and postnuptial agreements and payable-on-death (POD) bank accounts.

With the exception of trust agreements, my recommendation would be always to list a primary and a contingent beneficiary for any product that will transfer by contract.

You may also want to contact your financial institution and name a beneficiary for a POD bank account to keep those assets out of probate.

■ **Transfers at death by operation of law.** Ownership of some assets is governed by law and can vary by state. Scenarios include joint tenants with right of survivorship and joint tenants in common (these two are similar but have important differences upon the death of an owner) and intestate death (death without a will).

For the latter case, in some states, assets pass to the surviving spouse.

■ **Transfers at death by will.** All property not transferred by contract or operation of law is transferred through probate. The will becomes the complete estate plan for all probate property. It can assure the orderly distribution of your estate and your executor can exercise broad powers and discretion.

I recommend you obtain sound legal advice for your will preparation.

AUSA can help you in a couple of ways. If you already have AUSA life insurance, you can request a change of beneficiary form by calling AUSA Insurance at 1 (800) 882-5707.

AUSA recently improved its life insurance offerings. You can learn more and apply at www.ausainsurance.org.

Wills, codicils (a legal instrument modifying a will), trusts and elder law issues are the top legal services often used by group legal service participants.

AUSA has partnered with LegalShield to offer legal services to members at excellent group pricing (\$15.95 in most states).

You can learn more and enroll at www.ausa.org/legal.

10 ROTC cadets named to annual national Order-of-Merit list

Public Affairs
U.S. Army Cadet Command

Ten college seniors from universities across the country have been selected by U.S. Army Cadet Command, Fort Knox, Ky., as the top Army Reserve Officers' Training Corps cadets for its annual national Order-of-Merit list.

These cadets are scheduled to be commissioned in fiscal 2019.

Cadet Command annually rank-orders its ROTC seniors, with the top 20 percent earning the designation of Distinguished Military Graduate (DMG). This year there were 1,106 DMGs out of the 5,527 seniors on the Order-of-Merit list.

The Order-of-Merit list is compiled based on several criteria, including grade point average, strong performance on the Army Physical Fitness Test, college athletic participation and performance during college ROTC training and Advanced Camp at Fort Knox.

The top-ranking Army ROTC cadets for fiscal 2019 are:

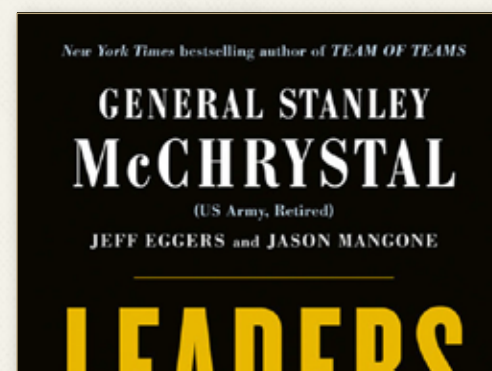
1. Alec Hoopes, Virginia Military Institute, Branching Medical Service Corps
2. Matthew Wilder, The Citadel, Branching Engineer Corps
3. Cameron Martinez, Saint Mary's University, Branching Finance Corps
4. Joseph Nelson, Ohio University, Branching Aviation
5. Marvin Heimer, Saint John's University, Branching Field Artillery
6. Brandon Rozanski, McDaniel College, Branching Medical Corps
7. Nicholas Vanslyke, Saint John's University, Branching Infantry
8. Christopher Selig, Virginia Tech, Branching Infantry
9. Gabrielle Mudd, Oregon State, Branching Military Intelligence
10. Ryan Kane, University of Central Missouri, Branching Quartermaster Corps



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News

Special Report: AUSA Autonomy and AI Symposium and Exposition

January 2019

Murray: Artificial intelligence 'can change the character of war'

AUSA Staff

Artificial intelligence and autonomous systems "are no longer science fiction," said Gen. John M. Murray, the U.S. Army Futures Command commanding general and the soldier charged with building vast new capabilities for future battles.

Speaking Nov. 28 at AUSA's Army Autonomy and Artificial Intelligence Symposium and Exposition in Detroit, Murray said artificial intelligence (AI) has wide implications for battlefield lethality, air and missile defense systems, automated supply, surveillance and improving soldier performance.

These are broad implications for the future, Murray said, encouraging industry, academics, engineers and designers to "imagine large."

Anything being built by the Army requiring perception, decision or action will benefit from artificial intelligence, Murray said, speaking at the event hosted by the Association of the U.S. Army's Institute of Land Warfare.

"The most significant challenge for us will be how AI in general interacts with and changes the world around us," he said. "Even narrow AI can fundamentally change the character of war."

The best case, he said, would be for potential adversaries to not fight the U.S. in the future because artificial intelligence has made the U.S. military so strong.



