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The Army Black Knights football team charges onto Lincoln Financial Field, Philadelphia, Pa., for the 118th Army-Navy Game. Army beat Navy for the second straight year and captured the coveted Commander-in-Chief's Trophy for the first time since 1996. (DoD photo by E. J. Hersom)

See story, Page 2

West Point Victory: Black Knights 14 – Midshipmen 13

Joe Lacdan

As hundreds of West Point cadets poured out from the stands onto a snow-covered Lincoln Financial Field in Philadelphia, Pa., following a 14-13 triumph over Navy, Army celebrated perhaps a turning point in the storied 118-year rivalry between the two schools.

For West Point's Class of 2018, being a part of the football tradition that shifted the rivalry in Army's favor after losing 14 straight to the midshipmen made the victory sweeter, said Cadet Vincent Hale.

Army (9-3) has now won two straight over Navy (6-6), after last season's 21-17 victory in Baltimore.

With the one-point victory, the Army also regained possession of the Commander-in-Chief's Trophy for the first time since 1996.

Before the game started, football players rushed to the stands to greet fellow classmates, many of whom they attend classes and take part in drills with on a daily basis.

"The football team acts as an extension of us," said Hale, who will commission in May as a field artillery officer.

The weight of the annual contest was not lost on Army's seniors. Cadet Sam Crump, who will commission as a quartermaster, said the annual tradition continues to unite cadets.

"It's better than Christmas," Crump said. "I look forward to this more than 99 percent of the year. For people to sit in this seat and be lucky enough to view this game, it is an absolute blessing. I cannot think of a better experience with 4,000 of your closest friends."

After pounding their way to a 7-0 lead early in the first quarter, Army trailed the midshipmen for most of the contest. Navy led 13-7 before a late run



Army running back John Trainor reaches for the goal line on the final scoring drive of the 118th Army-Navy Game in Philadelphia. (Photo by EJ Hersom)

by senior running back John Trainor put Army at the one half yard line. Senior quarterback Ahmad Bradshaw, behind a smothering effort by the Black Knights' offensive line, scored the winning touchdown to put Army ahead.

"It was just a quarterback sneak," Bradshaw said. "I don't think I would've gotten in without my fullback and offensive line." More than 68,000 spectators, including 4,000 West Point cadets, braved frigid temperatures and snow to attend the game.

While most cadets attend the contest each year, Lt. Col. Britt Erslev, a regimental tactical officer who mentors and coaches cadets at West Point, was attending her first Army-Navy game.

"It's a very historic game and it's a great opportunity to carry on the rivalry," she said. "But it also shows that we're united at the same time."

West Point cadets agreed that camaraderie runs strong between the two branches. That camaraderie is exemplified during the annual "prisoner exchange" that happens during the game.

At the exchange, West Point cadets who had been attending a semester of school at the U.S. Naval Academy, and midshipmen who had been attending a semester of school at the U.S. Military Academy, are symbolically returned to their own service. The exchange is symbolic because students won't actually return to their own campuses until January.

"For us this game is a really great rivalry because it's really the two biggest services duking it out," said Cadet Nicholas Miller. "But in the future we're basically going to be serving side by side combating U.S. enemies. To me personally, as a cadet, this is a way of just having that competitive spirit of 'we are America and we're the best,' and we have to be the best in the world to fight and win the nation's wars."

Navy, led by Malcom Perry's 250 rushing yards, seemingly dominated Army throughout the night.

But the Army defense, led by junior linebacker James Nachtigal (11 tackles) stiffened at the crucial moments. Navy threatened the Army defense one final time, but junior kicker Bennett Moerhing's kick missed wide as time expired.

Army coach Jeff Monken said he noticed a stronger bond among Army's football players during the postgame celebration after winning the Commander-in-Chief's Trophy.

"The brotherhood is alive in that locker room," Monken said. "I am privileged to be a part of this team and to represent the great academy and the United States Army and for all those that serve all over the world. It is an incredible feeling."



Army quarterback Ahmad Bradshaw and Army coach Jeff Monken raise up the Commander-in-Chief's Trophy at the Army-Navy Game. Army beat Navy for the second straight year, 14-13. (U.S. Army photo by John Martinez)

Can't predict future funding: A holiday shutdown poem

View from the Hill

John Gifford

Director

AUSA Government Affairs

As predicted in last month's View from the Hill, December has been a tumultuous month in Congress.

- Three members of Congress announced their retirement/resignation in one week for sexual harassment-related scandals.

- The tax reform bill went to conference, with significant differences between the House and the Senate to iron out.

- The continuing resolution that kept the government operating from October 1st through December 8th was extended to Dec. 22.

- The debt ceiling came back from suspension, and the Treasury Department began "extraordinary measures" to hold off default on America's obligations, possibly until early spring.

- Democrats declared they wanted a solution for DACA dreamers before the end of the year, while Republicans said there was plenty of time to solve that problem in 2018.

Missing from this list is a budget agreement that would raise the defense caps.

The 2011 Budget Control Act capped discretionary spending at an arbitrary level for 10 years, and Congress has raised the caps in two-year intervals for the past four years.

However, at the time this column was written, no new agreement had been reached. Without an agreement to raise the caps, the appropriations omnibus can't go forward to fund the government for the remaining three quarters of fiscal year 2018.

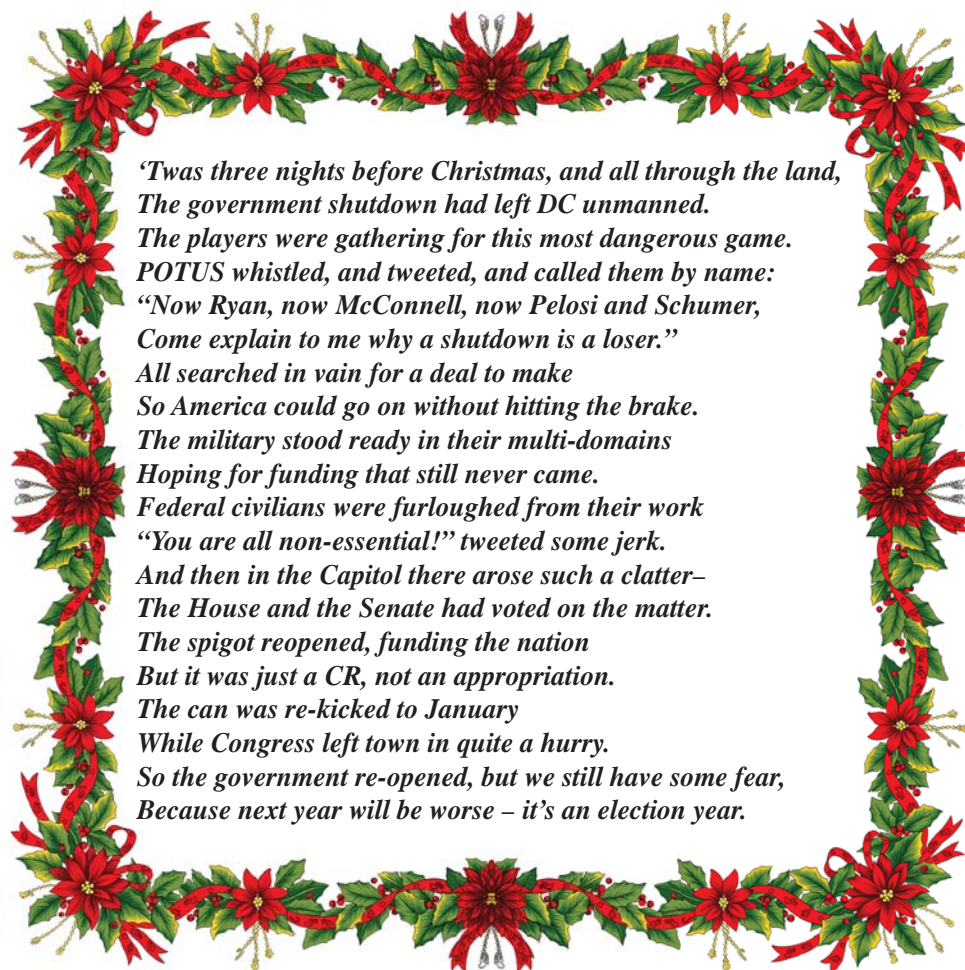
Also, sequestration remains the law, which will erase any funding that exceeds the caps, starting on Jan. 15, 2018, unless a new agreement is reached.

By the time you read this, a budget agreement could have been reached, appropriations could have been passed, a government shutdown could have been avoided over the holidays, and the halls could be decked with boughs of holly.

Or, midnight on Dec. 22 could have arrived with no budget agreement, no appropriations omnibus, and either a third continuing resolution extending into late-January, or a government shutdown.

Given the stringent deadlines for submitting columns to AUSA News, your writer can't know the answer to what happened. Therefore, I offer a holiday shutdown poem for your consideration (see sidebar).

See you on the high ground.



*'Twas three nights before Christmas, and all through the land,
The government shutdown had left DC unmanned.
The players were gathering for this most dangerous game.
POTUS whistled, and tweeted, and called them by name:
"Now Ryan, now McConnell, now Pelosi and Schumer,
Come explain to me why a shutdown is a loser."
All searched in vain for a deal to make
So America could go on without hitting the brake.
The military stood ready in their multi-domains
Hoping for funding that still never came.
Federal civilians were furloughed from their work
"You are all non-essential!" tweeted some jerk.
And then in the Capitol there arose such a clatter—
The House and the Senate had voted on the matter.
The spigot reopened, funding the nation
But it was just a CR, not an appropriation.
The can was re-kicked to January
While Congress left town in quite a hurry.
So the government re-opened, but we still have some fear,
Because next year will be worse – it's an election year.*

Esper: Organize, train and equip now for high-intensity fights

AUSA Staff

Secretary of the Army Mark T. Esper has made it clear that one of his top priorities is making certain soldiers are trained and equipped for high-intensive fights.

"We are doing everything we can with the resources we have," Esper said recently.

"After 16 years of hard combat in Iraq and Afghanistan and with downward pressure on defense budgets, we have found ourselves in the context of rising threats – certainly with North Korea – and we have seen a more aggressive Russia in Europe," Esper said at the Reagan National Security Forum in Simi Valley, Calif.