Gen. John M. Murray, commander, Army Futures Command, told symposium attendees, 'The most significant challenge for us will be how AI (artificial intelligence) in general interacts with and changes the world around us.' (AUSA News photo)

Robotics, autonomous systems increase soldiers' reach

AUSA Staff

Advances in robotics and autonomous systems hold the promise of giving the U.S. Army capabilities advantages over near-peer competitors in a close-combat fight, says a new research paper published by the Association of the U.S. Army's Institute of Land Warfare (ILW).

Recognizing the decades-long dominance of U.S. land forces in the conventional close fight as demonstrated in Operation Desert Storm in 1991, near-peer adversaries have embraced evolving technologies and tactics in pursuit of tactical standoff against these formations.

In the more than 17 years since 9/11, the U.S. Army has been heavily focused on waging counterinsurgency and counterterrorism campaigns against low-tech but lethal forces.

During this timeframe, near-peer competitors have developed capabilities with the potential to degrade the U.S. advantage in close combat by disrupting U.S. forces before they can close with and destroy them.

The U.S. Army is seeking to counter adversary standoff by addressing critical capability gaps and through the conduct of multi-domain operations that involve, in part, the use of robotics.

The use of maneuver robotics and autonomous systems (MRAS) can increase the reach of U.S. Army forces from the battalion to the squad levels and addresses the threats of a more lethal battlefield enabled by technologies that are employed by near-peer competitors.

Training exercises have focused on using unmanned systems to improve situational awareness, force protection, survivability and lethality.

Aerial and ground systems are being studied.

One of the benefits is to put fewer soldiers at risk by using robotics and autonomous systems to perform these missions, says the paper, written by ILW staff member Tyler Wesley.

Wesley writes that the unmanned systems could be valuable additions to brigade combat teams that otherwise lack the range, protection and reach of potential adversaries.

"Regaining tactical overmatch against near-peer is an imperative," Wesley writes, noting the Army has near-term, midterm and long-term goals that require new technologies to emerge between now and 2040.

The full research paper is available on the Association of the U.S. Army's website at <https://www.ausa.org/publications/maneuver-robotics-and-autonomous-systems-enhancing-tactical-maneuver>.

Robots can do a lot of things – but they can't do everything

AUSA Staff

A panel discussion on how robotics and autonomous systems could aid small units included a warning from a top Army expert that the “biggest danger facing the nation is someone else’s robots on the battlefield.”

“Some people don’t think robots can do anything, and some people think they can do anything. Neither is true,” said Helen Greiner, an Army expert working in the Office of the Assistant Army Secretary for Acquisition, Logistics and Technology and a co-founder of technology company iRobot, speaking in Detroit at a symposium hosted by the

Association of the U.S. Army’s Institute of Land Warfare.

Robots can do a lot of things better than people, but not everything, Greiner said, urging action to harvest some of the work already done on small robots and unmanned systems while continuing research on larger ones “because they can do more damage.”

Greiner said moving forward requires military-wide standards, working on internal modularity to allow changes and doing early testing with soldiers to get their feedback.

She also cautioned that while needing to be prepared to make incremental improvements, it is also important to field something in a short period so responsible military and civilian leaders don’t lose interest.

There are big hurdles to overcome.

One area that is a high Army priority is using unmanned systems to carry gear, but continued experiments have not resulted in an all-terrain system that can move like a soldier in any environment, said Brig. Gen. David M. Hodne, Army Infantry School commandant at the Maneuver Center of Excellence and deputy commanding general for infantry.

Saying he is not an expert on robotics, Hodne said weight is one of the things important to a rifle squad, the size unit he feels could benefit from advancements in technology, suggesting advance night-vision goggles should be delivered soon.



A top Army expert said at AUSA’s Autonomy and AI Symposium that the ‘biggest danger facing the nation is someone else’s robots on the battlefield.’ Above, a soldier with the 25th Infantry Division remote controls a Kobra 710. (Photo by Kimberly Bratic)

Use caution: AI data can be hacked, altered and blocked

AUSA Staff

Army systems using artificial intelligence will require battlefield security to prevent information from being altered or blocked, says the U.S. Army Research Laboratory director who specializes in sensors and electronic devices.

Speaking at the Army Autonomy and Artificial Intelligence Symposium and Exposition in Detroit, Philip Perconti cautioned that data can be hacked, and signals and information in the field can be altered.

If that happens, soldiers will lose trust in the systems and turn them off.

His remarks came at the conference hosted by the Association of the U.S. Army’s Institute of Land Warfare about the growing embrace of robots, autonomous systems, machine learning and artificial intelligence.

The two-day conference at the Cobo Center ended Nov. 29.

Artificial intelligence is shaping today’s military readiness, said a former Army business transformation director, but there is huge room for expansion.

“There is much more to do but much we can do right now,” said retired Lt. Gen. Edward C. Cardon, agreeing with the need for soldiers to believe the data.



Private 1st Class Shante Sapp, assigned to Headquarters and Headquarters Company, 35th Engineer Brigade, Missouri National Guard, moves her head to see the landscape in a simulated virtual training environment. (Photo by Private 1st Class Samantha J. Whitehead)

“We have to trust it,” he said.

“AI is not the future. It has been here for years; it is just not evenly distributed yet,” said Charlie Greenbacker, In-Q-Tel vice president of analytics.

Most of the best work in artificial intelligence is being done in the private sector, out in the open, he

said. “We need to have a national strategy to compete.”

Brig. Gen. Matthew P. Easley, the U.S. Army Futures Command’s artificial intelligence task force director, said the Army is seeking an army of engineers to help.

Army-industry team works to sustain, modernize the force

U.S. Army

In March 2017, the U.S. Army's Capabilities Integration Center (ARCIC) published the first "Robotic and Autonomous Systems (RAS) Strategy."

The strategy clearly laid out its central objective.

"Effective integration of Robotic and Autonomous Systems improves U.S. forces' ability to maintain overmatch and renders an enemy unable to respond effectively.

"The Army must pursue Robotic and Autonomous Systems capabilities with urgency because adversaries are developing and employing a broad range of advanced Robotic and Autonomous Systems technologies as well as employing new tactics to disrupt U.S. military strengths and exploit perceived weaknesses.

"Robotic and Autonomous Systems are increasingly important to ensuring freedom of maneuver and mission accomplishment with the least possible risk to soldiers."

According to a February 2018 assessment, the Netherlands-based Market Report says, "The global artificial intelligence & robotics in the defense industry market is valued at over \$39 billion in 2018 and is projected to grow to \$61 billion by 2027."

Companies with interest in defense and autonomy include: Alphabet, Airbus Defence & Space; AMD; Apple; Boeing; Intel; Lockheed Martin; Leonardo; Northrop Grumman; Open AI; Qualcomm; Raytheon; Rheinmetall; Saab; Thales and more.

Additionally, auto manufacturers, smaller tech firms and academic institutions are developing groundbreaking technologies daily. Some of these developments could prove applicable to the Army's initiatives.

The U.S. Army is already employing various robotic and autonomous systems, but has clearly set a course to do much more.

With the impending standup of the U.S. Army Futures Command, supported by Cross-Functional Teams which address significant current capability gaps, robotics, autonomy, artificial intelligence, and machine learning are certain to be key to the Army's overall objective of maintaining battlefield dominance over the armed forces of other great powers.

AUSA symposium

The Association of the U.S. Army's Army Autonomy and Artificial Intelligence Symposium and Exposition, presented by AUSA's Institute of Land Warfare, explored and showcased innovative ways the Army is developing critical capabilities in robotics, autonomy, machine learning and artificial intelligence.

The two-day professional development forum held at Detroit's Cobo Center explored how the Army-Industry team can best collaborate to



Top: Spc. Elijah Clinton, 1221st Engineer Clearance Company, South Carolina National Guard, conducts route clearance training using the Talon IV Reset robotic vehicle at the armory in Graniteville, S.C., which is being fielded to the unit as they prepare for an upcoming deployment in 2019.

Bottom: Staff Sgt. Kevin O'Conner, combat engineer with the 122nd Engineer Clearance Company, South Carolina National Guard, conducts route clearance training using the Talon IV Reset robotic vehicle. (Photos by 2nd Lt. Jorge Intriago)



achieve cost-effective, innovative solutions to military problems and also seamlessly reallocate resources as conditions change with the speed and efficiency adversaries cannot match.

Support to America's soldiers will be balanced, focused and technologically superior in order to maintain superiority over any other force in the world.

Senior Army, Department of Defense, industry

and academic leaders, and other subject matter experts provided dialogue and information on efforts to leverage the autonomy the Army seeks to modernize and sustain the force – and to win on any battlefield.

The event provided an open forum for attendees to interact and participate in discussions about the Army's efforts to develop autonomous capabilities in all domains.



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Pendleton's goal: Increase Fort Campbell Chapter membership

Chapter Highlight Fort Campbell

Jesse Jones
Editor
The Eagle Post

Kelli Pendleton, president and CEO of the Christian County Chamber of Commerce, has one goal she intends to accomplish during her tenure as the next president of the Association of the U.S. Army's Fort Campbell Chapter: Increasing membership.

Pendleton has been involved with AUSA before, during her time as director of military affairs for the chamber, so she knows that membership nationally is much higher than it was a few years ago.

However, with what she calls a strong board for the local chapter and great leadership in Fort Campbell and in Kentucky and Tennessee supporting the mission, Pendleton is confident that with some good ideas, the local chapter can get back on track and increase its membership.

"To do that we have to really educate our military and show them why they want to be a part of it," she said.

Adding, "We need to look at incentives. We need to look at 'how do we make it relevant and how do

we make it important for your soldiers today.' We need to look at increased marketing, really getting the word out, increasing memberships and doing what we can to elevate it."

She was first inspired to get involved with AUSA by longtime Fort Campbell Chapter stalwart and supporter T.C. Freeman.