Adding, "Something we are pivoting for right now is how do you fight that high-end fight, and how are you trained, equipped and organized to do that."

Esper said he watched soldiers doing "exactly that" during a visit to the National Training Center at Fort Irwin, Calif.

Army commanders there told him they are training to the tasks they'll need to accomplish in a high-end fight.

"They are going so far as to train against those tactics we know that our potential adversaries have in some degrees mastered," he said.

"It is something the Army is taking very seriously," he said. "It is a challenge in this budget framework that we face."

Esper has met with the Army Futures Command Task Force that is working on a reorganization to streamline the acquisition process thereby shortening the time from drafting board to the field for new technology.

"I do not believe we will be able to modernize unless we fundamentally reform our acquisition system," Esper said.

National Guard – 381 Years 'Always Ready, Always There'



Spc. Jacob Parker, a health care specialist with the Ohio Army National Guard, conducts medical triage by taking a patient's vitals in the Auditorio Juan Pachín Vicéns, in Ponce, Puerto Rico. In total, more 45,000 guard members from nearly every state, territory and the District of Columbia took part in response efforts in the aftermath of Hurricanes Harvey, Irma and Maria. (Photo by Sgt. Joanna Bradshaw)

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The Institute would like to invite you—past and present servicemembers, Army civilians, friends of the Army and others with an interest in and knowledge of national defense—to submit a manuscript to one or more of our writing programs. Membership in AUSA, while always encouraged, is not a requirement for participation.

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New member discounts: 4 publications, hearing, R.Riveter

Benefits Highlight

Susan Rubel
Director
AUSA Affinity Programs

“I didn’t know we had that ...”
 I’ve heard this statement numerous times over the last few months. It’s why we’re making a greater effort to remind you of the products, services and discounts that you get as an AUSA member.

We’ve given quite a bit of coverage to your hotel and car rental discounts so this month we’ll focus on some other great products.



Through a relationship with Starkey Hearing Technologies, the only major American-owned and operated hearing aid manufacturer, AUSA members are entitled to special discounts.

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Did you know that 52 percent of combat soldiers have moderately severe hearing loss or worse? For our veterans, you likely have access to audiology services through the VA so rather than the link above, contact your local VA facility at <https://www.va.gov/directory/guide/home.asp>.

Starkey also has a veterans hearing loss site at <https://www.starkey.com/hearing-aids-for-veterans/products>.

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■ Army Times, Defense News, Federal Times



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R.Riveter – Our Newest Member Benefit Partner

Some simply call it a handbag. They call it a mission.

What began as two military spouses in a small attic, armed with a big idea, one sewing machine and a little bit of canvas, has grown into a bold, achievable mission shared by many: to inspire, engage and empower.

The R.Riveter movement captures the humble

and courageous spirit of Rosie the Riveter and channels it into every American handmade purse and handbag they produce.

Co-founders Lisa Bradley and Cameron Cruse’s story begins in Dahlonga, Ga. – home of the Appalachian Trail, moonshine, and the 5th Ranger Training Battalion.

Lisa and Cameron, both military spouses, met in this cozy little town, a unique assignment for most soldiers and their families. Cameron and Lisa bonded over a shared frustration of employment struggles as military spouses.

They were united on a mission to find flexible, mobile income for military spouses across the country. In a small attic above Cameron’s home, they founded R.Riveter.

They knew it wasn’t enough to call their products American made. From the hand-stitched liners to the hand-cut leather, every part and piece that goes into an R.Riveter handbag is crafted with thoughtful, genuine purpose. Most importantly, those hands are spouses of America’s military.

Less than a year after the company was born, Lisa and her husband moved to New York, and R. Riveter’s mission to provide mobile employment to military spouses was put to the test. Two short years later, Cameron and her family moved to North Carolina.

Into the Shark Tank

In February 2016, Cameron and Lisa dove head-first into the Shark Tank, sharing their mission to employ military spouses across the country with the show’s investors. They walked away with a deal of partnership and investment from Mark Cuban.

R.Riveter has remote riveters from across the country send parts and pieces to their warehouse where bags are put together and sent to their new homes. They later launched Post to Pillar, a curated marketplace of home decor and accessories, handcrafted by military spouse makers and artisans. They currently have 30 local employees and 27 Remote Riveters on their team.

Check out R.Riveter’s American-crafted products at www.riveter.com and take 15 percent off with code AUSA15.



R.Riveter co-founders Lisa Bradley and Cameron Cruse on the television show ‘Shark Tank.’

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NCOs examine changes, interoperability, self-development

NCO and Soldier Programs

**Sergeant Major of the Army
Kenneth O. Preston, USA, Ret.
Vice President, Noncommissioned
Officer and Soldier Programs**

Greetings from the Association of the United States Army (AUSA), our Army's and our soldiers' professional organization.

I had the honor of attending the United States Army Europe (USAREUR) Senior Enlisted Symposium in Wiesbaden, Germany, Nov. 15 – 17.

The symposium was held in the Wiesbaden Mission Command Center (Truscott Room) in the USAREUR headquarters and hosted by Command Sgt. Maj. Sheryl Lion, the USAREUR command sergeant major.



The two-day symposium principally served to bring all the senior enlisted leaders representing more than 75 commands and senior staff offices stretching from Mons, Belgium to Vicenza, Italy; from Baumholder, Germany to Zagan, Poland; and beyond, together in one place to participate in a series of briefings and discussions.

The venue served as a great learning and team-building experience for these leaders to learn from each other and engage in intellectual discussions about the missions and opportunities of their respective and supporting organizations.

Lt. Gen. Ben Hodges, USAREUR commander,



Retired Sgt. Maj. of the Army Ken Preston, center, stands with more than 50 senior enlisted leaders representing U.S. Army Europe, U.S. Army Africa, NATO and U.S. Department of the Army, who came together to share ideas, plans and best practices during the 2017 U.S. Army Europe Senior Enlisted Symposium. (Photo by Patrick Harris)

welcomed all the participants and thanked them and their organizations and commands for the hundreds of operations, missions, engagements and partnerships successfully executed throughout the calendar year in support of operation Atlantic Resolve.

Atlantic Resolve is a demonstration of continued U.S. commitment to collective security through a series of actions designed to reassure NATO allies and partners of America's dedication to enduring peace and stability in the region – especially the Russian intervention in Ukraine in 2014.

Amazingly, these multinational training and security cooperation activities are taking place across Eastern Europe in Estonia, Latvia, Lithuania, Poland, Romania, Bulgaria and Hungary.

These activities improve interoperability,

strengthen relationships and trust among allied armies, contribute to regional stability, and demonstrate the United States' commitment to NATO.

By comparison, the U.S. commitment to NATO during the Cold War, prior to the fall of the Iron Curtain, was 300,000 troops defending 175 miles of border along West Germany, East Germany and Czechoslovakia.

Today, the U.S. commitment to NATO is 30,000 troops engaged in training exercises from Bulgaria in the south to Estonia in the north, a distance today of more than 1,800 miles.

All the leaders at the symposium and their soldiers had a wealth of experiences, both fun and challenging, to share in the discussions over the two days.

As I watched the participants in this symposium, a mix of leaders representing their commands and soldiers, some organizations assigned to USAREUR with soldiers and families stationed at one of a dozen military bases principally in Germany and Italy, I was impressed.

Other participants in the symposium were leaders representing commands and soldiers deployed to USAREUR from stateside bases with families anxiously waiting their return.

For all the participants, this symposium significantly helped to maintain situational awareness and understanding of ongoing changes throughout the Army and understanding how these changes impact their soldiers and their families.

Lyon and the USAREUR staff did a magnificent job making these two days informative and inclusive for all the participants.

Presentations included Fleet Command Master Chief Petty Officer Chris Addington, the European Command (EUCOM) senior enlisted leader who provided an overview of the EUCOM mission and commander's intent.



Soldiers with the 3rd Armored Brigade Combat Team, 4th Infantry Division, clear a building during a brigade-level exercise to enhance readiness and deter aggression in Europe while serving in support of Operation Atlantic Resolve. (Photo by Visual Information Specialist Gertrud Zach)

see next page

NCO

from preceeding page

With a strategic view of 51 countries and independent states, Addington addressed the audience as contributing members of the team who are focused on strengthening strategic partnerships, building partner capacity, capability, and interoperability while ensuring ready and postured forces.

Another key presentation was from Command Sgt. Maj. David Davenport, the Training and Doctrine Command (TRADOC) command sergeant major.

Davenport provided a detailed and comprehensive presentation addressing the Noncommissioned Officer Professional Development System (NCOPDS).

The leading quote in his presentation was from General David Perkins, TRADOC commander, who said, "To best prepare our NCO Corps for the challenges of an uncertain future, we must fundamentally change and evolve the U.S. Army's Noncommissioned Officer Education System into a comprehensive leader development system that links training, education, and experiences spanning the operational, institutional and self-development learning domains."

The Army's professional development system for soldiers and noncommissioned officers encompasses institutional schools, operational assignments and broadening opportunities and distributed learning focused on self-development.

The greatest takeaway from the TRADOC presentation was the transition from Structured Self-Development (SSD) to six levels of Distributed Leader Courses (DLC) beginning with auto enrollment upon completion of initial military training and each level of NCO professional military education (PME) course throughout a soldier's career.

DLC courses will focus on leader core competencies using the experiential learning model of adult learning.

Once enrolled, the DLC course must be completed by the individual soldier prior to attending their next level of PME.

DLC 1 is expected for delivery to the force beginning June 1, 2018, and each level of DLC after that is on an average of 4-month intervals.

Other discussion topics included U.S. Army Sergeants Major Academy graduate assignments, training management education, improvements to the Basic Leadership Course (BLC), Army University, Army Career Tracker and the soldier's Career Map, Master Gunner badge, and the new DA Form 1059 Academic Evaluation Report.

The USAREUR Senior Enlisted Symposium for 2018 was a huge success for Command Sgt. Maj. Lyon, the command and the headquarters staff.

We can all be proud of the Herculean efforts of America's Army in Europe, our soldiers, Army civilians and their families, to support our strategic allies and foster peace and stability throughout the region.

In addition to attending the symposium, I had the opportunity to visit with local AUSA chapters



Retired Sgt. Maj. of the Army Ken Preston, center, and Command Sgt. Maj. Mark Morgan, right, are briefed by the site manager, John Galimore, at Mannheim Barracks.

and support their efforts providing professional development and education in support of the military commands in their areas.

It was great to get back and visit with soldiers and their families in Baumholder, Kaiserslautern and Wiesbaden again.

I had the opportunity to tour Mannheim's Coleman Barracks with John Galimore, the site manager, to see the ongoing efforts to support and sustain the European activity set equipment designed to support regionally aligned forces (RAF) focused in Europe.



Preston, left, is with Konstantinos Guntrum, president of the Lewis Guntrum Winery, an Abrams Chapter Community Partner.

When the last M1A1 Abrams tank left Germany in 2013 as part of the Army-wide drawdown reducing Europe to 29,000 soldiers, this move marked the end of an era of forward-positioning heavy units in Europe.

But, the 2014 Russian invasion of Crimea and the resurgence of a strong Russian military sparked concerns among NATO, Europe and U.S. interests, bringing tanks and all the associated heavy equipment back to Europe.

The work in Mannheim is critical to supporting RAF units, not only on a rotational basis, but mostly during an emergency deployment to provide equipment sets to units needed in a threatened area of Europe.

On the way to Mannheim, I stopped in the beautiful city of Nierstein to meet Konstantinos Guntrum, owner of the Louis Guntrum Winery, a Community Partner of AUSA's Gen. Creighton Abrams Chapter.

Historically, the site of the winery is where Gen. George Patton crossed the Rhein River in March 1945.

A special thank you to retired Lt. Col. David Fulton, Abrams chapter president, and Eric Lien, European region president, for hosting and sponsoring my visit.

Now more than ever America's Army needs AUSA, and AUSA needs your membership support.

Membership is the volume knob to ensure your voice is amplified many times over and heard throughout the halls of Congress, from sea to shining sea across this country, and throughout every small town and community in-between.

**Keep America's Army Strong!
Take A Stand!**

Still Serving, Still Saluting!

Forward with Patton: WWII diary shifts focus to general's staff

Joseph Craig
Director
AUSA Book Program

It is no surprise that Gen. George S. Patton remains one of the most popular figures of World War II.

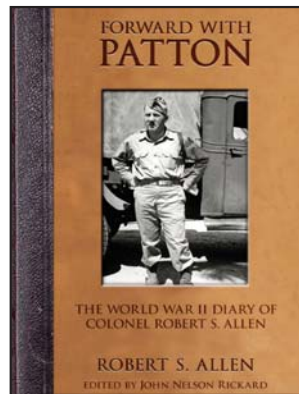
What is surprising is that he had a former gossip columnist and Soviet spy on the Third Army staff providing military intelligence.

A veteran of World War I, Robert S. Allen became a Washington journalist between the wars – and a paid informant for the NKVD, a predecessor of the KGB. He returned to the Army as an officer for World War II, joining Patton's staff in 1944 and serving as chief of the situation (combat intelligence) subsection and as executive officer for operations.

Allen also kept a wartime journal and was later hired by Twentieth Century Fox to develop a movie script about Patton.

The AUSA Book Program recently featured *Forward with Patton: The World War II Diary of Colonel Robert S. Allen*, edited by John Nelson Rickard.

Capt. Rickard works in the Professional Military Education section of the Canadian Army Command and Staff College and is the author of two previous AUSA titles: *Advance and Destroy: Patton as Commander in the Bulge* and *Patton at Bay: The Lorraine Campaign, 1944*.



AUSA sat down with Rickard to ask a few questions about Allen and the new book.

AUSA: This is your third book connected to Patton. What brings you back to him as a subject?

Rickard: Since I had spent so much time on Patton's generalship I felt it was necessary to shift focus a bit to his staff. I knew that there would be tremendous value in Allen's diary in particular because of his position.

AUSA: Allen frequently shares strong opinions of fellow officers. Which ones seem apt and where does he seem off the mark?

Rickard: Allen was correct about [Col. Oscar] Koch, the G-2, and [Col.] Halley Maddox, G-3, and Walter Muller, G-4. Allen reinforced Patton's nega-

tive view of [Lt. Gen.] Manton Eddy, XII Corps [commander], in that he was too cautious. I think this is fair. Allen's criticism of [Gen.] Walton Walker is misplaced. Patton had tremendous confidence in "Bulldog." I think Allen's criticisms of [Col. Edwin] Sibert, Bradley's G-2, and [Col.] Monk Dickson, [Lt. Gen.] Hodges's G-2, are fair. It is difficult to confirm Allen's negative statements about his colleagues on the staff because we only have his opinion. What the others might say about Allen, if their own diaries were revealed, would be interesting to say the least.

AUSA: How would you rate Allen as an intelligence officer? How did his background as a gossip columnist – and his time as a Soviet spy – color his work?

Rickard: I would say Allen was effective in his role. He gave Koch tremendous support. His journalism background clearly influenced his writing style in the estimates because he sometimes veered toward conjecture and speculation. Any sympathy he may or may not have had for the Russians is not discernable in the estimates. He did not have to address the Russians in the estimates.

Allen admitted to fudging numbers sometimes in order to serve a higher purpose in terms of getting Patton's plans adopted by [Gen. Omar] Bradley. I will leave it to the reader to determine if this propensity for distortion is a journalistic trait.

AUSA: How does Allen's personal diary differ from his published memoir?

Rickard: Lucky Forward contains no reference to ULTRA which was not revealed until the 1970s and none of the vitriol of the diary. Lucky Forward is a straightforward account; the diary is deeply personal testament on a number of issues, including personalities, Patton obviously, and the regular force old boys club.

(ULTRA was the designation adopted by British military intelligence in June 1941 for wartime signals intelligence obtained by breaking high-level encrypted enemy radio and teleprinter communications.)

AUSA: What stories about Patton will most surprise the reader?

Rickard: Readers may not be surprised by Patton's willingness to kill POWs, but they will certainly be morally engaged, I believe, when they read Allen's account of Patton's rant about going down to units to tell them not to take prisoners.

I also think some readers will be surprised by Patton's sympathy toward black soldiers. He suspended courts-martials for several of them saying: "I believe that you will contribute more to the war effort doing duty than in a PW cage. But I want to warn you. The first crooked move you make, that sentence will be re-imposed and you go to jail for five years with dishonorable discharge. You have a chance to rehabilitate yourselves. I expect you to do that and to be good soldiers."

Forward with Patton is published by University Press of Kentucky. To order a copy, visit <http://www.kentuckypress.com>

AUSA expands relationships with EANGUS and The Patriot Project

Christine Lathrop
Deputy Director of Membership

As part of the Association of the U. S. Army's commitment to support the National Guard, AUSA has announced an expanded relationship with the Enlisted Association of the National Guard of the United States (EANGUS).

To recognize this affiliation, enlisted guardsmen who are AUSA members will receive a one-year National Associate membership in EANGUS beginning Dec. 31, 2017, unless they opt out.

AUSA Industry Partner members may opt in to a one-year EANGUS National Associate Membership at no cost.

This new program will provide AUSA's enlisted National Guard and Industry Partner members with access to the Higher Education Resource Center that specifically addresses the needs of the National Guard and includes information on the EANGUS scholarship program.

AUSA members who also take advantage of this opportunity will find it beneficial to their professional development.

EANGUS has signed a corresponding agreement with AUSA that will provide a digital AUSA

membership to its nearly 38,000 members.

Those who are already members of both professional organizations will continue to receive their full benefits.

The Patriot Project

AUSA has also recently partnered with The Patriot Project and its nearly 7,000 members.

The Patriot Project is a grassroots initiative formed by chiropractors to make chiropractic care readily available to service members and their families, wounded warriors and Gold Star family members.

As part of this new partnership, all members of The Patriot Project will become AUSA members and will have the opportunity, as members of this professional development association, to receive information on current challenges facing the Army and national defense, and to connect with their local communities through their AUSA chapter affiliation.

AUSA welcomes our new members from these great organizations as we continue our mission to: Educate – Inform – Connect.

Do you have suggestions? Let us know at comments@ausa.org.

Groundbreaking ceremony: Old Guard Monument is a reality

Francis Chung
Staff Photojournalist
Pentagram

The legacy of Joint Base Myer-Henderson Hall's oldest and most storied unit will soon be carved in metal and etched in stone after a groundbreaking ceremony for the long-awaited Old Guard Monument was held near Summerall Field Nov. 21.

Joint Base Myer-Henderson Hall Commander Col. Patrick M. Duggan joined Col. Jason T. Garkey, regimental commander, 3rd U.S. Infantry Regiment (The Old Guard), and a host of current and former Old Guard members in turning over the first shovels of dirt at the monument site just south of Town Hall.

The monument will focus on a larger-than-life bronze sculpture by Barbara Mungenast depicting three Old Guard soldiers – a saluting sergeant in ceremonial Army blues, a fifer from the Old Guard Fife and Drum Corps, and a combat infantry rifleman – representing the regiment's multifaceted missions.

A replica headstone will rest at the base of the sculpture, calling to mind the regiment's solemn duty to provide military honors to all interred at Arlington National Cemetery.

The sculpture will be set in a public plaza designed by architects Michael Bratti and Alex Zaras, and will feature stone fixtures and green spaces.

Gifted to the U.S. Army by the nonprofit Old Guard Monument Foundation, the monument is expected to be completed by mid-2018.

The project is the brainchild of retired Army Col. James F. Laufenburg, who was the Old Guard's regimental commander on Sept. 11, 2001, when the unit deployed to the Pentagon to maintain security and assist in rescue and recovery operations.

At the ceremony, Laufenburg said that witnessing the dedication and professionalism his soldiers displayed during that crucial mission inspired him to spearhead the creation of a permanent monument to the Old Guard's venerable history and ongoing service.

"After the experience down at 9/11 [the Pentagon], I said to myself, this is the oldest active-duty infantry regiment in the Army today, and there is no plaque, monument, anything that recognizes them for that, so that's literally where that came from," he recalled.