"My first introduction to AUSA was when I first moved here about 13 years ago. I was in journalism and I did a story at Fort Campbell and interviewed T.C. Freeman. It was my very first introduction to T.C. and she was a huge advocate of AUSA and did so much with the organization," Pendleton said.

Adding, "That was my first introduction to not only a great organization, but a very charismatic, very passionate lady for the Army. After that, if you aren't compelled to work with AUSA after meeting her, then you probably never will be."

Pendleton hopes to make that legacy a proud one. It might not be easy, but she and the board are happy with the direction the chapter is heading.

"It's huge shoes to fill first of all," she said on becoming president.

She noted, "I'm very honored and humbled to be chosen to be the president. While AUSA has done some amazing things, it has had some challenges with this chapter. I'm really excited to get back and involved, because there's such a strong board right now and there are some great people on [it] who really want to do some great things."

In order to make the chapter "stronger than it's

ever been," however, soldiers at Fort Campbell need to join. That's where Pendleton's experience as president of the chamber will come in handy.

"With the chamber we have our hands on so many different areas in the community. I would love to explore how AUSA can touch other areas of the Army rather than just the membership portion," she said.

To do that, the AUSA chapter needs to have great relationships with post leadership.

Fortunately, Pendleton says the organization has that. "We just hope that we can work strongly with Fort Campbell. We believe the leadership's involvement is key to a successful chapter."

According to AUSA, membership nationally has grown to over 117,000 as of October, which it called the "highest on record."

With her passion, dedicated board members and a pathway illuminated by other chapters as well as fresh ideas, Pendleton is confident and her team will pull it off.

"I have a strong passion, having worked with soldiers for so long. I want to be able to showcase them and speak for them but we have to show them it's working and that it pays off and that there is an organization out there that advocates every day on behalf of bettering their families, bettering their lives. We've just got to do a better job of getting that word out and getting them involved."

(Editor's note: This article was published with permission from The Eagle Post.)

AUSA Annual Meeting and Exposition 3rd on Top 100 list

AUSA Staff

The Association of the United States Army's 2018 Annual Meeting and Exposition ranks as the third largest trade show and convention on a list of the Top 100 Events in Washington, D.C., in 2018.

AUSA is the only military association mentioned on Washington's Top 100 list that covers galas, political events, parades and trade shows. The annual list is created by BizBash, a resource for event and meeting professionals.

About the AUSA meeting, BizBash said, "This event drew Army leaders and soldiers, notable Army veterans, and supporters from around the world, and attendance grew to more than 31,000 from last year's 29,734."

This is the third consecutive year AUSA has ranked as the No. 3 trade show and convention in D.C.

"I'm really proud of the incredible team at AUSA who plans, organizes and conducts this great event," said retired Gen. Carter F. Ham, AUSA president and CEO.

Ham added, "We are very thankful to the thousands who joined us this year and we look forward to an even better event in 2019."



Ranked number 3 out of 100 for the third consecutive year, the AUSA Annual Meeting and Exposition was judged on attendance (more than 31,000), economic impact, buzz, innovation, and prominence by BizBash, a publication for meeting professionals. (AUSA News photo)

The 2019 Annual Meeting will be held Oct. 14 to 16 at the Walter E. Washington Convention Center in Washington, D.C.

Rankings are not solely based on attendance.

"To choose and rank the annual events, we look at

several factors, including economic impact, buzz, innovation, and an event's prominence within the communities it intends to serve. We also vetted selections with industry insiders," BizBash said in a statement.



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Beverly Lowe recognized for outstanding service to veterans

Chapter Highlight Redstone-Huntsville

Amy Guckeen Tolson
Assistant Editor
The Redstone Rocket

Beverly Lowe knew something was amiss when no one would tell her who the recipient of the 2018 Brigadier General Robert Drolet Service to Veterans Award was.

As co-host of the YMCA Veterans Prayer Breakfast each November, it's intel she is typically privy to. But when she began asking the question this year, she found people time and time again were dodging the answer.

When Cathy Anderson, last year's recipient, began describing the 2018 winner during the breakfast, Lowe finally understood why.

"When Cathy started making the speech, I knew from what she was saying that it was me, and I was just like, 'No, no, no,'" Lowe said. "Because I don't want awards. That's not what I want. I like to be in the background doing work. That's not what I do this for."



It may not be her motivation, but the community found her worthy of the honor.

"Beverly was selected to receive the 2018 Brigadier General Robert Drolet Service to Veterans Award because she reflects the same shared values as the Heart of the Valley YMCA and the armed forces of the United States; common values of service, sacrifice, duty and honor," said retired Brig. Gen. Bob Drolet, for whom the award is named. "She has consistently supported and served veterans and their families throughout the Tennessee Valley

over several years in a variety of positions within the community. She asks nothing in return and has been steadfast and true in her commitment."