Laufenburg added that the monument would not only stand as a lasting tribute to the Old Guard, but is also meant to be a functional space that will be woven into everyday life on the post.

"From the beginning, this project was designed to provide the installation an area to have intimate ceremonies, promotions, re-enlistments, changes of command, and to compliment the overall beauty of the installation," he said. "I believe, when completed, the sculpture and park will provide exactly that, and will be a great addition to the community."



During the groundbreaking ceremony for The Old Guard Monument, three soldiers pose in the form of a statue that will be part of the monument. (AUSA News photo by Luc Dunn)

Garkey echoed Laufenburg's hope that the site will serve as "a great focal point for Fort Myer," and he expressed pride in seeing the monument break ground under his command.

"This monument has been a long time coming," Garkey said. "The concept actually started when I was here as a company commander, so to see it come to fruition on my watch is extremely meaningful."

Garkey praised the artist and architects who designed the monument, noting that he particularly admired the way Mungenast's sculpture captures the Old Guard's distinctive traits while also conveying its unique role as a symbolic representative of the Army as a whole.

"From a distance, it looks like the Army," he remarked.

"You have to get really up close to recognize it's the regiment, which is just like what we do on a daily basis. Most people see the Army, they don't see the 3rd U.S. Infantry Regiment (The Old Guard)."

Garkey said he was honored by the presence of

the Old Guard veterans who returned to their former post to share in the celebration.

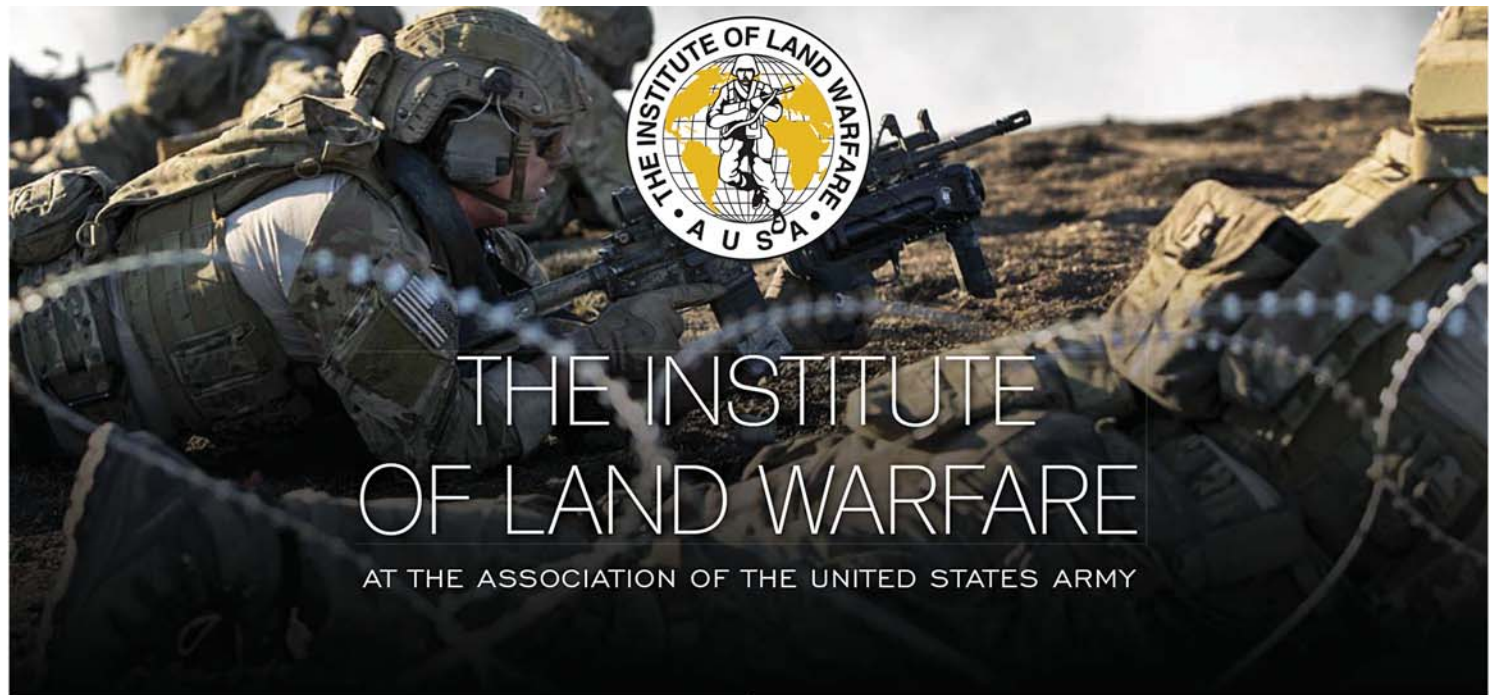
"Having all the former members of the regiment shows what this organization means to somebody, not just over their time in the unit, but over the span of a career and then a span of a lifetime," he said. "You have a deep emotional attachment to a unit that you come back to that you served in, and I think it's really impressive that we had so many people come back to support us today."

Among the former commanders on hand was retired Col. Greg Gardner, who led the unit from 1997 to 1999.

"It's always wonderful to come home," Gardner said. "It's a special camaraderie in this regiment."

Of the monument that will stand in perpetual tribute to his service, and that of countless others before and after him, Gardner declared that "it will be a tremendous testament to our regiment and to our traditions."

(Editor's note: The Association of the U.S. Army supported this project and was a contributor to the monument.)



Founded in 1988, the Institute of Land Warfare (ILW) is a thought leader on landpower and works to inform and educate AUSA's members, our local, regional and national leaders and the American public on the nature and character of land warfare and the U.S. Army. The Institute works to get the facts concerning defense issues to the people who can have the greatest impact on those issues, as well as to the people—Soldiers, families and the general public—who are looking for defense information, education and professional development. Our team carries out this mission in a number of ways: undertaking research projects, hosting conferences and activities, and publishing and distributing a wide variety of educational materials.

UPCOMING EVENTS



The General Lyman L. Lemnitzer Series:

24 October 2017

with LTC J. P. Clark, author of *Preparing for War: The Emergence of the Modern U.S. Army, 1815-1917*.

★ ★ ★

Interested in attending? Visit www.ausa.org/meet for details. Institute of Land Warfare events are also streamed live online at www.ausa.org/live.

PROFILE OF THE UNITED STATES ARMY

a reference handbook

Updated and reprinted every two years, *Profile* has been succinctly described by readers as "Army 101." Starting with a brief history of the Army, it launches into details on the structure of the current force, the activities and missions of every Army Command, specifics of uniforms, summaries of current campaigns and resources for Army families. It concludes with maps illustrating locations of current Army combat corps and divisions and a glossary of acronyms.



NEW FROM THE INSTITUTE

**Your Soldier, Your Army:
A Family Guide**

by Vicki Cody

In this ILW Special Report, Mrs. Cody draws on her own experiences of being an Army wife and mother for over three decades to impart hard-earned wisdom and gentle guidance to any and all family members—spouses, parents, siblings, children and in-laws—who have a loved one serving in the Army.

Read the full report at www.ausa.org/ilw.



PUBLICATIONS

The Institute publishes a wide variety of professional research papers, newsletters, background briefs, essays and special reports. Brief descriptions of our various publications are below. All materials are available free of charge, and reproduction and distribution are encouraged. Please visit www.ausa.org/ilw to download an electronic version or e-mail ilwresources@ausa.org to request a hard copy.

- **Landpower Essays**

The Landpower Essay series provides an outlet for original essays on topics designed to stimulate professional discussion and further public awareness of the landpower aspects of national security.

- **Land Warfare Papers**

Land Warfare Papers are scholarly research papers of up to 10,000 words that contribute to a better understanding of a defense or national security historical issue.

- **Defense Reports**

Defense Reports are concise, informational papers designed to succinctly provide facts bearing on the most critical 21st century defense challenges. They are written for and distributed to the same audience as Land Warfare Spotlights.

- **National Security Watches**

National Security Watches are designed to provide news and analysis on pertinent national security issues to the members and leaders of the Association of the United States Army and to the larger policymaking community.

- **Land Warfare Spotlights**

Land Warfare Spotlights highlight key issues relevant to the U.S. Army and its role in national defense. They are sent to the military and civilian leadership of the United States Army and the Department of Defense, selected segments of the American public, members of Congress, key congressional staff, industry and the administration.

BOOK PROGRAM

The AUSA Book Program offers quality military-related books about Army heritage, military theory and policy and military force in the modern world. AUSA sponsors and acts as an agent for books on these topics to foster, among other things, an understanding of the emerging security environment. Visit www.ausa.org/books for more information.

EVENTS

The Institute regularly hosts various lectures, presentations and discussions at AUSA National Headquarters in Arlington, Virginia. For more information on events, schedules and registration, please visit our website at: www.ausa.org/meet.



The General Lyman L. Lemnitzer Lecture Series

The ILW General Lyman L. Lemnitzer Lecture Series regularly hosts authors of recent books on military and defense subjects. These intimate evenings include a presentation by the author, a question and answer period and a book signing. Past authors have included Rick Atkinson, author of *The Liberation Trilogy*; General Michael V. Hayden, author of *Playing to the Edge: American Intelligence in the Age of Terror*; Colonel Douglas V. Mastriano, author of *Alvin York: A New Biography of the Hero of the Argonne*; and Emma Sky, author of *The Unraveling: High Hopes and Missed Opportunities in Iraq*.

★ ★ ★



The General Bernard W. Rogers Strategic Issues Forum

The ILW General Bernard W. Rogers Strategic Issues Forum, similar in format and presentation to the Lemnitzer series, invites experts and high-ranking officials in the defense field to speak on pertinent topics and defense developments. These events—four to six annually—are tailored to critical issues affecting land forces and strategy. Past speakers have included Admiral James "Sandy" Winnefeld, USN, former Vice Chairman, Joint Chiefs of Staff; General John Abizaid, USA Retired, former Commander, U.S. Central Command; General David G. Perkins, Commander, U.S. Army Training and Doctrine Command; and Lieutenant General Reynold N. Hoover, Deputy Commander, U.S. Northern Command.