Lowe's list of community involvement is extensive – president of the North Alabama Veterans and Fraternal Organizations Coalition, medical liaison to Fox Army Health Center, Huntsville Mayor Tommy Battle's liaison to the military, board member for the Redstone-Huntsville chapter of the Association of the United States Army. Basically anywhere there is a need to serve veterans and the military, Lowe is there.

"In this town, there are just so many opportunities where you can serve veterans and the veterans' community," Lowe said.

But for Lowe it's more than just the plethora of opportunities, it's a way of life that was instilled in her decades ago.

"My husband was a patriot," Lowe said of her husband Ralph, who passed away 39 years ago. "His patriotism was something that I wanted to carry on. He's been gone for a long, long time, but it's just a way that I have of keeping his spirit alive. It becomes a way of life to serve. Service is a way of life, and I serve veterans. It's just my service. That's what I do."

(Editor's note: This story was published with permission from The Redstone Rocket.)

2019 Global Force Symposium, Exposition is March 26–28

AUSA Staff

"Readiness for Multi-Domain Operations" is the theme for the Association of the U.S. Army's 2019 Global Force Symposium and Exposition, to be held Tuesday, March 26, to Thursday, March 28, in Huntsville, Ala.

This AUSA Institute of Land Warfare professional development forum, held at the Von Braun Center, marks the sixth consecutive year the symposium has taken place in Huntsville, home of more than 900 defense contractors and a military workforce of uniformed and civilian personnel totaling over 65,000.

Senior Army military and civilian personnel from the U.S. Army Training and Doctrine Command, Fort Lee, Va.; the Huntsville-based U.S. Army Materiel Command; the U.S. Army Forces Command, Fort Bragg N.C.; and the Office of the Assistant Secretary of the Army (Acquisition, Logistics and Technology) will attend and participate in the three-day event.

Special presentations coupled with panel discussions from our senior military and industry leaders will address readiness, modernization, sustainment, equipping the force, acquisition, and research and development.

Last year more than 6,500 participants attended, including over 1,000 uniformed and civilian personnel from Army and Defense Department organi-

zations. There were also over 200 industry and Army exhibits in the center's South/East Halls and outdoor displays. A similar turnout is expected in 2019.

In addition to the Army Materiel Command, Huntsville is home to the U.S. Army Aviation and Missile Command; U.S. Army Security Assistance Command; U.S. Army Contracting Command; U.S. Army Aviation and Missile Research, Development and Engineering Command; U.S. Army Space and Missile Defense Command and the U.S. Missile Defense Agency.

This symposium will explore the capabilities outlined in the Army Operating Concept and how the force transforms from being adaptive to driving innovation for Force 2025 and beyond.

Sponsoring at this year's Global Force will enhance your presence and visibility at the event.

Sponsorships are designed to enhance your brand identity with important decision makers in the Army, while drawing attention to your organization's products, services and capabilities.

2019 Global Force Star Sponsors include:

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- Huntsville Convention and Visitor's Bureau

Most of the exhibit space is booked, although limited opportunities are available.

For more information on the symposium and exposition, visit <http://ausameetings.org/globalforce2019/>.

xTechSearch

The Assistant Secretary of the Army for Acquisition, Logistics and Technology, (ASA(ALT)), has announced the second cohort of the Army Expeditionary Technology Search – xTechSearch – will be featured at the Global Force Symposium.

xTechSearch will highlight opportunities for nontraditional defense partners to collaborate with the Army to tackle the most poignant Army modernization challenges.

xTechSearch is an opportunity for businesses to pitch novel technology solutions – a new application for an existing technology or a new technology concept entirely – to the Army.

The Army will provide non-dilutive seed prizes for the companies to demonstrate proof of concept in an Army-relevant challenge area.

Warriors to the Workforce

The American Freedom Foundation will host the 6th Annual Warriors To The Workforce–Huntsville presented in association with Still Serving Veterans and in conjunction with the Global Force Symposium and Exposition on Wednesday, March 27 from 9 a.m. to 3 p.m. in the North Hall of the center.

The event will bring together companies from throughout the country to profile their services and provide employment opportunities for our veterans, transitioning service members and military spouses.

View our Warriors To The Workforce promotional video at <https://vimeo.com/304268510>.

Lott assumes command of the South Carolina State Guard

Chapter Highlight Palmetto State

W. Thomas Smith Jr.
OpsLens

Maj. Gen. Tom Mullikin retired from command of the South Carolina State Guard (SCSG) during a formal change-of-command ceremony on Dec. 1, at the South Carolina State House in Columbia.

Mullikin relinquished command to Brig. General Leon Lott, sheriff of Richland County, who previously held the post of deputy commander of the SCSG.

South Carolina Governor Henry McMaster presided over the proceedings.

Recently appointed by McMaster to chair the state's new Flood Commission, Mullikin has served in varying leadership and command capacities in both the SCSG and the S.C. Military Department's Joint Services Detachment (SCMD-JSD) as well as the Judge Advocate General (JAG) Corps, U.S. Army Reserve.