AUSA'S INSTITUTE OF LAND WARFARE SPEAKERS' BUREAU

Key to any of our events is securing well-informed speakers who can educate attendees and readily respond to any questions from participants. To that end, our Institute of Land Warfare Speakers' Bureau provides a group of men and women with diverse backgrounds in military history, ongoing national security concerns and anything in between. The Bureau operates to arrange speakers for chapters and other AUSA stakeholders who are in need of conference facilitators or keynote speakers. For more information, e-mail us at ilwresources@ausa.org.

VISIT US ONLINE AT:

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Troops celebrate patriotic Thanksgiving with song, great food

Chapter Highlight Kuwait

1st Lt. Vanessa Rios
U.S. Army Central

Service members from Camp Arifjan and Camp Buehring, Kuwait, enjoyed a Thanksgiving luncheon sponsored by the Association of the U.S. Army's Kuwait Chapter at the Hilton Kuwait Resort, Nov. 25.

"It was a pleasant experience. It was a beautiful dinner and nicely put together," said Staff Sgt. David Pike, U.S. Army Regional Cyber Center Southwest Asia, a native of Salem, Mass.

Sergeant 1st Class Jason Whitaker, ASG-KU Garrison Squad noncommissioned officer in charge said, "I think it's great that we can get all branches of the services together and build that camaraderie, brother- and sister-hood, and sit and enjoy a Thanksgiving Day dinner together."

An elegant red carpet entrance, chandelier lighting, silverware, and well-decorated tables were amongst the unexpected surprises upon arrival. Guests had the opportunity to relax and enjoy the hotel amenities before the event began.

Col. Steven R. Berger, Area Support Group-Kuwait commander, was the guest speaker during the event. He spoke on leadership, family and prayer.



The Joint Strike Fighter Choir from Camp Arifjan, Kuwait, sings "God Bless America" at a Thanksgiving luncheon hosted by the AUSA's Kuwait Chapter. The choir consists of U.S. Army Capt. Dendre Wright, 595th Transportation Brigade; U.S. Navy Chief Petty Officer Kathleen L. Wideman, Combined Joint Task Force-Operation Inherent Resolve; Dai C. Nguyen, U.S. Army Central; and U.S. Marine Corps Maj. David M. Beehler, CJTF-OIR. (Photo by 1st Lt. Vanessa Rios)

"I hope you have had an opportunity to spend time with your family here, but also reach out to your family back home," said Berger.

Adding, "We will have a traditional meal together with all of the trimmings. On this Thanksgiving 2017, please remember that each and every one of you have leaders that are praying for you."

At the end of the event, the Joint Strike Fighter Choir, Camp Arifjan, Kuwait, sang "God Bless America" and "The Army Song." Despite the choir

members being from different branches and ranks, they performed together as one.

"It was very patriotic ... and angelic. I got goosebumps," said Spc. Hector Vaca, ASG-KU battle specialist, from San Antonio, Texas.

"I am so thankful for the AUSA for holding such a spectacular event and having such wonderful selections of food and desserts. It was outstanding," said Whitaker, from Fort Worth, Texas, who is with the 136th Maneuver Enhancement Brigade.

AUSA, Calibre Systems co-host job fair & Pro Football Plus

AUSA Staff

More than 165 people attended "Veterans, Soldiers & Families: Job Fair with Pro Football Plus" at the Association of the U.S. Army's national headquarters in Arlington, Va.

Dozens of vendors packed AUSA's Gordon R. Sullivan Conference and Event Center, offering employment advice, services, products and career information for transitioning soldiers, veterans, civilians and family members who registered for the job fair on AUSA's website.

The Dec. 11 event was co-hosted by AUSA, Calibre Systems, Inc., and former professional football player Tony McGee, whose show Pro Football Plus, was recorded live during the second half of the job fair and will air on MASN, the Mid-Atlantic Sports Network, this week.

Organizers hope this was the first of many future events aimed at giving soldiers a leg up transitioning from the Army to civilian life.

"We've participated in job fairs in conjunction with some of our other meetings, but this is the first one we've done here at AUSA national headquarters," said retired Army Lt. Gen. Patricia McQuiston, AUSA vice president for membership

and meetings. "We hope it becomes a regular event, we'd like to do it again so we can offer opportunities for our veterans, those serving, civilians and families."

Calibre executives teamed up with AUSA to plan the event about three months ago, and spread the word through social media, the internet and through announcements at Washington, D.C.-area military installations.

McGee's guests for the program recorded at AUSA were former Washington Redskins Santana Moss, Dexter Manley, Charles Mann and Gary Clark.

They discussed the latest football news and took questions from job fair attendees.

Retired Army Lt. Gen. Richard P. Formica, vice president of strategic accounts for Calibre, said the job fair was "immensely satisfying."



Over 165 people attended the job fair at AUSA's headquarters. (AUSA News photo by Luc Dunn)

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ASSOCIATION OF THE UNITED STATES ARMY

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Weapons systems, supply chains have cyber vulnerabilities

AUSA Staff

The Association of the U.S. Army's Institute of Land Warfare (ILW) has published an ILW Spotlight titled "Securing the Army's Weapon Systems and Supply Chain against Cyber Attack," by retired Lt. Gen. Larry Wyche and Greg Pieratt.

This paper should be of great interest to all who would like to know more about how U.S. Army

weapon systems and the supply chain are vulnerable to compromise by adversary offensive cyber capabilities.

In "Securing the Army's Weapon Systems and Supply Chain against Cyber Attack" (ILW Spotlight 17-3, November 2017), the authors describe emerging cyber threats to the Army's supply chain and their potential impact on force generation, deployment, sustainment and combat operations.

Although the United States is making significant

headway in the integration of both offensive and defensive cyber into its operations, the cyber capabilities of America's potential enemies are improving as well.

To counter this threat, the same level of effort currently invested in safeguarding the Army's networks and information systems must now be committed toward protecting its armaments and its ability to build and sustain them.

This paper describes potential adversary sabotage avenues as well as emerging countermeasures to defeat them. Lastly, this Spotlight provides recommendations for inclusion in a policy roadmap to better secure the Army's critical, yet vulnerable, supply chain.

To access this paper online, go to <https://www.ausa.org/publications/securing-armys-weapon-systems-and-supply-chain-against-cyber-attack>.

To obtain a printed copy:

- e-mail ILWResources@ausa.org;
- Call 1-(800) 336-4570 or (703) 841-4300, Ext. 4630;

- Write to AUSA's Institute of Land Warfare, ATTN: Publication Requests, 2425 Wilson Boulevard, Arlington VA 22201.

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Cyber operations are on mission in the 780th Military Intelligence Brigade operations center at Fort Meade, Md. (U.S. Army photo by Steve Stover)

2nd Lieutenant receives AUSA award for research, academics

Chapter Highlight Stilwell

MC2 Brian H. Abel
Khaboshi Imbukwa
Naval Postgraduate School

U.S. Army 2nd Lt. Richard Shmel was presented the Association of U.S. Army's AUSA Stilwell Chapter Award for Top Army Student during the quarterly Student Awards Ceremony in Herrmann Hall at the Naval Postgraduate School (NPS).

Shmel was recognized with the award, in part, for research into his degree thesis titled "The Implementation of a Photonic Nyquist Folding Analog-to-Information Receiver."

"Above all, it's extremely humbling and surprising for me, as I'm only a second lieutenant, to be selected for this award ... I'm honored," said Shmel.

Part of the requirement for the AUSA Stilwell Chapter award includes outstanding performance in academics; however, Shmel says his thesis research was definitely a big part of the winning formula.

"The thing that probably set me apart, and helped me achieve this award, was my thesis work on the 'Implementation of a Photonic Nyquist Folding Analog-to-Information Receiver,'" said Shmel.



2nd Lt. Richard Shmel, right, receives the 2017 AUSA Stilwell Chapter Award for Top Army Student at the Naval Postgraduate School.

Adding, "That's kind of a mouthful, but what that means is a compressed sensing methodology that has applications for the Army, Navy and Air Force."

Shmel, an Eden Prairie, Minn., native who says he joined the Army to give back to the community, will continue his education following graduation

from NPS, allowing him to further use the knowledge he has gained at the university.

"Interestingly enough, I'm actually not technically branch qualified. ... My next assignment is to go to cyber BOLC [basic officer leader course] where I will learn how to actually do my job as a 17 Alpha, an Army Cyber Operations Officer."

‘Topping Out’ ceremony – Final museum steel beam is in place



AUSA and foundation staff members and dignitaries were on hand at the ceremony celebrating the installation of the final steel beam of the National Museum of the United States Army (NMUSA) to sign the beam and tour the site. (Photo courtesy of the Army Historical Foundation)

Army Historical Foundation

On November 17, 2017, the Army Historical Foundation (AHF) celebrated the installation of the final steel beam of the National Museum of the United States Army (NMUSA), currently under construction at Fort Belvoir, Va.

Leaders from the Foundation, U.S. Army, Clark Construction, and major donors, including the Association of the U.S. Army, signed the beam that carried the traditional “Topping Out” evergreen tree and the United States, the U.S. Army, and POW/MIA flags. The beam was also signed by the 200 steel workers – many of whom were Army veterans – and other crew members who erected the steel structure, just fourteen months after breaking ground.

“The hard-working men and women on this construction site are building a place where our Army’s storied history will forever be honored and preserved,” said retired Gen. Gordon R. Sullivan, chairman of the foundation.

Adding, “Today marks a significant milestone in their work, and in our ongoing mission to build a museum that pays tribute to the 30 million American Soldiers who safeguarded our nation’s freedom.”

Sullivan went on to explain that the construction wouldn’t be happening without the financial support of the one organization that has long shared the foundation’s vision that a great Army deserves a great museum.

“I want to give special thanks to [retired] Gen. [Carter] Ham and the Council of Trustees of the Association of the United States Army [AUSA] for its lead gift of \$34 million toward construction of the museum. AUSA’s level of commitment is what enabled the foundation to break ground in September 2016. Without that help, there would have been no groundbreaking, no site prep, no concrete, no

steel, no Topping Out ceremony today.”

The National Museum of the United States Army will open to the public in late 2019.

It will provide a place for soldiers to reflect on their service and connect with fellow Army veterans.

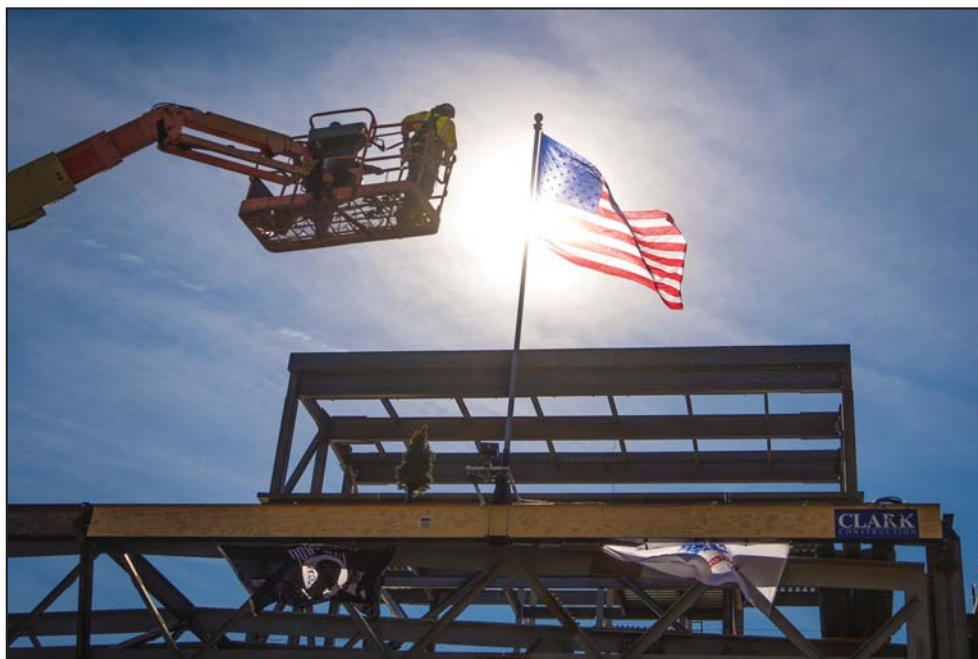
It will also offer the estimated 700,000 annual visitors an up-close look at selections from the vast collection of Army artwork and artifacts, and the opportunity to gain a better appreciation for the fourteen generations of American soldiers who have protected the nation’s freedom, and advanced our nation socially, culturally, medically, scientific-

cally, and technologically.

“The fourteen months that have passed since our groundbreaking to this Topping Out have enabled us to make extraordinary progress and have generated excitement and anticipation,” said retired Lt. Gen. Roger Schultz, AHF’s president.

Adding, “We foresee the National Army Museum quickly becoming one of our nation’s most treasured educational destinations and the place of honor and dignity where the stories of our Soldiers will always be remembered.”

View more photos from the event at armyhistory.org.



The final structural steel beam in place, topped with the American flag and adorned with a mini-evergreen tree and the U.S. Army and POW/MIA flags. (Photo courtesy of the Army Historical Foundation)

Meetings affirm need for warrant officers' critical skills

Warrant Officer Report

CW4 (Ret.) Jack Du Teil
National Executive Director, USAWOA
United States Army Warrant Officers
Association

In May 1975, the Warrant Officer Division (WOD) was created in the Army's Military Personnel Center (MILPERCEN).

This was largely due to the efforts of early leaders of the United States Army Warrant Officers Association, led by its visionary founder CW4 Donald Hess. They worked hard, convincing senior Army leaders of the benefits to the Army in consolidating management of all warrant officers at that time.

The creation of WOD heralded in an incredible four-decade period of evolution, transforming a largely fractured separate corps of un-commissioned warrant officers into today's cohort of technical leaders within the Army's larger officer corps.

Among other things, consolidated branching and management of warrant officers allowed the development of standardized, formal warrant officer professional education, in addition to specialized technical training.

Reintegrated into their technical branches in 2004, today's warrant officers are not only recognized as guardians of the Army's technology, they are expected to bring their technical expertise to progressively higher leadership tables throughout a successful career.

It is evident that warrant officer technical expertise has somewhat eroded over the past 15 years of sustained conflict. Senior Army leaders recognize this is largely due to the necessity of accelerating normal acquisition procedures, to rapidly field technologies to a hot battlefield.

This often resulted in drastically reduced warrant officer involvement in not only acquisitions processes, but in critical training in, and even maintenance of, Army systems. As a result, many



Gen. Gustave Perna, commander, Army Materiel Command, speaking at the Warrant Officer Seminar during the AUSA Annual Meeting and Exposition, said, 'Warrant officers have to coach, train and mentor everybody – below and above them – on what the technical aspects of right looks like.' (AUSA News photo)

of these important functions were performed by contractors on forward operating bases.

The recent annual meetings conducted by both USAWOA and the Association of the U.S. Army provided perhaps one of the best conjoined professional development opportunities for warrant officers in recent history. Over a period of one week, they attended briefings and professional panels in which dozens of senior warrant officer and Army leaders participated.

Throughout both meetings, the one consistent message to our cohort was clear: the Army needs it's crucially important warrant officers to reclaim the logistical, maintenance and technical footprint ceded in contracted sustainment plans over more than a decade.

In his welcome address to the USAWOA 45th Annual Meeting of the Members, Army Vice Chief of Staff Gen. James C. McConville stressed the Army's expectation of larger, multi-domain conflicts in the future where contractor participation

would be virtually impossible.

This theme was consistent throughout the week in successive professional panels and briefings.

During AUSA's annual Warrant Officer Seminar the following week, Gen. Gustave F. Perna, commander, U.S. Army Materiel Command, succinctly identified the requirement: "Warrant officers have to coach, train and mentor everybody – below and above them – on what the technical aspects of right looks like. I need you to self-police, be responsible and hold us accountable to end states."

If anything, the threats we still face are as serious as they have ever been, robbing our Army of the time to reset that we have historically enjoyed between conflicts.

Consequently, our cohort faces immediate, serious challenges.

But given the quality of today's warrant officers – and their magnificent senior warrant officer leaders (in all three components) – they will undoubtedly meet these challenges head-on.

VA now accepting applications for Veterans Identification Card

Retiree/Veteran Report

Department of Veteran Affairs

The Department of Veteran Affairs (VA) has announced that the application process for the national Veterans Identification Card (VIC) is now available for veterans – yet another action honoring their service.

This has been mandated through legislation since 2015 to honor veterans, and the rollout of the ID card fulfills that overdue promise.

Only those veterans with honorable service will

be able to apply for the ID card, that will provide proof of military service, and may be accepted by retailers in lieu of the standard DD-214 form to obtain promotional discounts and other services offered to veterans.

"The new Veterans Identification Card provides a safer and more convenient and efficient way for most veterans to show proof of service," said VA secretary Dr. David J. Shulkin.

Adding, "With the card, veterans with honorable service to our nation will no longer need to carry around their paper DD-214s to obtain veteran discounts and other services."

The VIC provides a more portable and secure

alternative for those who served the minimum obligated time in service, but did not meet the retirement or medical discharge threshold.

Veterans who served in the armed forces, including the reserve components, and who have a discharge of honorable or general (under honorable conditions) can request a VIC.

To request a VIC, Veterans must visit vets.gov, click on "Apply for Printed Veteran ID Card" on the bottom left of the page sign-in or create an account.

Veterans who apply for a card should receive it within 60 days and can check delivery status of their cards at vets.gov. A digital version of the VIC will be available online by mid-December.

CAPITOL HILL UPDATE

A listing of bills that AUSA is currently tracking

ACTIVE DUTY/GUARD & RESERVE ISSUES

House Action

H.R. 1384 (Reserve Component Benefits Parity Act)

Cosponsors: 71

- Amends titles 5, 10, 37, and 38 of the United States Code to ensure that an order to serve on active duty under section 12304a and 12304b of title 10, United States Code, is treated the same as other orders to serve on active duty for determining the eligibility of members of the uniformed services and veterans for certain benefits and for calculating the deadlines for certain benefits.

- Introduced by Rep. Steven Palazzo, R-Miss.

- Referred to Committees: Armed Services; Veterans' Affairs, Oversight and Government Reform

- Language included in the Fiscal Year 2018 National Defense Authorization Act**

H.R. 2099 (GI Bill Fairness Act)

Cosponsors: 1

- Amends title 38, United States Code, to consider certain time spent by members of reserve components of the Armed Forces while receiving medical care from the Secretary of Defense as active duty for purposes of eligibility for Post-9/11 Educational Assistance.

- Introduced by Rep. Mark Takano, D-Calif.

- Referred to Committee: Veterans' Affairs

Senate Action

S.492 (Servicemember Retirement Improvement Act)

Cosponsors: 1

- Amends the Internal Revenue Code of 1986 to allow members of the Ready Reserve of a reserve component of the Armed Forces to make elective deferrals on the basis of their service to the Ready Reserve and on the basis of their other employment.

- Introduced by Sen. John Cornyn, R-Texas

- Referred to Committee: Finance

RETIREE ISSUES

House Action

H.R. 303 (Retired Pay Restoration Act)

Cosponsors: 76

- Permits additional retired members of the Armed Forces who have a service-connected disability to receive both disability compensation from the VA for their disability and either retired pay by reason of their years of military service or Combat-Related Special Compensation.

- Introduced by Rep. Gus Bilirakis, R-Fla

- Referred to Committees: Armed Services; Veterans' Affairs

H.R. 333 (Disabled Veterans' Tax Termination Act)

Cosponsors: 37

- Permits retired members of the Armed Forces who have a service-connected disability rated less than 50 percent to receive concurrent payment of both retired pay and veterans' disability compensation

- Extends eligibility for concurrent receipt to chapter 61 disability retirees with less than 20 years of service.

- Introduced by Rep. Sanford Bishop, D-Ga.