He is a Camden, S.C.-based attorney, university professor and global expedition leader specializing in energy and environmental issues, representing several international organizations and multinational corporations around the world.



Left to right: Lt. Gen. Michael Garrett, commander, U.S. Army Central Command; Maj. Gen. Tom Mullikin; and Brig. Gen. Leon Lott attend the change of command ceremony.

Lott, a recent inductee into the Fort Jackson Hall of Fame and president of the Association of the United States Army's Palmetto State Chapter, has served in various leadership and command capacities in both SCMD-JSD and SCSG.

In SCSG, he has held the posts of commander of the provost marshal's detachment, deputy commander for special operations and deputy commander of the SCSG.

He is a 43-year career law enforcement officer who has served as sheriff of Richland County for more than 20 years.

Established as the First Provincial Militia in

1670, the all-volunteer SCSG is a state defense force organization within the S.C. Military Department that also includes the S.C. Army National Guard, the S.C. Air National Guard, the state's Emergency Management Division, among other elements.

The SCSG has just under 1,000 guardsmen, including retired and former U.S. Army Special Forces operators, Army Rangers, U.S. Marine infantrymen, engineers, medical professionals attorneys and law enforcement officers among others.

(Editor's note: This article was published with permission from OpsLens.)

Army Futures Command unveils 'Forge the Future' insignia

Sean Kimmons
Army News Service

The Army Futures Command (AFC) now officially has a shoulder sleeve insignia and distinctive unit insignia that its soldiers will wear while they work toward modernizing the Army.

With a golden anvil as its main symbol, the shoulder patch and unit insignia are a nod to former Gen. Dwight D. Eisenhower's personal coat of arms that used a blue-colored anvil.

The command's motto "Forge the Future" is also displayed below the anvil on the unit insignia, while both the patch and unit insignia have black and white stripes stretching outward from the anvil.

"Symbols mean things just like words do," said Robert Mages, the command's acting historian. "It's a reminder to the soldiers that wear the patch of the mission that they've been assigned and of the responsibilities that come with that mission."

Since last year, the four-star command has been at the heart of the most significant Army reorganization effort since 1973. In July, senior leaders picked Austin, Texas, for the AFC headquarters. Cross-Functional Teams were also stood up within



Shoulder sleeve insignia for Army Futures Command. (Photo by John Martinez)

the command to tackle the Army's six modernization priorities: long-range precision fires, next-generation combat vehicle, future vertical lift, network, air and missile defense, and soldier lethality.

The patch and unit insignia represent the command's most recent move toward full operational capability, which is expected next summer.

Andrew Wilson, a heraldic artist at The Institute of Heraldry at Fort Belvoir, Va., has worked with command leadership since last December to finalize the designs.

"This is something that is supposed to stand the test of time and just to play a part in it, it's an honor," he said.

The main piece – the anvil – is meant to represent fortitude, determination and perseverance. The black, white and gold resemble the colors of the U.S. Army. Wilson said he got the idea for the anvil during a design meeting that mentioned the command's new motto – Forge the Future.

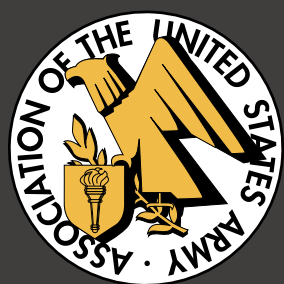
Wilson, who once took a blacksmithing course in college, was immediately reminded of reshaping metals on an anvil.

"Taking away from the meeting, I tried to come up with something that would play off of that," he said. "The first thing that popped in my head with 'forge' was blacksmithing and one of the key features of that is an anvil."

Once he spoke of his idea, Charles Mugno, the institute's director, then advised him to look at the anvil used in Eisenhower's coat of arms.

"And from there the spark of creativity just took off," Wilson said.

Until the new patch was created, soldiers in Army Futures Command wore a variety of patches on their sleeves. Now, the golden anvil has forged them all together.



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Strong social support networks strengthen family readiness

AUSA Family Readiness

Devon Suits
Army News Service

A recent study identifying 16 indicators of family readiness concluded families that reach out to other military families, or participate in installation services, are overall healthier.

“The Army is working on and making good efforts in helping develop and maintain people’s social support networks,” said Dr. Stacy Hawkins, behavioral research scientist with the Research Facilitation Laboratory–Army Analytics Group.

Hawkins spoke during a Military Family Forum at the 2018 Association of the U.S. Army Annual Meeting and Exposition and defined healthy families as those whose members have better physical health, mental health and relationships.

Currently, more than half of all soldiers have a spouse and/or dependent which equates to 276,000 active-duty families.

“Thankfully, the improvements and sort of everyday growth of technology help us stay connected to ones that we love,” Hawkins said.