- Referred to Committees: Armed Services; Veterans' Affairs

Senate Action

S.66 (Retired Pay Restoration Act)

Cosponsors: 11

- Permits additional retired members of the Armed Forces who have a service-connected disability to receive both disability compensation from the VA for their disability and either retired pay by reason of their years of military service or Combat-Related Special Compensation.

- Introduced by Sen. Dean Heller, R-Nev.

- Referred to Committees: Armed Services

SPOUSE/FAMILY ISSUES

House Action

H.R. 578 (Military Residency Choice Act)

Cosponsors: 7

- Amends the Servicemembers Civil Relief Act to authorize spouses of servicemembers to elect to use the same residences as the servicemembers.

- Introduced by Rep. Rob Wittman, R-Va.

- Referred to Committee: Veterans' Affairs

- Passed by the House of Representatives and referred to the Senate for action**

H.R. 1796 (Lift the Relocation Burden from Military Spouses Act)

Cosponsors: 39

- Authorizes the military department concerned to reimburse a member of the Armed Forces up to \$500 for "qualified relicensing costs" incurred by the member's spouse as result of a PCS across state lines. "Qualified relicensing costs" are the costs, including exam and registration fees, needed to secure a license or certification to engage in the same profession in the new state.

- Introduced by Rep. Elise Stefanik, R-N.Y.

- Referred to Committees: Armed Services

- Language included in the Fiscal Year 2018 National Defense Authorization Act**

H.R. 2850 (Military Patron Protection Act)

Cosponsors: 1

- Establishes the Military Resale Patron Benefits Advisory Commission

- Introduced by Rep. Walter Jones, R-N.C.

- Referred to Committee: Armed Services

VETERANS' ISSUES

House Action

HR 3272 (Veteran Education Empowerment Act)

Cosponsors: 63

- Directs the Secretary of Veterans Affairs to carry out a grant program to provide Veteran Student Centers at institutions of higher education to assist veterans in the pursuit of higher education.

- Introduced by Rep. Lois Frankel, D-Fla.

- Referred to Committee: Veterans' Affairs

Senate Action

S.591 (Military and Veteran Caregiver Services Improvement Act)

Cosponsors: 32

- Expands eligibility for the program of comprehensive assistance for family caregivers of the Department of Veterans Affairs, to expand benefits available to participants under such program and to enhance special compensation for members of the uniformed services who require assistance in everyday life.

- Introduced by Sen. Patty Murray, D-Wash.

- Referred to Committee: Veterans' Affairs

- Language included in S. 2193, Caring for Our Veterans Act of 2017**

S.1198 (Veterans Care Financial Protection Act)

Cosponsors: 3

- Protects individuals who are eligible for increased pension under laws administered by the Secretary of Veterans Affairs on the basis of need of regular aid and attendance from dishonest, predatory, or otherwise unlawful practices.

- Introduced by Sen. Elizabeth Warren, D-Mass.

- Referred to Committees: Veterans' Affairs

S. 2117 (Fair Access to Insurance for Retired (FAIR) Heroes Act of 2017)

Cosponsors: 1

- Expands eligibility for the TRICARE program to include certain veterans entitled to benefits under the Medicare program due to conditions or injuries incurred during service in the Armed Forces and to waive the Medicare Part B late enrollment penalty for such veterans.

- Introduced by Sen. Bill Nelson, D-Fla.

- Referred to Committee: Veterans' Affairs

S. 2193 (Caring for Our Veterans Act of 2017)

Cosponsors: 0

- Streamlines and strengthens veterans' healthcare services at the U.S. Department of Veterans Affairs (VA) and in the community to ensure efficient, timely and quality care.

- Introduced by Sen. Johnny Isakson, R-Ga.

- Referred to Committee: Veterans' Affairs

- Passed by Committee on Nov. 29, 2017 and referred to the full Senate**

Soldier Readiness plus Family Readiness equals Unit Readiness

AUSA Family Readiness

Larry Moffi
AUSA News

Heather E. Leiby, who grew up in a family that is military connected and is now the spouse of a soldier, presented a passionate and comprehensive overview on family readiness training during a Military Family Forum discussion at the Association of the U.S. Army's Annual Meeting held in Washington, D.C.

The forum was titled "Soldier and Family Readiness – Identifying Needs and Leveling Expectations."

Leiby, school liaison transition specialist with the Army Installations Management Command, has a life-long history in the military, from her grandfather, father, husband and son, all of whom served their country in one of the military services.

In her overview, Leiby offered a basic equation of the purpose of family readiness: Soldier Readiness + Family Readiness = Unit Readiness.

Over the past two years, Leiby has worked with a family readiness group (FRG) to create a Readiness Essentials for Army Leaders (REAL) manual, an effort that has resulted in what she referred to as the "FRG Smartbook."

"We've learned a lot over the years," Leiby said, "and the changing face of the Army has altered what



Heather E. Leiby speaks at a Military Family Forum during the AUSA Annual Meeting and Exposition. (AUSA News photo)

we know as family readiness." Formerly – as in "the old days" – "FRG leaders were the commander's wife and the first sergeant's wife." No more.

Family readiness, as defined by the Army, is: "The state of being prepared to effectively navigate the challenges of daily living experienced in the unique context of military service."

With that in mind, Leiby's group has reached out to all components of the Army services and to individual commanders, soldiers, spouses, family members, among others, "We asked, 'What do you want? What do you need?'"

The "Smartbook" was based on an extensive survey and covers "all the necessary bases" and ap-

plies to all quarters of the Army, so that a soldier transitioning from installation A will find the same action-based template and approach at Installation B.

The joint training manual applies to all the functional family readiness training elements:

- Foundations
- Command Team
- FRG Training Leader
- Key Contact Individuals
- Family Readiness Liaison, and
- Informal Finds Custodian

The "Smartbook," that will be finalized in 2018, will be available on the Army website.

The forum concluded with a panel discussing soldier and family readiness, moderated by Sgt. Maj. Rodney J. Rhoades, Army Installation Management Command.

Panelists included Command Sgt. Maj. Michael A. Grinston, Forces Command; Command Sgt. Maj. David S. Davenport, Training and Doctrine Command; Command Sgt. Maj. Sheryl D. Lyon, U.S. Army Europe; Command Sgt. Maj. Christopher S. Kepner, Army National Guard; and Command Sgt. Maj. Ted L. Copeland, Army Reserve.

All the senior noncommissioned officer panel members agreed that a strong family made a strong soldier.

Davenport said, "If I we're going to be serious about caring for our families, we need a sustainable family readiness group that is not seen as forced fun."

Chapter reaffirms support for guard, reserve employment

Chapter Highlight Fairfax-Lee

Fairfax-Lee Chapter

The Fairfax-Lee Chapter support for the Employer Support to the Guard and Reserve (ESGR) was re-affirmed recently when the Association of the U.S. Army chapter president, Ken Britt, signed the ESGR's Statement of Support at a recent chapter event.

Accepting the Statement of Support was Geambro Hollis, the ESGR representative for Northern Virginia.

Also in attendance at the signing were Stephen Austin, assistant chief of the Army Reserve, and Gordon Sumner, U.S. Army Reserve ambassador.

ESGR develops and promotes supportive work environments for service members in the reserve components through outreach, recognition and educational opportunities that increase awareness of applicable laws.

It also resolves employer conflicts between the service members and their employers.



Present at the ESGR signing were Gordon Sumner, U.S. Army reserve ambassador; Geambro Hollis, Northern Virginia ESGR representative; Stephen Austin, assistant chief of the Army Reserve; Ken Britt, Fairfax-Lee chapter president; and John Hodges, a past president of the chapter.

The importance of this event was underscored by the attendance of almost 40 chapter members and guests.

Also present at the signing were Donna Eldridge, president, and Lupe McGuire, treasurer, of the Potomac Chapter of Gold Star Wives of America, Inc.

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Legionnaire Bob Looby honored by New Jersey and 1st Region

First Region Highlight

The American Legion

Department of New Jersey Legionnaire Bob Looby is well-known in his home state for his efforts in supporting veterans' employment, education and homelessness.

His efforts were recognized recently with the presentation of two prestigious awards.

During the Northern New Jersey ROTC Muster and Awards Ceremony, the Association of the U.S. Army presented Looby with its Distinguished Service Award.

The award was given by AUSA's First Region President Dennis J. Dougherty for Looby's "dedicated work and advocacy on behalf all the veterans of the Garden State."

Looby was also praised for being the "Number one veterans advocate for New Jersey."

"Bob was recognized for all his great work and outreach to soldiers and veterans throughout our state, in particular for his outreach with job fairs for veterans of all our services, and his work with homelessness in our veterans' community," Dougherty said.

Adding, "He is also a great supporter of Army ROTC at Rutgers University."

Looby, the Department of New Jersey's employment and education chairman, takes a wide-ranging approach to assisting veterans in his state.

He said, "My mission is to do everything that



New Jersey Gov. Chris Christie presents Legionnaire Bob Looby with the New Jersey Meritorious Service Medal. Looby was also presented with AUSA's Distinguished Service Award by Dennis Dougherty, AUSA First Region President.

[the American Legion National Headquarters] does: employment, homelessness and education."

He noted, "I don't do this for awards. It's almost like I've found my mission in life."

Looby also became a two-time recipient of the New Jersey Meritorious Service Medal for his efforts in veterans' employment and homelessness, and initiatives that help recently incarcerated veterans re-establish themselves in the community.

The award was presented by Gov. Chris Christie during his annual New Jersey National Guard

Military Review. "All the National Guard is there," Looby said. "It's almost like it's in front of your peers. It's a wonderful feeling."

Looby said his advocacy is his responsibility as a legionnaire. "We put the cap on," he said. "We pay our dues. Do what you signed up for."

Getting the awards "is not a confirmation of what we've done," Looby said.

"But, he added, "that others know what we're still doing. It's not what you did yesterday. It's what you're going to do for our veterans tomorrow."

AUSA Global Force Symposium will convene in Huntsville, Ala.

AUSA News

"Modernizing and Equipping America's Army for Today and Tomorrow" is the theme for the Association of the U.S. Army's 2018 Global Force Symposium and Exposition March 26 – 28 in Huntsville, Ala.

This AUSA Institute of Land Warfare professional development forum, held at the Von Braun Center, marks the fifth consecutive year the symposium has taken place in Huntsville, home of more than 900 defense contractors and a military workforce of uniformed and civilian personnel totaling over 65,000.

The Huntsville-based U.S. Army Materiel Command, led by Gen. Gustavo Perna, will host the symposium.

Senior Army military and civilian personnel from the U.S. Army Training and Doctrine Command, Fort Lee, Va.; the U.S. Army Forces Command, Fort Bragg N.C.; and the Office of the Assistant Secretary of the Army (Acquisition, Logistics and Technology) will attend at the three-day event.

Special presentations coupled with panel discussions from our senior military and industry leaders will address readiness, modernization, sustainment, equipping the force, acquisition, and research and development.

Last year more than 5,500 participants attended, including over 1,000 uniformed and civilian personnel from Army and Defense Department organizations.

There were also over 200 industry and Army exhibits in center's South/East Halls and outdoor displays. A similar turnout is expected this year.

In addition to the Army Materiel Command, Huntsville is home to the U.S. Army Aviation and Missile Command; U.S. Army Security Assistance Command; U.S. Army Contracting Command; U.S. Army Aviation and Missile Research, Development and Engineering Command; U.S. Army Space and Missile Defense Command and the U.S. Missile Defense Agency.

The program and agenda are being developed, but the schedule will include special times set aside to visit the exhibits.

This symposium will explore the capabilities outlined in the Army Operating Concept and how

the force transforms from being adaptive to driving innovation for Force 2025 and beyond.

Other important topics at the symposium will be critical points of acquisition, research and development, and partnering between military and industry.

For the Army, this means restructuring military-industrial programs. The Army must take a hard look at its acquisition processes, with an eye towards the future, in order to continue maintaining a competitive overmatch against potential adversaries.

Sponsoring at this year's Global Force will enhance your presence and visibility at the event.

Sponsorships are designed to enhance your brand identity with important decision makers in the Army, while drawing attention to your organization's products, services and capabilities.

2018 Global Force Star Sponsors include Northrop Grumman, The Huntsville Convention and Visitor's Bureau, and Lockheed Martin.

Most of the exhibit space is booked, although limited opportunities are available.

For more information, please visit <http://ausa-meetings.org/globalforce2018/>.



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★ Eagle Chapters ★

The following chapters attained Eagle Chapter status for October by showing positive membership growth since last month and since the start of the operating year (July 1, 2017). Membership growth for Eagle Chapter is measured by the sum of individual, life and community partner members. The number in parenthesis is the number of months so far this year the chapter has attained this status.

A.P. Hill Rappahannock (4)

Alamo (5)

Braxton Bragg (5)

Buckeye Landpower (5)

Catoctin (4)

Central Ohio (4)

Central Texas-Fort Hood (5)

Central Virginia (5)

Charleston (4)

Chattahoochee Valley-Fort Benning (5)

Columbia River (5)

Corporal Bill McMillan-Bluegrass (3)

Delaware (3)

Des Moines Freedom (4)

Emerald Coast (3)

Fires (2)

First Militia (5)

Florida Gulf Stream (5)

Fort Campbell (5)

Fort Knox (5)

Fort Pitt (3)

Fort Rucker-Wiregrass (2)

GA Omar N. Bradley (3)

GEN William C. Westmoreland (5)

Granite State (5)

Greater Atlanta (4)

Greater Augusta-Fort Gordon (3)

Greater New York-Statue of Liberty (5)

Hawaii (2)

Henry Leavenworth (4)

Indiana (5)

Isthmian (1)

Las Vegas-John C. Fremont (4)

Magnolia (4)

Marne (2)

MG Harry Greene, Aberdeen (4)

MG Robert B. McCoy (3)

Mid-Palatinate (4)

Mission Trails (3)

North Texas (4)

PFC William Kenzo Nakamura (4)

Picatinny Arsenal-Middle Forge (3)

Pikes Peak (5)

Polar Bear (5)

Redstone-Huntsville (5)

Rhode Island (4)

Robert E. Lee (5)

Rock Island Arsenal (5)

San Diego (5)

SGM Jon R. Cavaiani (4)

St. Louis Gateway (2)

Suncoast (5)

Texas Capital Area (3)

Thomas J. "Stonewall" Jackson (4)

Thunderbird (5)

Tobyhanna Army Depot (4)

Tri-State (4)

Tucson-Goyette (4)

UAE (5)

Utah (3)

Virginia Colonial (4)

William Penn (5)



Recent Publications

from the Institute of Land Warfare

ILW Spotlight

- SL 17-3 – Securing the Army's Weapon Systems and Supply Chain against Cyber Attack by LTG(R) Larry Wyche and Greg Pieratt (November 2017)
- SL 17-2 – Integrating Army Robotics and Autonomous Systems to Fight and Win (July 2017)
- SL 17-1 – Army Intelligence: Focus Areas for Science and Technology (April 2017)

Land Warfare Papers

- LWP 116 – Fighting for the Land—from the Sea by Brian J. Dunn (December 2017)
- LWP 115 – Satellite and Ground Communication Systems: Space and Electronic Warfare Threats to the United States Army by MAJ Andrew H. Boyd (October 2017)
- LWP 114 – Reconnecting Athens and Sparta: A Review of OPMS XXI at 20 Years by COL Susan Bryant and COL Heidi A. Urben (October 2017)
- LWP 113 – Conventional Munitions Industrial Base by COL(R) Scott S. Haraburda (July 2017)
- LWP 112 – Making Sense of Russian Hybrid Warfare: A Brief Assessment of the Russo-Ukrainian War by MAJ Amos C. Fox and MAJ Andrew J. Rossow (March 2017)
- LWP 111 – Characteristics of Army Reserve Officer Training Corps Leader Development by Dr. Steven Estes, LTC

Joel M. Miller and LTC(R) Marcus D. Majure (October 2016)

- LWP 110 – Is India's Military Modernization Evidence of an Aggressive National Security Policy? by COL Christopher L. Budihas (October 2016)

National Security Watch

- NSW 16-1 – African Horizons: The United States Army Working Toward a Secure and Stable Africa by Douglas W. Merritt (February 2016)

Special Reports

- Your Soldier, Your Army: A Family Guide by Vicki Cody (September 2017)
- Profile of the U.S. Army: a reference handbook (October 2016)

Torchbearer Issue Papers

- Delivering Materiel Readiness: From "Blunt Force" Logistics to Enterprise Resource Planning (June 2016)
- The Mad Scientist Initiative: An Innovative Way of Understanding the Future Operational Environment (May 2016)
- Sustaining the All-Volunteer Force: A Readiness Multiplier (April 2016)

Defense Reports

- DR 16-3 – Strategic Readiness: The U.S. Army as a Global Force (June 2016)
- DR 16-2 – National Commission on the Future of the Army: An Initial Blueprint for the Total Army (February 2016)



Landpower Essays

- LPE 17-2 – Afghanistan: A Historical Analysis of Mission Command and its Effect on our Current Security Environment by Chaveso Cook, Awbrey Lowe and Matthew Perovich (September 2017)
- LPE 17-1 – Putin's Multipolar World and What it Means for U.S. Strategy by Elihu M. Abner (June 2017)
- LPE 16-1 – The State of the Cavalry: An Analysis of the U.S. Army's Reconnaissance and Security Capability by Amos C. Fox (June 2016)

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At the Decisive Point in the Sinai: Generalship in the Yom Kippur War by Maj. Gen. Jacob Even, IDF Ret., and Col. Simcha B. Maoz, IDF Ret. (University Press of Kentucky, 5 September 2017)

The Budapest Operation: An Operational-Strategic Study edited by Richard Harrison, Ph.D. (Helion and Company, 12 June 2017)

The Battle of Kursk: The Red Army's Defensive Operations and Counter-Offensive, July–August 1943 edited by Richard Harrison, Ph.D. (Helion and Company, 19 August 2016)

The Iasi-Kishinev Operation: The Red Army's Summer Offensive Into the Balkans edited by Richard Harrison, Ph.D. (Helion and Company, 19 August 2017)

Architect of Airpower: General Laurence S. Kuter and the Birth of the U.S. Air Force by Bran Laslie, Ph.D. (University Press of Kentucky, 6 October 2017)

Wars of Modern Babylon: A History of the Iraqi Army from 1921 to 2003 by Col. Pesach Malovany, IDF Ret. (University Press of Kentucky, 4 July 2017)

Ranger: A Soldier's Life by Col. Ralph Puckett, USA Ret. (University Press of Kentucky, 7 March 2017)

Lossberg's War: The World War I Memoirs of a German Chief of Staff edited by Maj. Gen. David Zabecki, USA Ret., and Lt. Col. Dieter J. Biedekarken, USA Ret. (5 September 2017)

Inside Israel's Northern Command: The Yom Kippur War on the Syrian Border edited by Brig. Gen. Dani Asher, IDF Ret. (University Press of Kentucky, 8 February 2016)

Forward with Patton: The World War II Diary of Colonel Robert S. Allen by Robert S. Allen (University Press of Kentucky, 4 August 2017)

New Feature

Army Faces



Army Places



A soldier with the 11th Armored Cavalry Regiment looks through his binoculars during an orienteering event at the 2017 U.S. Army Forces Command Best Warrior Competition at Fort Bragg, N.C. (Army photo by Spc. Hubert D. Delany III)



Army Chief Warrant Officer 3 Kaylan Harrington, Afghan National Army Special Operations Advocacy Group mentor, assists with the distribution of items donated by local villages for women and children at the Camp Commando medical clinic, Kabul. (Photo by Senior Airman Sean Carnes)



West Point cadets cheer their team on to victory as the Army Black Knights sink the Navy Midshipmen 14–13 and win the Commander-in-Chief's Trophy at the 118th Army-Navy game in Philadelphia, Pa. (Army photo by Joe Lacdan)



Army Capt. William Reynolds competes in the 100-meter race at York Lions Stadium in Toronto, Canada, during the 2017 Invictus Games. Wounded and injured veterans from 17 nations competed in 12 adaptive sporting events. (DoD photo by Roger L. Wollenberg)