Retention

Soldiers who desire to remain on active duty are more likely to stay in the Army if they receive continued support for their service from their spouse, according to Dee Geise, the chief of the Army’s Soldier and Family Readiness Division, Office of the Assistant Chief of Staff for Installation Management (ACSIM).

AUSA trustees nominate members

AUSA Staff

The Association of the United States Army’s Council of Trustees nominated two additional candidates to serve as trustees and re-nominated six current members to serve on the Association’s council – AUSA’s governing body.

The council met Dec. 10 at the Association’s national headquarters in Arlington, Va.

Nominated to serve as trustees were Andy Hove, president and CEO of AM General, and Mitch Snyder, president and CEO of Bell.

Nominated for additional three-year terms were Phebe Novakovic, Rudy de Leon and John Harris. In addition, retired Sgt. Maj. of the Army Jack L. Tilley, currently serving as vice chairman for Noncommissioned Officer and Soldier Programs, was nominated to serve as a trustee.

Retired Lt. Gen. David H. Ohle and Philip E. Sakowitz were elected to serve as vice chairmen for additional two-year terms.



Dee Geise, the chief of the Army’s Soldier and Family Readiness Division, speaks at a Military Family Forum during the AUSA Annual Meeting. (Photo by Devon Suits)

Ninety-three percent of married service members stay on active duty when their spouse favors it. In contrast, only 44 percent of service members remain if their spouse strongly favors leaving, Geise said.

“As early as 1993, we knew that spousal support was an important factor in Army retention. We knew that awareness of support programs, even if not used, increased satisfaction with military life and in turn improved retention.”

Adding, “By 2007, we knew that families that used support resources adjusted and adapted better to the military lifestyle, and we knew that families valued consistency, predictability, and services.

“Now in 2018, we see how critical social support is to overall health and the successful adaptation of soldiers and families.”

Military spouse support, however, is just one part of an extremely complex reality impacting the military’s recruitment and retention efforts.

Recruiting challenge

A 2018 joint market research study requested by the Defense Department found that today’s youth – ages 16 to 24 – are “largely disconnected from the military, (and) lack basic knowledge about military service,” she said. Today’s youth tend to have a negative view of the military, Geise added.

According to the study, 68 percent of youth feel that service members return to civilian life with psychological or emotional problems. Additionally, 53 percent of today’s youth believe service members leave service with some physical injury.

“Only 35 percent of today’s youth consider military service to be an attractive lifestyle. And only 13 percent ever seriously consider joining – a significant decline since 2004,” Geise said.

Moreover, “Sixty-one percent of today’s soldiers come from prior service families where a parent, grandparent, or sibling has served,” she added.

16 Indicators of family readiness

As the Army becomes more of a “family affair,” Geise said, ACSIM sponsored a project with the Research Facilitation Laboratory–Army Analytics

Group.

The research lab launched a comprehensive literature review, collecting more than 600 documents and articles over the past 10 years. The materials contained critical evidence that supports military family policy and program decisions, Hawkins said.

After completing their review, the team found 16 indicators attributed to family readiness. These areas include:

- Adult functioning, which focuses on the family’s physical health, mental health and social support.
- Couple functioning, which identifies a spouses’ functioning within the marriage, the quality of the marriage, and the impact of severe family and marital distress.

- Deployed-related experiences focus on a service member’s deployment experiences, their re-integration experiences, a spouse’s experiences during deployment, a spouse’s re-integration experience, and the children’s experience during parental deployment and re-integration.

- Children’s functioning
- Parenting and family functioning
- Finances and spouse employment
- Military life experiences
- Accessibility to military services

During her speech, Hawkins addressed some of the team’s findings.

Adult functioning

A spouse’s physical health was determined to be the least studied area. Findings supported that the physical health of one member directly impacted the entire family. Injuries, like traumatic brain injuries, can create a strain on the family. Further, chronic and acute issues can impact the whole family; therefore, “this is an area where we could benefit from some more evidence,” Hawkins said.

Social support is the clearest and most robust patterns found across all studies, Hawkins said.

Couple functioning

The quality of a couple’s marriage during a deployment cycle was one of the highest areas of study. High-quality marriages are linked to family readiness across many indicators, Hawkins said. Developing a sense of purpose and identity can improve health and functioning, she added.

“We would benefit from a better understanding of how spouses deal with re-negotiating their roles,” upon re-integration, she added.

Finances and spouse employment

Studies determined that maintaining and developing a career can be difficult for spouses. Relocation, gender, education, and service member pay grade all have an impact on a spouse’s ability to receive and maintain a good career.

Children functioning

Overall, the study determined that military children are doing well. However, military children sometimes have more emotional or behavioral problems than their civilian peers – specifically for younger boys that have reduced social support, Hawkins said.

★ Eagle Chapters ★

The following Chapters attained Eagle Chapter status for December by showing positive membership growth since last month and since the start of the operating year (July 1, 2018). Membership growth for Eagle Chapter is measured by the sum of individual, life and community partner members. The number in parenthesis is the number of months so far this year the chapter has attained this status.

Arsenal of Democracy (4)

Braxton Bragg (5)

Central Texas-Fort Hood (3)

Cowboy (2)

Fort Riley-Central Kansas (3)

Gem State (3)

GEN John W. Vessey, Jr (2)

Greater Augusta-Fort Gordon (3)

Greater New York-Statue of Liberty (4)

Hellenic (3)

Leonidas Polk (3)

Monmouth (2)

National Training Center-High Desert (1)

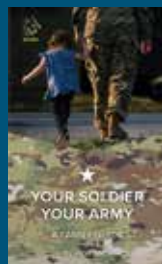
New Orleans (3)

Texas Capital Area (4)



INSTITUTE OF LAND WARFARE

Founded in 1988, AUSA's Institute of Land Warfare (ILW) is an authority on landpower—working to inform and educate AUSA's members, our local, regional and national leaders, and the American public on the nature and character of land warfare and the U.S. Army. Learn more at www.ausa.org/ilw.



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CIVILIAN CAREER PROGRAM

One of AUSA's goals is to provide professional development to Army Civilians as well as build and foster professional relationships. AUSA is expanding its current professional development offerings by making it possible for Army Civilian Career Programs to provide professional education at AUSA symposiums and programs.



ILW PROGRAMS LIVESTREAM

The Institute hosts a variety of programs throughout the year, including the General Lyman L. Lemnitzer Lecture Series, featuring prominent authors, and the General Bernard W. Rogers Strategic Issues Forum, which invites high-ranking civilian and military officials to discuss current national security issues.

For more information about upcoming livestreams or to view previous events, visit www.ausa.org/meet.



ILW PUBLICATIONS

The Institute publishes a wide variety of professional research papers, essays and special reports. The latest publications are listed below:

Maneuver Robotics and Autonomous Systems: Enhancing Tactical Maneuver

by Tyler Wesley (Spotlight 18-4, November 2018)

Seizing the High Ground – United States Army Futures Command

by COL Daniel S. Roper, USA, Ret., and LTC Jessica Grassetti, USA (Spotlight 18-3, August 2018)

The Influence Machine: Automated Information Operations as a Strategic Defeat Mechanism

by MAJ Christopher Telley, USA (Land Warfare Paper 121, October 2018)

Profile of the United States Army (2018 Edition)

(ILW Special Report, September 2018)

The North Atlantic Treaty Organization: Dubious Political Will to Defend Baltic Allies

by MAJ Zachary Morris, USA (Land Warfare Paper 120, August 2018)

Energy Resilience: An Imperative for a More Lethal, Agile and Strategically-Relevant Force

by COL Daniel S. Roper, USA, Ret. (Spotlight 18-3, August 2018)

Army Combat Developments Command: A Way to Modernize Better and Faster than the Competition

by MAJ Hassan M. Kamara, USA (Land Warfare Paper 119, July 2018)



AUSA BOOKS

The AUSA Book Program offers quality books about Army heritage, military theory and policy, and security in the modern world.

The Green Berets in the Land of a Million Elephants: U.S. Army Special Warfare and the Secret War in Laos 1959–74 by Joseph D. Celeski (Casemate Publishers, December 2018)

Pershing's Tankers: Personal Accounts of the AEF Tank Corps in World War I edited by Lawrence M. Kaplan (University Press of Kentucky, September 2018)

War and Remembrance: The Story of the American Battle Monuments Commission by Thomas H. Conner (University Press of Kentucky, September 2018)

Advance and Destroy: Patton as Commander in the Bulge by John Nelson Rickard (University Press of Kentucky, July 2018)

Jacob L. Devers: A General's Life by James Scott Wheeler (University Press of Kentucky, July 2018)

Fighting the Cold War: A Soldier's Memoir by General John R. Galvin (University Press of Kentucky, July 2018)

Thunder in the Argonne: A New History of America's Greatest Battle by Douglas V. Mastriano (University Press of Kentucky, May 2018)

The Battle of the Dnepr: The Red Army's Forcing of the West Wall, September–December 1943 edited by Richard W. Harrison (Helion & Company, March 2018)

The Art of Command, Second Edition: Military Leadership from George Washington to Colin Powell edited by Harry S. Laver and Jeffrey J. Matthews (University Press of Kentucky, December 2017)

Learn more at: www.ausa.org/books



2018 Army-Navy Game



The Army's mascot – the mule 'Paladin' – stands on the sidelines before the Army-Navy game. (Photo by Sean Kimmons)



Navy quarterback Garret Lewis is sacked during the Army-Navy game. (Photo by Sean Kimmons)



Army quarterback Kelvin Hopkins, center, scores the final touchdown of the Army-Navy game. The Black Knights won 17-10 for its third straight win over their archrival. (Photo by Sean Kimmons)



Army running back Rashaad Bolton kisses his girlfriend after he proposed to her following the Army-Navy game. (Photo by Sean Kimmons)